



Scientific Symposium

**Science and Research in Europe -**

**Past, Present and Future**

**15 Years of Lisbon Agenda**





Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Opening

Prof. Luís Aires-Barros

*President, Academy of Sciences of Lisbon*

Prof. Günter Stock

*President, All European Academies (ALAEA)*

Prof. Leonor Parreira

*Secretary of State for Science, Portugal*



Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda

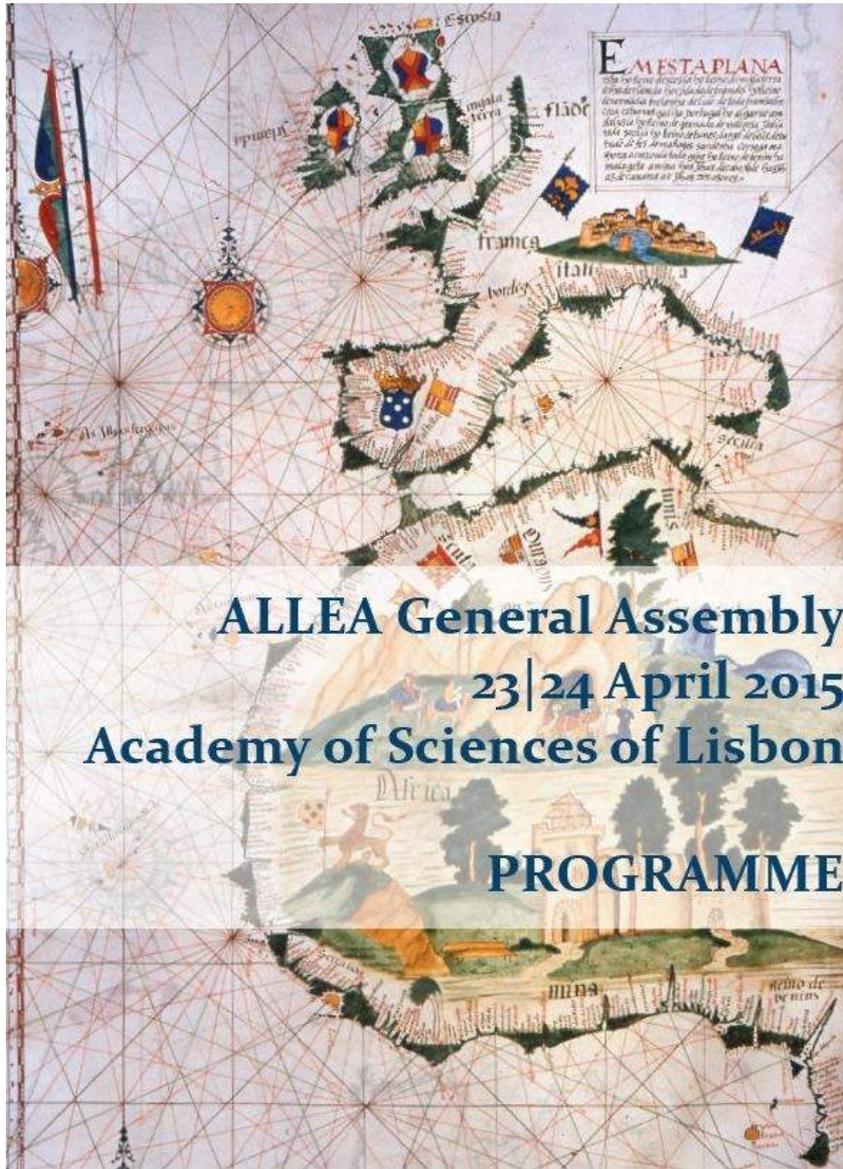


Keynote Lecture

Science and Research in Europe – Past, Present and Future: 15 Years of Lisbon Agenda

Prof. Maria da Graça Carvalho

*Senior Adviser to the European Commissioner for Research, Science and Innovation; former Minister of Science, Innovation and Higher Education, Portugal*



Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Symposium Lecture

Pros and Cons of the European Strategies for Science and Research

Prof. José Viriato Soromenho-Marques  
*Academy of Sciences of Lisbon, University of Lisbon*

# Pros and Cons of the European Strategies for Science and Research (ERA/Horizon 2020): Putting Emphasis in what Matters.

Viriato Soromenho-Marques  
(UL/ASL)

Science and Research in Europe- Past, Present  
and Future: 15 years of Lisbon Agenda  
ASL, ALLEA General Assembly 2015, Lisbon,  
23 April 2015

# Table of Topics

- Why do we need a Science Policy able to Exercise Critical Reflexivity?
- What are the two key issues deserving more emphasis in the heart of our Science and Research Agenda?
- Conclusions.

# 1

## Why do We need a Science Policy able to Exercise Critical Reflexivity?

# Trying to cope with the challenges of our time

“Where most postmodern theorists are critical of grand narratives, general theory and humanity, I remain committed to all of these, but in a new sense (...) my notion of «reflexive modernity» implies that we do not have ENOUGH reason (*Vernunft*).”

- Ulrich Beck, “Politics of Risk Society”, *The Politics of Risk Society*, Jane Franklin (ed.), Cambridge, Polity Press/IPPR, 1998, pp. 20.

# Paul Crutzen and the «Anthropocene»

- “To assign a more specific date to the onset of the 'anthropocene' seems somewhat arbitrary, but we propose the latter part of the 18th century, although we are aware that alternative proposals can be made (some may even want to include the entire holocene). However, we choose this date because, during the past two centuries, the global effects of human activities have become clearly noticeable.”
- Crutzen, P. J., and E. F. Stoermer (2000). "The 'Anthropocene'". *Global Change Newsletter* **41**: 17–18.

# Science is embedded in/with Modern expectations

- Science was created to serve a hopeful and useful truth. Remember F. Bacon in *New Atlantis* (1624):

“The End of our Foundation is the knowledge of Causes, and secret motions of things, and the enlarging of the bounds of Human Empire, to the effecting of all things possible.” (71).

# Non-scientific drivers of science

- Scientific research as a societal process is driven by many strong non-cognitive forces: financing constraints; personal narratives and expectations, vested interests, political agendas.
- Science is asked to produce technical operational solutions to market oriented demands; it's easy to neglect complexity and "small details".

*EEA, Late Lessons from Early Warnings II (2013).*

# Modern Science is the main weapon of a conquest narrative

- “Whatever else in the world we know survives to the year 2000, that won’t. Once the trick of getting rich is known, as it now is, the world can’t survive half rich and half poor. It’s just not on”(42). Ch. P. Snow, 1959
- The ideology of “technological fix”: there is always a technological remedy for a technological shortcoming...Optimism became a secular religion!



# The pattern of disaster in a “Risk-Society”

- More technological power than political wisdom (sectorial interests stronger than public interest).
- Linear causal planning instead of holistic approach.
- Arrogance of the will and poor scientific understanding of complexity.
- Priority to short-term, instead of long-term strategic vision.

# Science for risk governance

“In addressing major public risks issues, science can reaffirm its role as a trusted partner of society and thus enlarge its constituency (...) Multidisciplinarity is imperative; the social sciences and humanities (...) have to be combined with engineering and the natural sciences to develop useful decision-making tools.”, Mariano Gago, EMBO Reports, 2004, p.5.

# Tasks for an European Science Policy

- Not compromising with mythological fancies about science.
- Being able to contribute for “problem solving” solutions (Th. S. Kuhn).
- To understand its own socio-political *habitat* as part of its nature and task.
- To face the B. Russell riddle: “Can a Scientific Society be stable?” (1949).

# 2

**What are the two key issues deserving more emphasis in the heart of our Science and Research Agenda?**

# The Vision in the Lisbon Agenda (2000)

- Science policy is always based on a “vision”, a certain “Weltanschauung”.
- The goal was to transform the EU on 2010 into “the most competitive and knowledge-based economy in the world capable of sustainable economic growth with more and better jobs and greater social cohesion.”, Lisbon European Council, 23-24 March 2000

# Horizon 2020

- Significant budget increase (from € 52 bn in FP7 [2007-2013] to around € 80 bn.
- Three Relevant Pillars: “Excellent Science”; “Leadership in Enabling and Industrial Technologies”; “Societal Challenges”.
- Is there a vision sufficiently in line with the major challenges the EU is facing?

# 2003, a view from USA: A bright vision of the next wave...

“The integration of Europe is one of the most significant geopolitical events of the twentieth century. It represents a turning point every bit as momentous as the founding of the United States as a federal union, perhaps more so. Europe has taken history into its hands and is sculpting its own landscape...”

...for the European integration...that quickly was vanished

...After centuries of rivalry and bloodshed among competing poles, the Europeans have had enough. They are in the midst of a revolutionary process of geopolitical engineering aimed at merging these competing polities into a collective whole, eliminating once and for all war among Europe's national states." (Charles Kupchan, *The End of the American Era*, 2003:152)

# What are the two major driving forces in contemporary crisis?

- A crisis bigger than the one of 1929...: *"Nature still offers her bounty"* (Roosevelt, 4th March 1933)?
- *"My country is going to disappear under water..."*, Mr. Anote Tong, President of the Kiribati Republic, New Delhi, 05.02.2009.

# Looking to the big picture of the EZ crisis

- “If one link has broken so has the whole chain”, Jewish Proverb (Yiddish).
- The Greek issue is not (solely and primarily) a question of debt, but the first overwhelming evidence of a failed European strategy driven by “an utterly dysfunctional policy regime that has proved economically illiterate and politically unsustainable” (Wolfgang Münchau, FT, 15 02 2015).

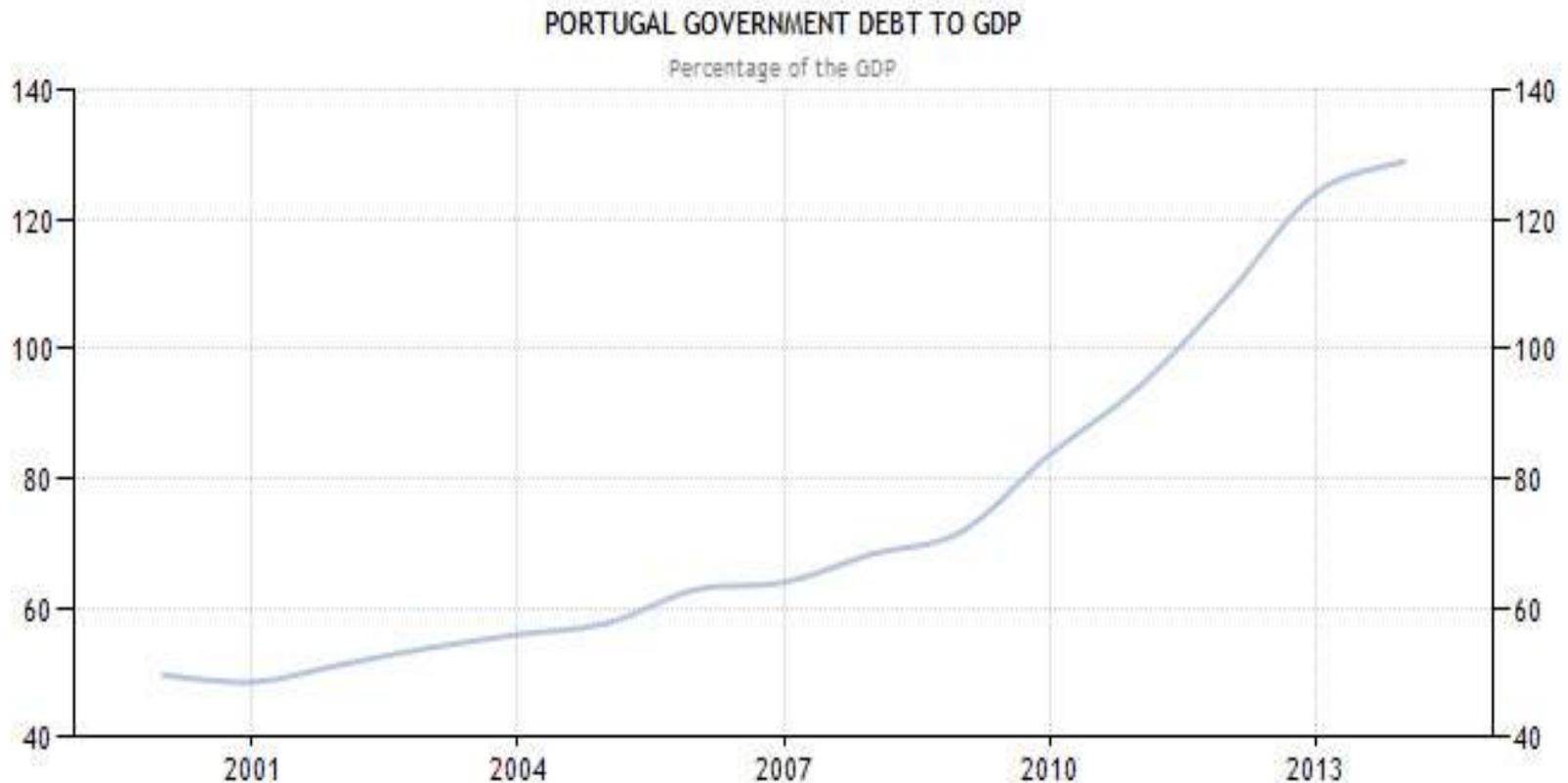
# Is this dual European integration sustainable?

- Losses in GDP (2008-2013) Greece: -27%.
- Portugal: -8,2%.
- Italy: -8,1%.
- Spain: -6,5%.
- Ireland: -6,2%
- In 2014, 9 countries (Estonia, Ireland, Greece, Spain, Cyprus, Malta, Portugal, Slovenia, Slovakia) although having just 25% of EZ population had 50% of the total EZ unemployment.

# Causes and Effects: How the bank crisis increased sovereign debt of EVERY EZ and EU country (Source: Eurostat)

Countries /Areas	2007	2008	2009	2010	Increase variation (p.p.)
<b>Germany</b>	65,2%	66,8%	74,5%	82,5%	17,3
<b>Portugal</b>	68,4%	71,7%	83,7%	94%	25,6
<b>Ireland</b>	24,9%	44,2%	64,4%	91,2%	66,3
<b>Greece</b>	107,4%	112,9%	126,7%	148,3%	40,9
<b>Eurozone (17)</b>	66,4%	70,2%	80,0%	85,4%	19
<b>European Union (27)</b>	58,9%	62,2%	74,5%	80,0%	21,1

# Government Debt in Portugal. Or the image of the doubtful “success” of austerity policies (Mark Blyth, Lisbon, 07 10 2014):



SOURCE: WWW.TRADINGECONOMICS.COM | EUROSTAT

# Courage to the truly vital EU “structural reform”

“ What is needed is not structural reform within Greece and Spain so much as structural reform of eurozone’s design and a fundamental rethinking of the policy frameworks that have resulted in the monetary union’s spectacularly bad performance”, Joseph E. Stiglitz, Feb. 3, 2015, “Project Syndicate”.

## C – Possible Scenarios in the MACDOUGALL Report (1977)

	Federal Public Expenditure - % in GDP	Features & Likelihood
Federal	20 - 25%	Like in USA and FR Germany – possible at some distant date
Early Stage of a Federation	5 - 7%	<p>Social and welfare services would nearly all remain at the national level.</p> <p><i>Such an arrangement could provide sufficient geographical equalisation of productivity, living standards and cushioning of temporary fluctuations to support a monetary union.</i></p> <p>But there are various degrees of confidence as to whether this would in practice be feasible.</p>
Pre-Federal Integration	2 - 2,5%	Studied Scenario

# Can we neglect the political principles of federalism in the European integration?

- A polycentric non-vertical conception of "State".
- Federalism is a power-cooperative-network among different although combined political units.
- The model is based in a cooperative division of tasks, according to constitutional boundaries and bridges.

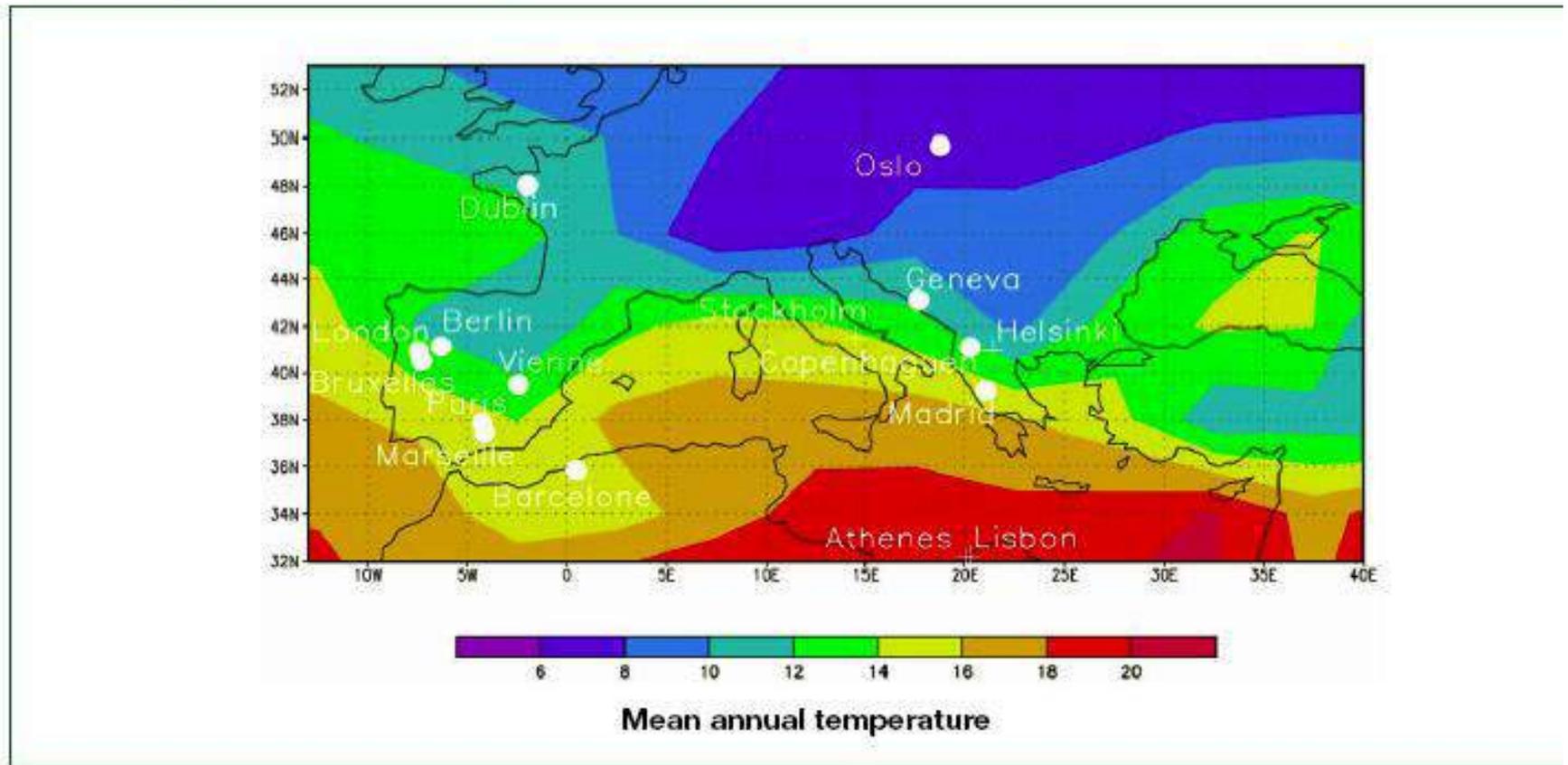
# What's new about environmental crisis?

- Planetary dimension (climate change)
- Irreversibility and entropy (massive biodiversity extinction)
- Cumulative acceleration (justice between generations)
- Growing political and social unrest (decline of classical State's power)

# 5th IPCC Report

- WG I (Science): Stockholm, September 2013.
- WG II (Adaptation): Yokohama, March 2014.
- WG I (Mitigation): Berlin, 7-11 April 2014.
- WG I (Synthesis): Copenhagen, October 2014.
- Beyond 2°C is almost sure.
- New knowledge on growing impacts: ocean acidification; fire and ice; economic and social impacts; greater pressure on natural resources...

**Figure 8.3 Spatial climate analogue for European cities for 2100 (a)**



(a) Map of Europe and Mediterranean basin, with a few cities at the location of their future climate analogue, i.e. a location that presently enjoys a climate close to their future climate. The model used is Hadley Centre HaIRM3H model.

Source: Hallegatte, S. et al (2005)

UNWTO (2008) Climate Change and Tourism – Responding to Global Challenges

# An epistemic shift in Academia?

"One of the problems is that the issue is still being framed as a scientific and environmental issue. This is a major mistake. Climate change is just a symptom of dysfunctional social and economic practices and policies. It is a social and economic issue. The emphasis needs to shift away from the biophysical sciences now to the social sciences if we have any hope of solving this problem.", Bob Doppelt, *The Guardian*, 14.04.2009

# Prudential approach: “the ingenuity gap”

“We are indeed in a race between hard imaginative thinking – or what I call ingenuity – and the ever expanding complications of our world. And in too many critical places, and on too many critical issues we’re losing the race.” ,  
Thomas Homer-Dixon, “Ingenuity Theory: Can Humankind Create a Sustainable Civilization” ,  
2003.

# Towards a “Back to Earth” policy in science?

- “This new revolution will be in a way a reversal of the first: it will enable us to look back on our planet to perceive one single, complex, dissipative, dynamic entity, far from thermodynamic equilibrium — the ‘Earth system’” (C20)

Hans Joachim SCHELLNHUBER, ‘**Earth system’ analysis and the second Copernican revolution**”, *NATURE*, VOL 402 |SUPP|, 2 DECEMBER 1999 |[www.nature.com](http://www.nature.com), **C19-C23**.

# Final Remarks

- We need more science in politics, but also more science policy regarding the strategic planning in Research & Development.
- We need less political arrogance and more scientific humility.
- We need more democratic, active and enlightened citizenship.
- We need more goal-oriented cooperation within EU countries and at broader international level.



**ALLEA General Assembly**  
**23|24 April 2015**  
**Academy of Sciences of Lisbon**  
**PROGRAMME**

Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Symposium Lecture

**Challenges and Opportunities for Science in Europe: Perspectives from the ERC and Academia Europæa**

Prof. Sierd Cloetingh

*President, Academia Europæa; Vice-President, ERC Scientific Council*

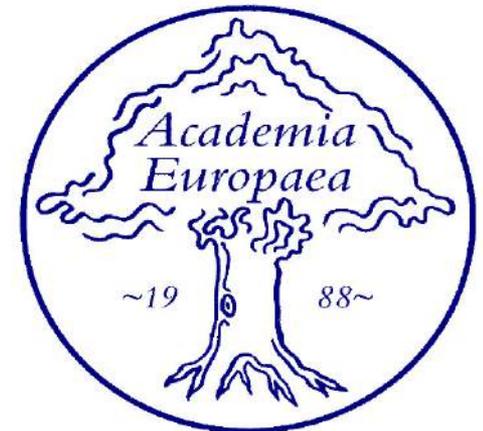
# Challenges and opportunities for science in Europe: *Perspectives from the ERC and Academia Europaea*

Prof. Dr. Sierd Cloetingh

Faculty of GeoSciences

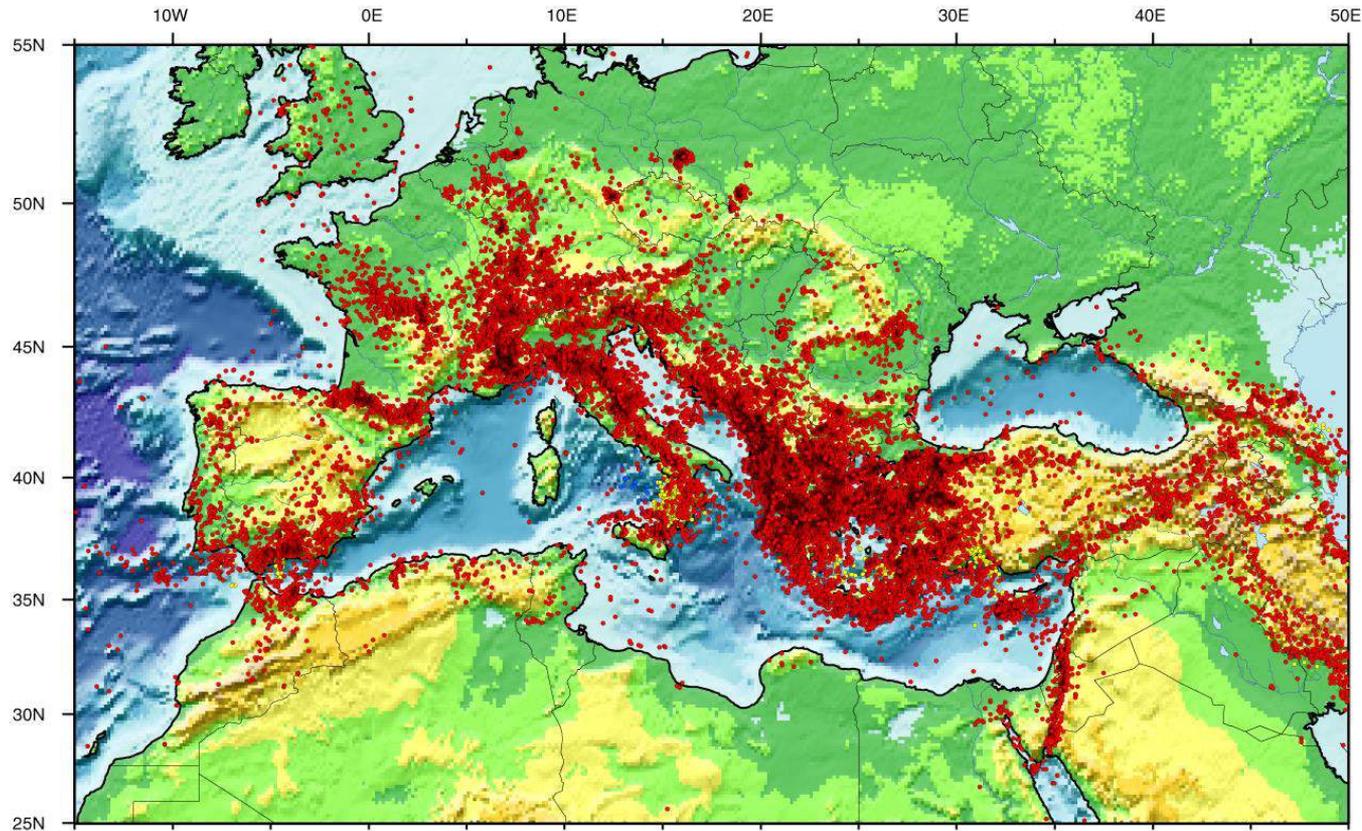
Utrecht University

([sierd.cloetingh@uu.nl](mailto:sierd.cloetingh@uu.nl))



# Cross-border nature of earth sciences

Natural hazards occur everywhere and do not respect national borders



# Societal impact of geohazards: the European continent



**Sierd Cloetingh, Sean Willett  
& TOPO-EUROPE team**

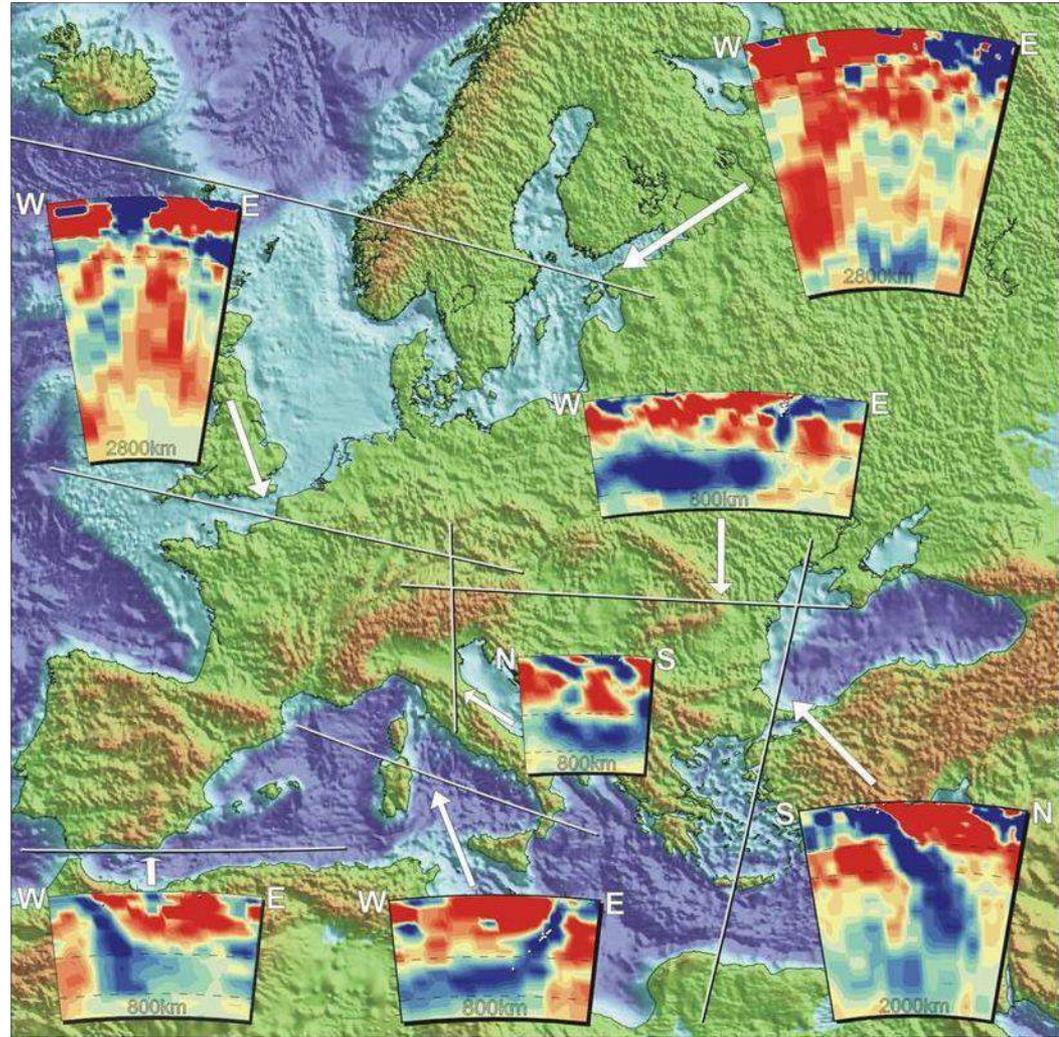
# **TOPO-EUROPE**

## **Fundamental Premise**

**Continental topography is the product  
of the interaction between  
processes operating deep in the  
Earth, on its surface and in the  
atmosphere**

**It's understanding requires a  
multidisciplinary approach**

- **23 participating countries**
- **14.5 M Euro funding**
- **60 new positions for young researchers**



INTERNATIONAL  
LITHOSPHERE PROGRAM

EUROPEAN  
SCIENCE  
FOUNDATION

**TOPO-EUROPE**  
A EUROCORES PROGRAMME  
EUROPEAN COLLABORATIVE RESEARCH

# TOPO-EUROPE workshops

Academia Europaea's first TOPO-EUROPE workshop in Heidelberg, Germany (2006)



Participants of the TOPO-EUROPE workshop at the Studio Villa Bosch in Heidelberg, Germany.

Barcelona, September 17-19, 2014  
[CosmoCaixa](#), Science Museum [Barcelona](#)

“Interplay between surface, lithospheric, and mantle processes”

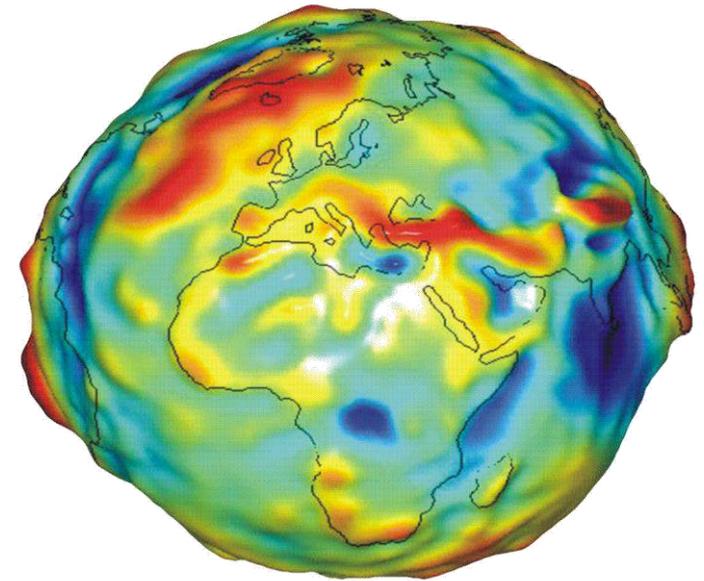
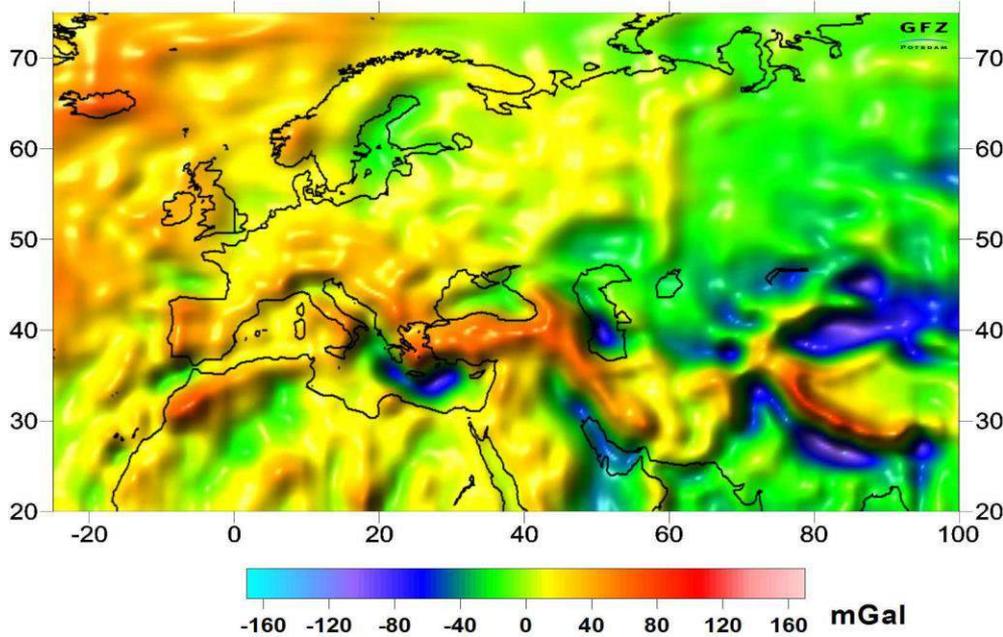


**International Lithosphere Program**



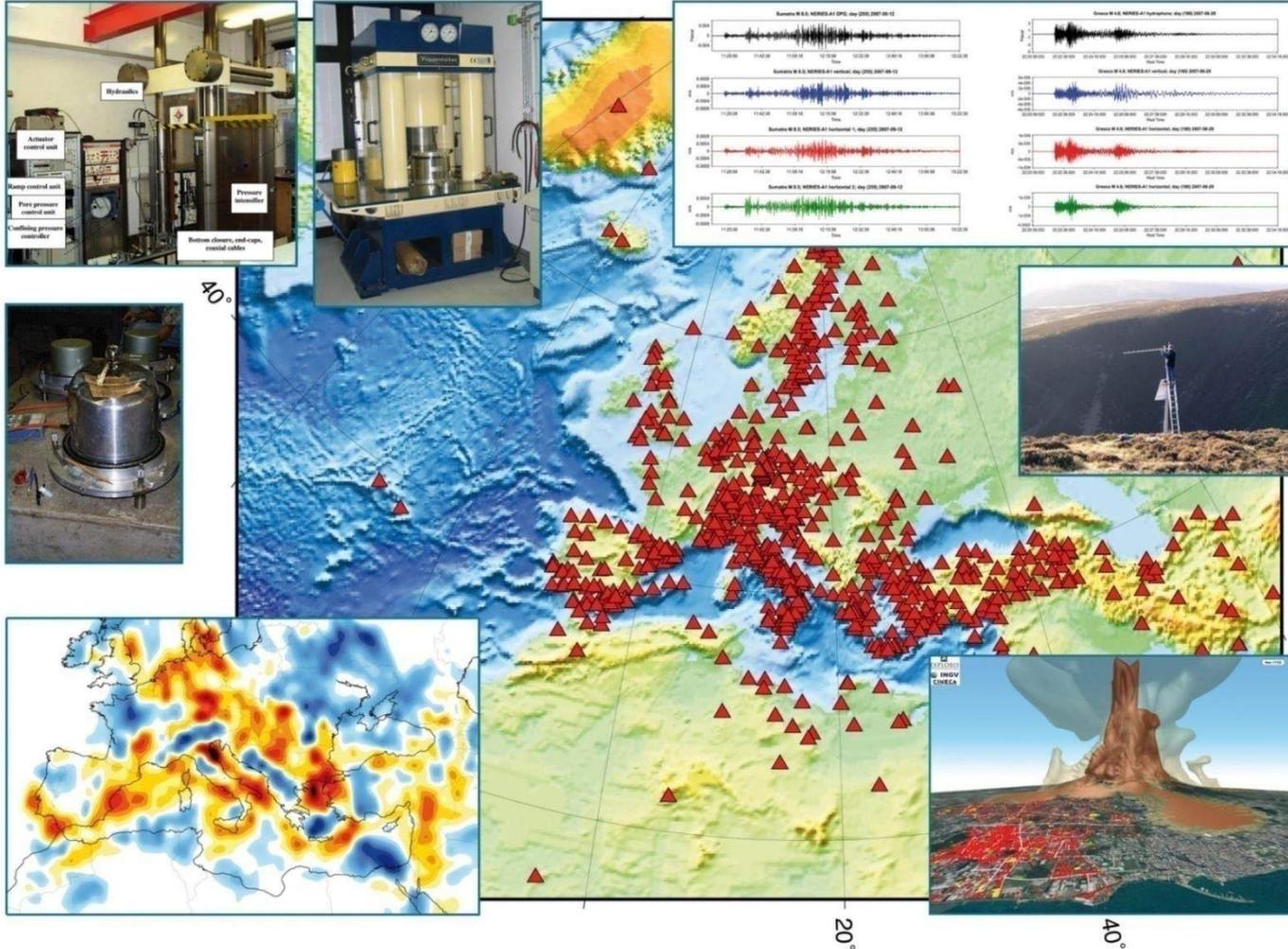
Academia Europaea  
Barcelona Knowledge Hub

# Europe monitore



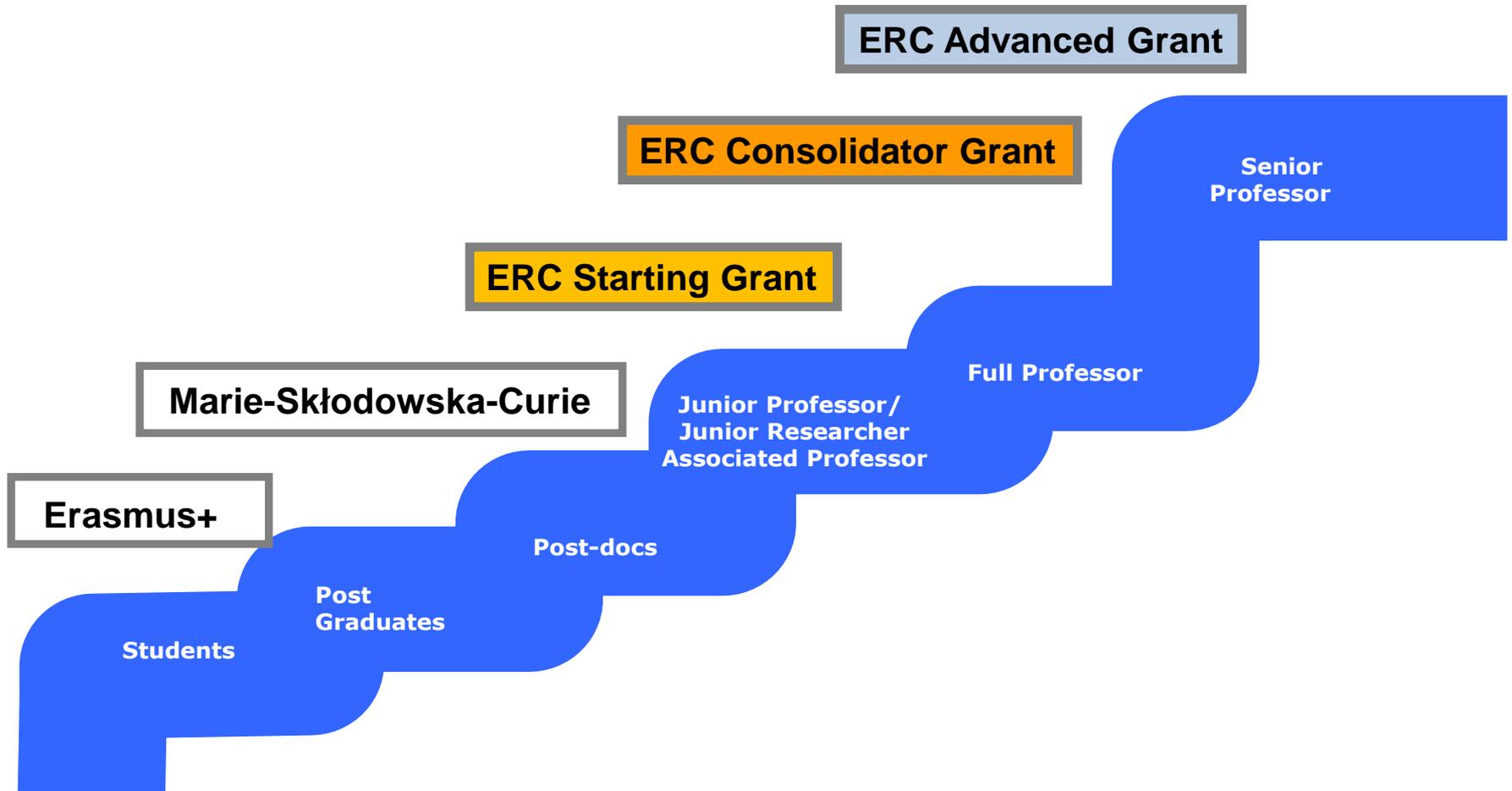
Recent (micro-)satellite missions have led to great improvements in the resolution of gravity measurements. Picture shows an artists' impression of the GRACE satellites and gravity models of Europe and the Earth.

*Courtesy GFZ Potsdam*





# Researchers career development and complementary funding schemes



# What is ERC?

**The ERC supports excellence in frontier research through a bottom-up, individual-based, pan-European competition**

**Budget:** € 13 billion (2014-2020) - 1.9 billion €/year  
€ 7.5 billion (2007-2013) - 1.1 billion €/year

## Legislation

- Scientific governance: independent Scientific Council with 22 members including the ERC President; full authority over funding strategy
- Support by the ERC Executive Agency (autonomous)
- Excellence as the only criterion

## Strategy

- Support for the individual scientist – no networks!
- Global peer-review
- No predetermined subjects (bottom-up)
- Support of frontier research in all fields of science and humanities



# ERC Structure



## The European Commission

- **Provides financing** through the EU framework programmes
- **Guarantees autonomy of the ERC**
- **Assures the integrity and accountability of the ERC**
- **Adopts annual work programmes** as established by the Scientific Council

## The ERC Scientific Council

- **22 prominent researchers** proposed by an independent identification committee
- **Appointed by the Commission** (4 years, renewable once)
- **Establishes overall scientific strategy;** annual work programmes (incl. calls for proposals, evaluation criteria); peer review methodology; selection and accreditation of experts
- **Controls quality of operations and management**
- **Ensures communication with the scientific community**



## The ERC Executive Agency

- **Executes annual work programme** as established by the Scientific Council
- **Implements calls for proposals** and provides information and support to applicants
- **Organises peer review evaluation**
- **Establishes and manages grant agreements**
- **Administers scientific and financial aspects** and follow-up of grant agreements
- **Carries out communications activities** and ensures information dissemination to ERC stakeholders

# ERC in the H2020 Structure

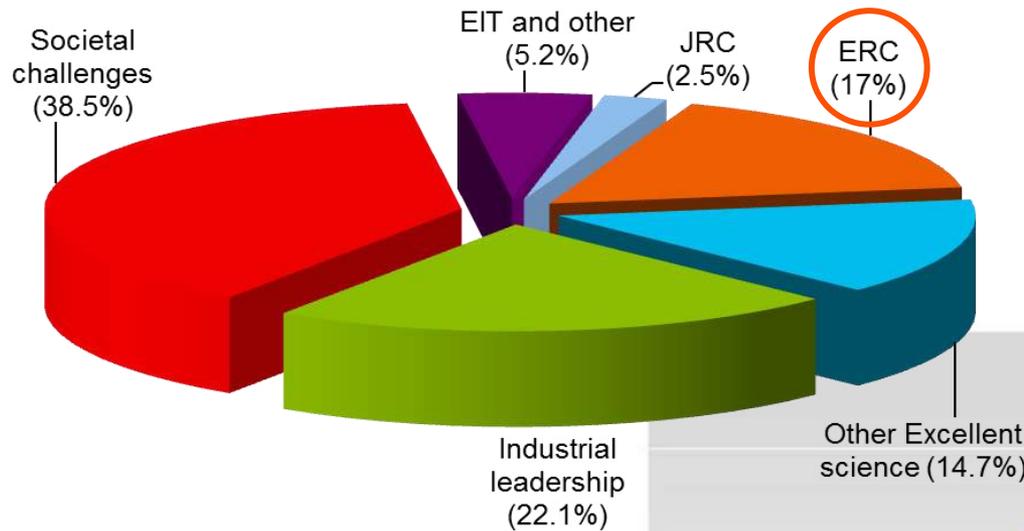
## ➤ The HORIZON 2020 main components:

- Excellent Science
  - ➔ *World class science is foundation of technologies, jobs, well-being*
  - ➔ *Europe needs to develop, attract, retain research talent*
  - ➔ *Researchers need access to the best infrastructures*
- Industrial leadership
- Societal challenges

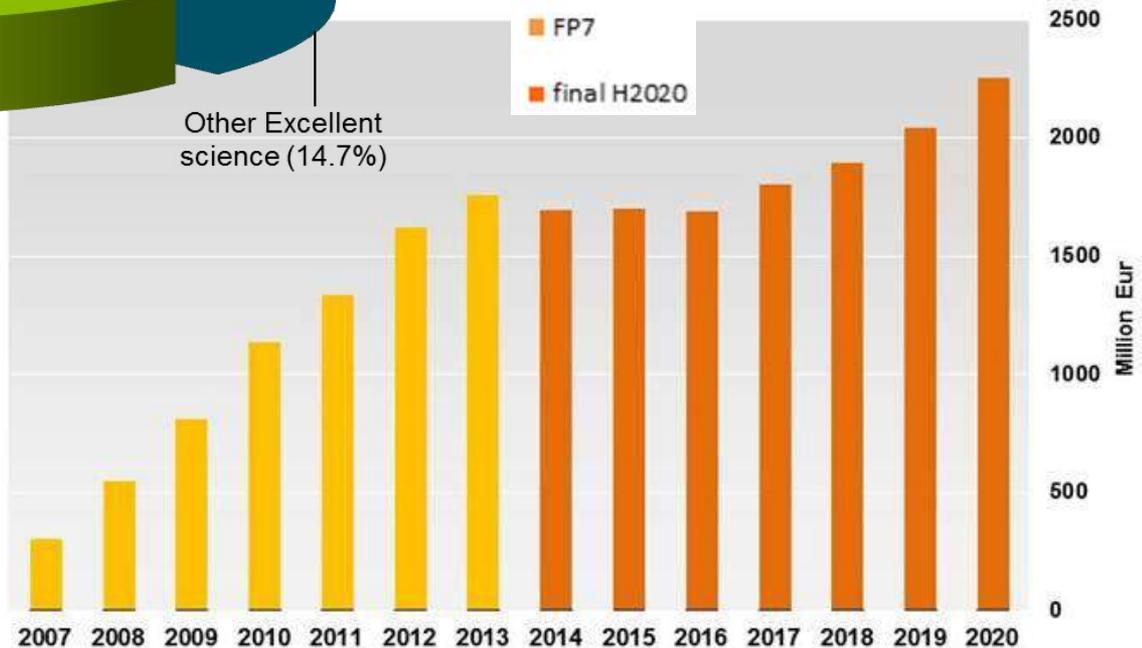
## ➤ Excellent Science:

- **European Research Council** (budget under H2020: € 13 billion)
- Future and Emerging Technologies
- Marie Skłodowska Curie Actions
- Research Infrastructures

# ERC H2020 Budget



**ERC Budget €  
13 billion**



## ERC Grant schemes in 2015

### Starting Grants

starters  
(2-7 years after PhD) up  
to € 2.0 Mio  
for 5 years

### Consolidator Grants

consolidators  
(7-12 years after PhD)  
up to € 2.75 Mio  
for 5 years

### Advanced Grants

track-record of  
significant research  
achievements in the  
last 10 years  
up to € 3.5 Mio  
for 5 years

### Proof-of-Concept

bridging gap between research - earliest stage of  
marketable innovation  
up to €150,000 for ERC grant holders

# After 8 Years of Existence...

## A Success Story

- Highly recognised by the research community
- Over **4 300** top researchers funded during FP7 (2007-2013)
- 65% are at an early-career stage
- Other **375** Starting and **372** Consolidator grantees selected 2014
- **66** nationalities represented
- **Highly competitive** (overall success rate tending to 10%)
- Working in almost 600 different institutions in **32** countries
- 50% of grantees in 50 institutions : “Excellence attracts excellence”
- **Benchmarking** effect: impact on national programmes and agencies; national funding for best "runners-up"
- Efficient and fast grant management

# ERC Delivers

- **30 000** publications acknowledging ERC support by September 2014
- **7%** of these publications were in the **top 1%** most cited in their scientific field and year of publication
- **20%** of completed LS and PE projects reported at least one patent (on average **2** patents reported per project)



# Priorities

- Encourage interdisciplinary and international research in all areas of learning, particularly in relation to European issues.
- Identify topics of trans-European importance to science and scholarship, and propose appropriate action to ensure that these issues are adequately studied.
- Promoting synergy between Academia Europaea and the Young Academy of Europe
- Pro-active role as voice for science in Europe, in close partnership with e.g. EASAC, ALLEA, Euro-CASE, FEAM and national academies



**ea sac** European Academies  
Science Advisory Council



**ALLEA | ALL European Academies**

European Federation of Academies of  
Sciences and Humanities



Berlin, March 26, 2015.



# Academia Europaea hubs



*AE head office, London*



*AE hub  
Wroclaw*

**NEW:** Knowledge Hub Region Bergen, Norway

The Academia Europaea Knowledge Hub Region Bergen will provide the national academies of science and letters in Norway with a European partner in Bergen. The focus of Academia Europaea's hub in Bergen will be resources and expertise relating to the 'Northern seas' – Europe's northern dimension.

# Academia Europaea organisation



**Members of the Board, Nov.  
2014**



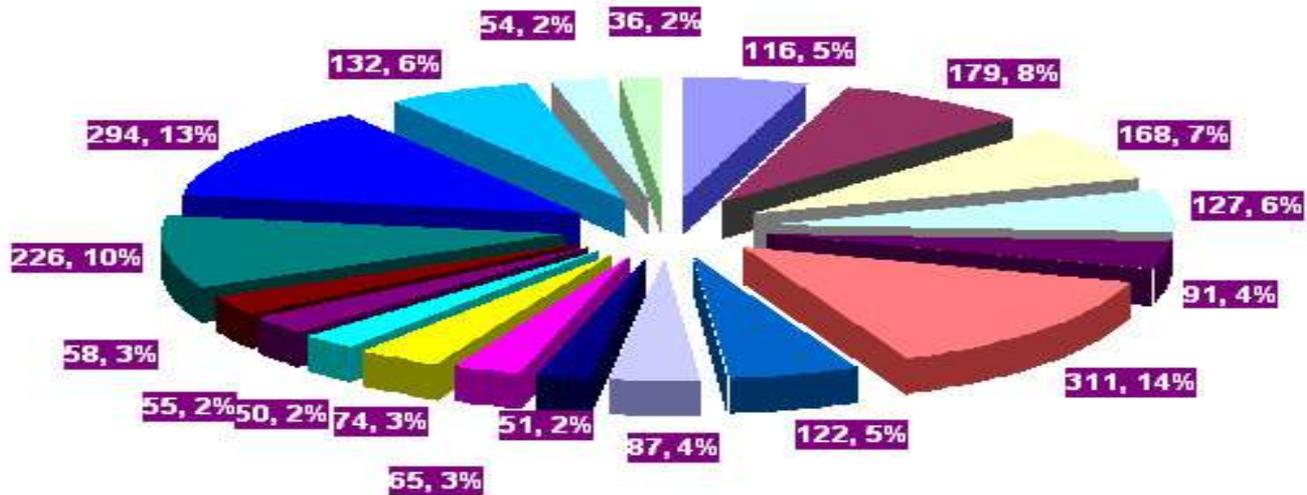
**Ole Petersen**  
Chair of Nominations  
Committee



**David Coates**  
Executive Secretary



# Membership



Behavioural sciences	Biochem	Cell Biol	Chemical Sci
Classics & oriental	Earth & Cosmic	History & Archae	Informatics
Linguistics	Literary Studies	Maths	Musicology
Organismic & Evolut	Philosophy, Theol	Physics & engineering	Physiology & Medicine
Social Sci	law	economics	

In 2015 we have 20 Academic Sections, a membership of around 3,300 scholars who are elected, following a strict peer review process and who are drawn from all European countries. We also have a number of non-European based members

# Young Academy of Europe (YAE)



*A pan-European initiative of young scientists and scholars with outspoken views about science and science policy*

- *YAE is a **multidisciplinary and pan European not-for-profit organisation** of individual scientists and scholars, who are experts and leaders in their respective fields.*
- Currently about 150 members
- YAE has a Board and is divided into **three Domains**
- YAE forms **working groups** with regard to its activities (across domains)
- **Members of the YAE Board** are selected from among its members representing the three Domains



# Examples of YAE activities

- Science policy
- Interdisciplinary exchange
- Networking
- Science communication



*Lynn Kamerlin*  
*YAE president*

- **European Commission**
  - European Research Area-Manifesto Initiative
- **Initiative for Science in Europe**
  - Petition against budget cut Horizon2020
  - Scientific Visa
  - Open Access
- YAE aims for **Strategic Partnerships** to increase impact



# Examples of YAE activities (cont'g,

- **EuroScience Open Forum**

- 2014 ed. in Copenhagen: EuroScience and ISE panel discussion
- Dedicated session in 2012



- **European Research Council**

- 5<sup>th</sup> Annual Workshop on Best Practices of Research Funding Agencies. "MONITORING THE PERFORMANCE AND QUALITY OF PEER REVIEW SYSTEMS.", Brussels, Nov. 2013
- Meeting with new ERC President
- Feedback on current funding scheme



- **EURAXESS - Voice of the Researchers**

- Conference "Raising Researchers' Voices – opinions on jobs, careers and rights", Brussels, Nov. 2013: Round table discussion





# Examples of YAE activities (cont'c,

- **EURODOC**
  - Annual meeting
- **Falling Walls Circle, Berlin**
- **Academia Europaea**
  - Affiliation
  - Annual Conference; contributions to scientific programme since 2013
  - Common workshops/symposia





# YAE: media presence

Research Europe,  
Jul. 2013

- Website: [www.yacadeuro.org](http://www.yacadeuro.org)
- Facebook and Twitter
- YAE forum

2012-11-15 edition of Nature,  
"Nature jobs" supplement

6 europe Research Europe, 18 July 2013

interview kristina majsec

## Emerging voices

The European Council of Doctoral Candidates and Junior Researchers represents a group more likely to be found in the lab than at policy forums. Kristina Majsec tells **Catie Lichten** about getting their message out.

Kristina Majsec introduces herself as a doctoral candidate, not a PhD student. It's a small point but an important one for Eurodoc's vice-president. "We try to fight for the fact that we should be recognised as professionals, and respected for the role we play in research."

She admits that being a student can come with certain benefits, but losing the student label, she says, "is an improvement to your position. You're an employee – an integral part of the structure where you're working."

Eurodoc is an umbrella organisation of national doctoral student bodies. One of its aims is to make sure that the needs of doctoral candidates and young researchers are represented in discussions about education, research and careers.

Majsec says she was attracted to the group after attending its annual meeting in Krakow, Poland, last year. "I really liked the energy that the other people who are involved have, and the passion they have to actually contribute to some change and fight for a better position for young scientists in Europe."

To better understand the needs of doctoral students, Eurodoc organised a Europe-wide survey in 2008-9, getting responses from about 7,500 doctoral candidates around Europe. They are planning to run a revised version next year.

The survey found that many young scientists feel they are not productive enough and are being overwhelmed by non-research activities, such as administrative tasks that shouldn't be their responsibility. Majsec points out, "The respondents weren't just those who publish in the top journals; it was also those who make up the vast majority. No-one is aware they are there." Another worrying result of the survey, Majsec says, was that many respondents said they were delaying leaving families because of career uncertainty.

For instance, Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

One of Majsec's concerns is that her peers are not interested enough in the issues that affect them as a group. Most of them "are interested in obtaining their PhD as soon as possible and moving on. They don't see that we have common problems," she says.

"It's a bubble in which most of the researchers live." They see how hard it is to get permanent positions down the road, but think that they work hard enough, they will succeed. "They don't see that the present does not depend solely on the energy and time they put in."

The reality, Majsec says, is that the possibility of finding a permanent position at a scientific institution is small, and has been especially so since the financial crisis hit Europe. She worries about the EU's target of increasing the number of PhDs in Europe by one million by 2020. "Europe wants to invest in producing more PhDs, but not in producing positions after that...Some might say it's not a problem because PhD holders will find work in companies or other places where they can contribute to Europe's knowledge economy," she says. "But most will find their way by going outside the EU."

Eurodoc started in 2002 as a grass-roots initiative. It is run by volunteers and comprises member associations from most European countries, extending as far east as Azerbaijan. "One of our goals for the next year is to try to establish a national association of doctoral candidates in Romania," Majsec says. "They do not have any association there, which means the voice of young researchers is not heard at all."

Another project Eurodoc is working on is DoctLink, which is funded by the EU's Erasmus Mundus programme. Majsec says: "The goal is to better connect young scientists from Europe and Africa – to attract young African people to do a PhD in Europe, but also to encourage European scientists to go to Africa and contribute to the development of its research capacities."

Majsec says that getting Eurodoc's voice heard by policymakers in Europe is not always easy, because of high turnover at the organisation and everyone having to work in their free time. Still, she says, the organisation gets support from its partners and is reaching out to other groups.

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Eurodoc recently started work with Euroscience to build an online discussion forum for the various organisations in Europe that are involved in young scientists' issues. "We had Euroscience and Eurodoc can attract the others and we can get a stronger voice," says Majsec. "As young scientists are maybe the weakest link in the entire scientific community...I don't think our voice will ever be as strong as senior scientists, but we have to work on that."

Secure the EU research budget for a future-oriented Europe!

A petition for the adoption in the EU Parliament and EU Heads of State and Government:

More than 135,000 citizens will sign online.

**A top priority for Europe: Secure the EU research and innovation budget!**

We are convinced that:

- Europe's future depends on making optimal use of the scientific talent for the benefit of society and industry;
- creating a favourable and research culture to attract and retain the best scientific talent and support it through the entire career cycle;
- providing financial support to research is not enough; we need to create a research environment that attracts and retains the best scientific talent; and
- we need to ensure that the research and innovation budget is protected from cuts and that the research and innovation budget is protected from cuts.

Therefore, we strongly support the letter signed by Nobel Prize and Fields Medal laureates and urge you to:

- Call on the EU budget for research, innovation and education to be protected from cuts and that the research and innovation budget is protected from cuts;
- Call on the EU budget for research, innovation and education to be protected from cuts and that the research and innovation budget is protected from cuts;
- Call on the EU budget for research, innovation and education to be protected from cuts and that the research and innovation budget is protected from cuts;

This petition reflects the mobilisation of research communities, including young scientists, the support of national research councils and other stakeholders. The letter is signed by the Young Academy of Europe, a pan-European initiative of outstanding young scientists who wished to create a platform for networking, scientific exchange and science policy.

The letter is signed by the Young Academy of Europe, a pan-European initiative of outstanding young scientists who wished to create a platform for networking, scientific exchange and science policy.

The letter is signed by the Young Academy of Europe, a pan-European initiative of outstanding young scientists who wished to create a platform for networking, scientific exchange and science policy.

ise  
Initiative for Science in Europe

Sign the petition now and invite your friends and colleagues to join!  
[no-cuts-on-research.eu](http://no-cuts-on-research.eu)

Young Academy of Europe - SeaMonkey

File Edit View Go Bookmarks Tools Window Help

Back Forward Reload Stop

http://yacadeuro.org/beta/index.htm

Home AdBlock Plus Bookmarks WebLearn YAE Home Euraxess ISI WOS Wetter in Heidelberg-U... Wetter Hd-Uni Wetter Sns CERN Fax ERC

## Young Academy of Europe

### Welcome

Welcome to the website of the Young Academy of Europe.

The YAE is a pan-European initiative of outstanding young scientists who wished to create a platform for networking, scientific exchange and science policy.

Please use the menu to find out more about our initiative.

### Latest News

**Sept 06 2012** YAE Annual Meeting 2012

The 2012 Annual Meeting of the Young Academy of Europe will be held in Brussels on 7/8 December 2012. Please consult the [meeting page](#) for further details.

Imprint

ERC Europe @ERC\_Research

#ERC grantees now meeting in Brussels for kick-off of Young Academy of Europe!  
[pic.twitter.com/tHrLI2Z4](http://pic.twitter.com/tHrLI2Z4)

RETWEETS 4

6:26 AM - 7 Dec 2012

Flag media

ERC Tweet,  
Dec. 2012

# SAVE THE DATE



# ACADEMIA EUROPAEA

EUROPEAN ACADEMY OF SCIENCES



## 27<sup>th</sup> ANNUAL CONFERENCE

"SYMBIOSIS – SYNERGY OF HUMANS & TECHNOLOGY"



SEPTEMBER 7 – 10, 2015  
DARMSTADT, GERMANY

[WWW.AE2015.EU](http://WWW.AE2015.EU)





Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Symposium Lecture

**The Third Industrial Revolution: Information Technologies and Telecommunication in Europe and Portugal**

Prof. Carlos Eduardo Costa Salema  
*Academy of Sciences of Lisbon; Instituto Superior Técnico, Lisbon*

# ALLEA General Assembly

Lisbon, 23rd of April 2015

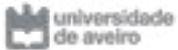
## The third industrial revolution Information Technologies and Telecommunications in Europe and in Portugal

Carlos Salema

© 2014, it - instituto de telecomunicações. Todos os direitos reservados.

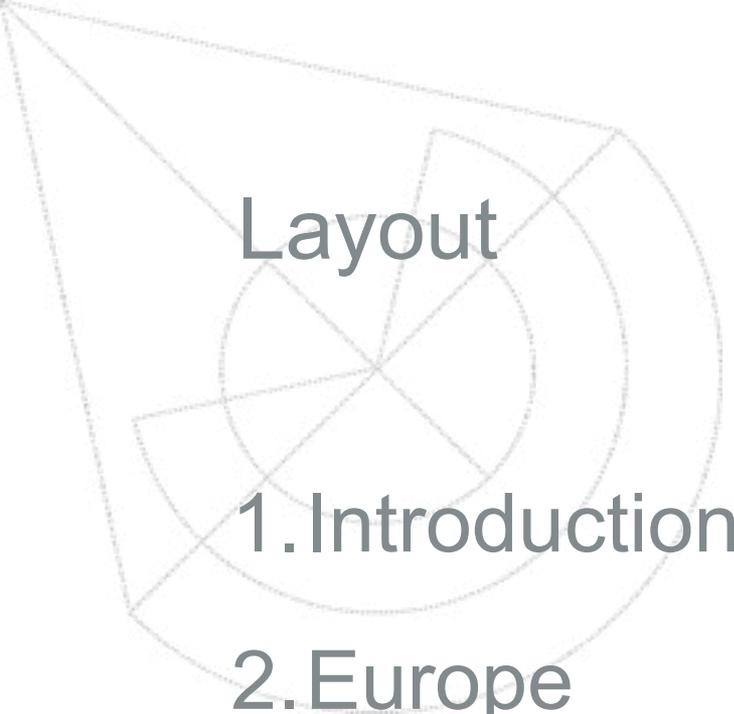


INSTITUIÇÕES ASSOCIADAS



UNIVERSIDADE DE COIMBRA





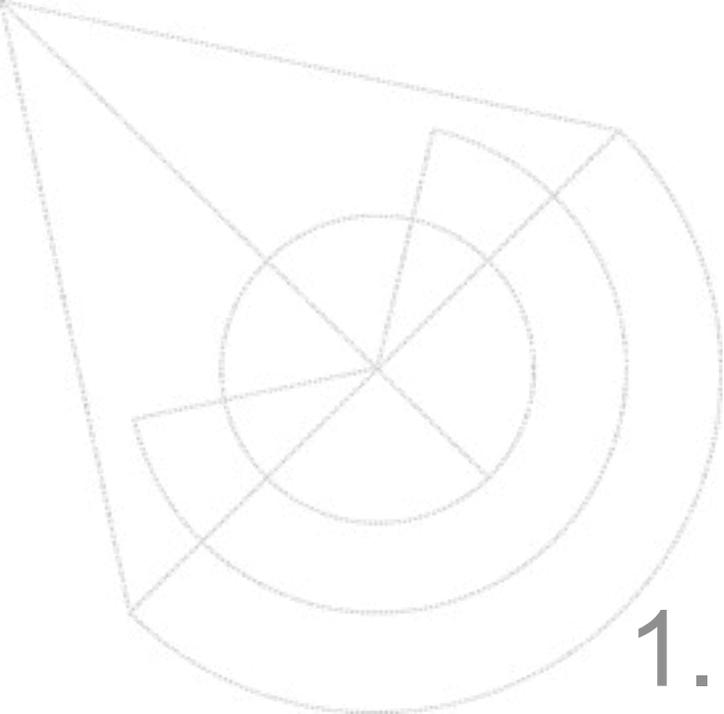
# Layout

1. Introduction

2. Europe

3. Portugal

4. Conclusions



# 1. Introduction

# Introduction

- The third industrial revolution is often defined as the changes brought about in **manufacturing** by the introduction of digital technologies
- Here I will broaden the concept to the changes brought about in **our lives** by information and communication technologies

# Introduction (electromagnet)

It all started in the middle of the XIX century with the telegraph that in a couple of decades changed the way to disseminate news and to run a business



Towards the end of the XIX century came telephone which enabled voice communication between end users



# Introduction (electromagnetic field)

The discovery of the electromagnetic field postulated by Maxwell and whose existence and main properties were experimentally proved by Hertz was soon envisaged as the way of dispensing with the electric line required both by the telegraph and the telephone

$$\nabla \cdot H = 0$$

$$\nabla \cdot E = 0$$

$$\nabla \times H = \varepsilon_0 \frac{\partial E}{\partial t}$$

$$\nabla \times E = -\mu_0 \frac{\partial H}{\partial t}$$



# Introduction (radio)

Against many odds Marconi, in 1902, proved that it was possible to communicate by wireless (on land and across the oceans). Ships were no long isolated when they were at sea.



The invention of the diode and triode initiated a new scientific field electronics. Radio receivers become popular. Broadcasting of news and entertainment started a new information era.

# Introduction (radar and television)

Radio Detection and Ranging (i.e. RADAR) developed during World War II firstly soon left the arsenals of the military to become indispensable both in ships and airplanes



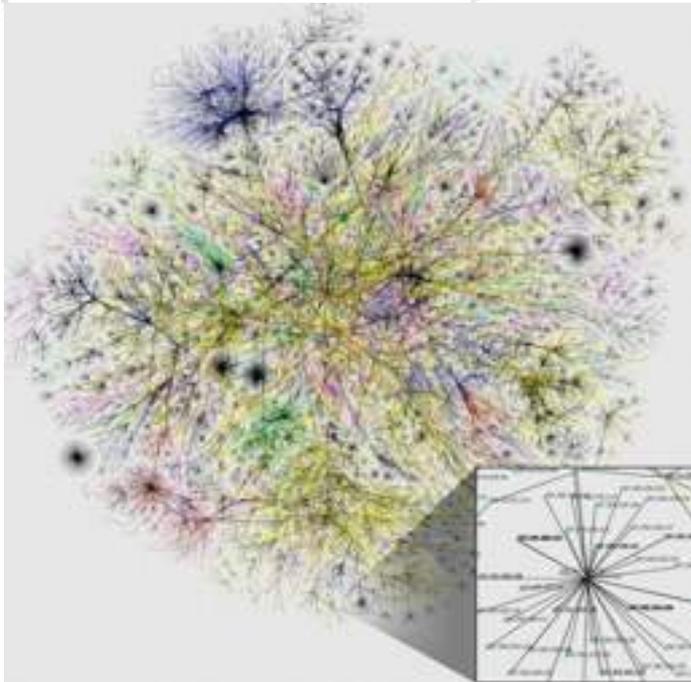
Television, first black and white, later colour, very soon 3D, become irreplaceable as a news and entertainment media

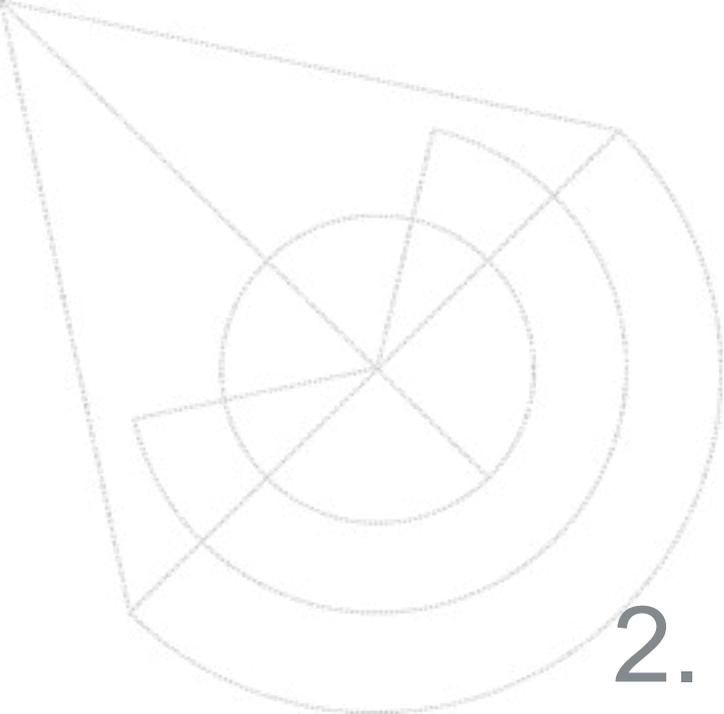
# Introduction (computer and internet)

The computer started its life as a calculator, grew in importance and became an endless repository of information.



The internet, first connecting computers, then people, soon things, started the third industrial revolution





## 2. Europe

# Mobile communications

- Common adoption of standards gave Europe a head start in mobile communications (GSM)
- Mobile technologies were highly supported in earlier Framework Programmes (3 and 4).
- Today Europe lost the lead in mobile communications
- 5G, a possible successor to GSM and UMTS, and low power microprocessors (a must in advanced mobile phones) may offer Europe an new opportunity to be the leader in mobile communications



## Losing the lead and regaining it

# Optical communications

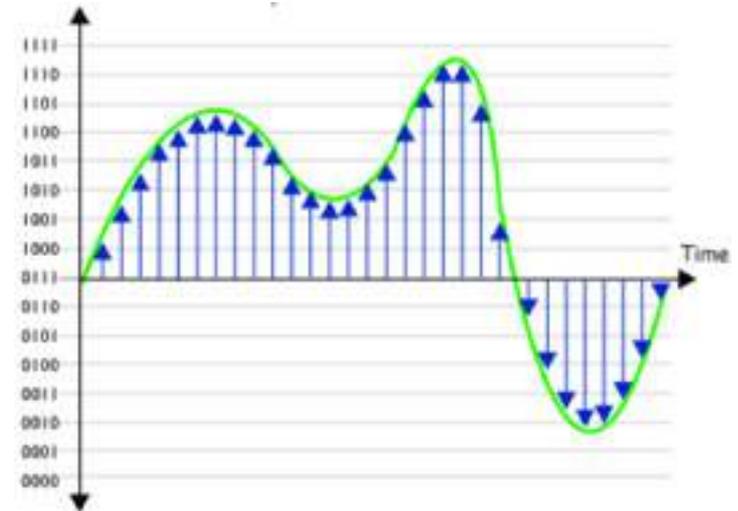
- Use of optical fibre for communications was first proposed in Europe (1966) and the first wide area optical fibre network was deployed in Europe (1978)
- Europe is still at the leading edge of optical fibre communications and photonics
- FP7 supported novel uses of optical fibre communications such as radio over fibre
- R&D in photonics and optical fibre communications should continue in order to keep the lead



## Keeping the lead

# Digital audio and video

- Standards for audio (MP3), video compression (MPEG) and broadcasting (DVB) were mostly developed in Europe and supported by earlier Framework Programmes.
- Today Europe lost the lead in the market



- FP7 supported advanced 3D-TV technologies that may help Europe to regain not only the lead in technologies but also in devices in the market
- Adoption of common standards and legal frameworks are a must to enable a European single digital market

Losing the lead and regaining it

# Internet

- The Internet is the result of a military funded R&D project (Arpanet) subsequently supported by the NSF (CSNET)
- European scientists got a huge boost in Internet connectivity through the GÉANT project (since 2000), possibly the farthest reaching FP7 project
- Advanced Internet (such as the Internet of Things) and new applications are being widely researched

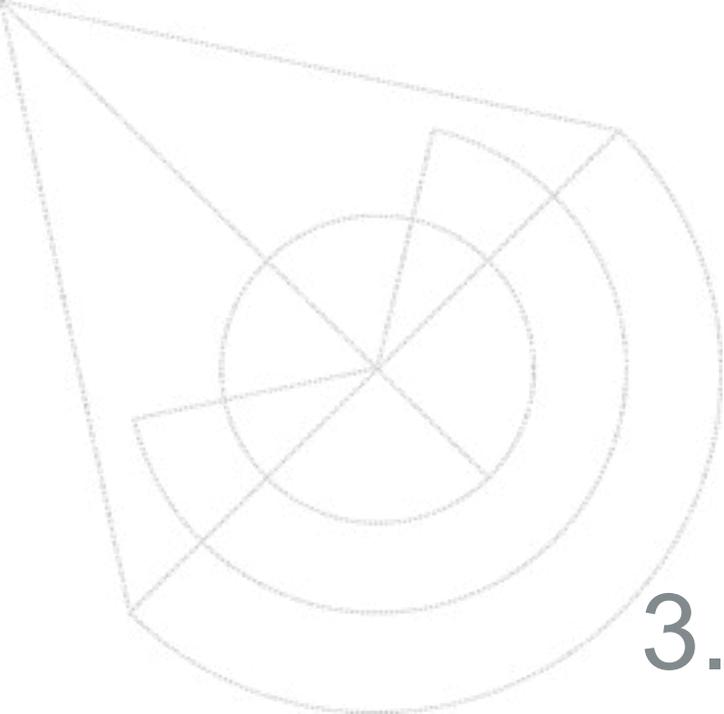


## Gaining the lead

# Applications

- The World Wide Web was born in Europe, at CERN (1989)
- The first popular web browser — Mosaic — was developed in the US
- Search engines that crawl the net searching for pages became indispensable (hence the prominence of Google)
- Europe is lagging far behind the US in everyday applications for the internet yet its superior communication infrastructure provides opportunities for new and exciting applications

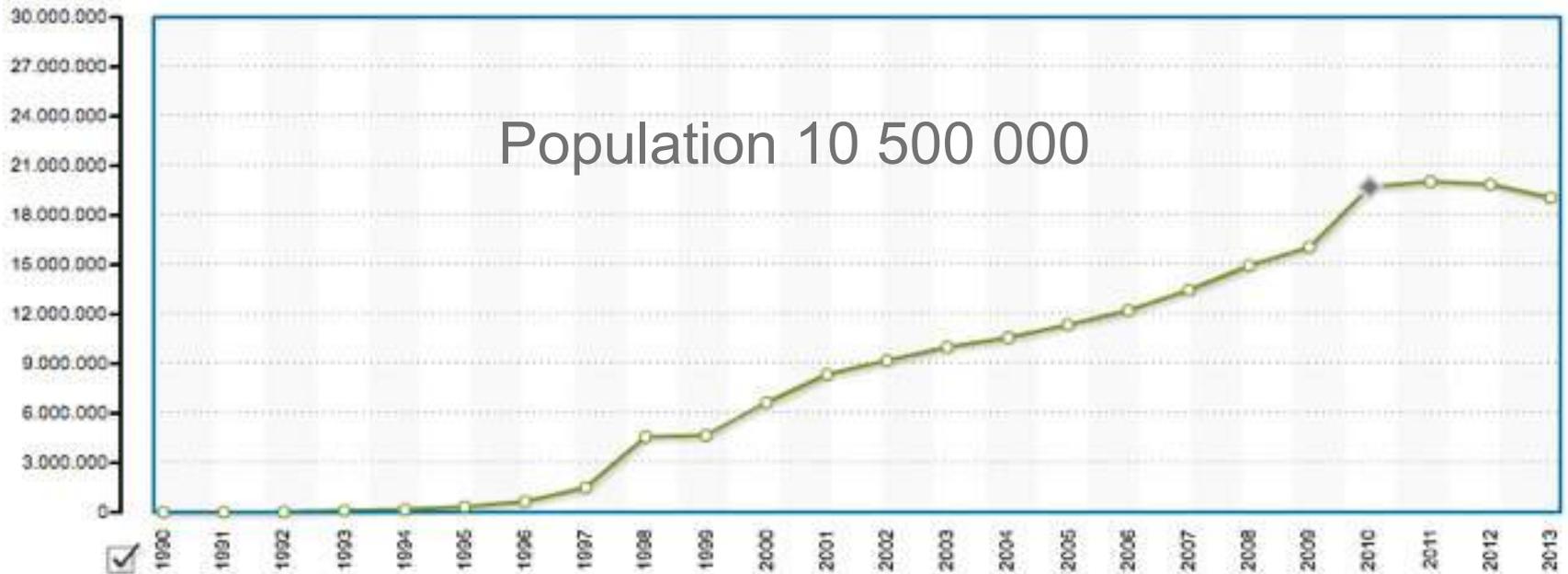




## 3. Portugal

# Mobile communications

Pre-paid cell phones were a Portuguese invention (Mimo in 1995), now they represent ~ 70 %

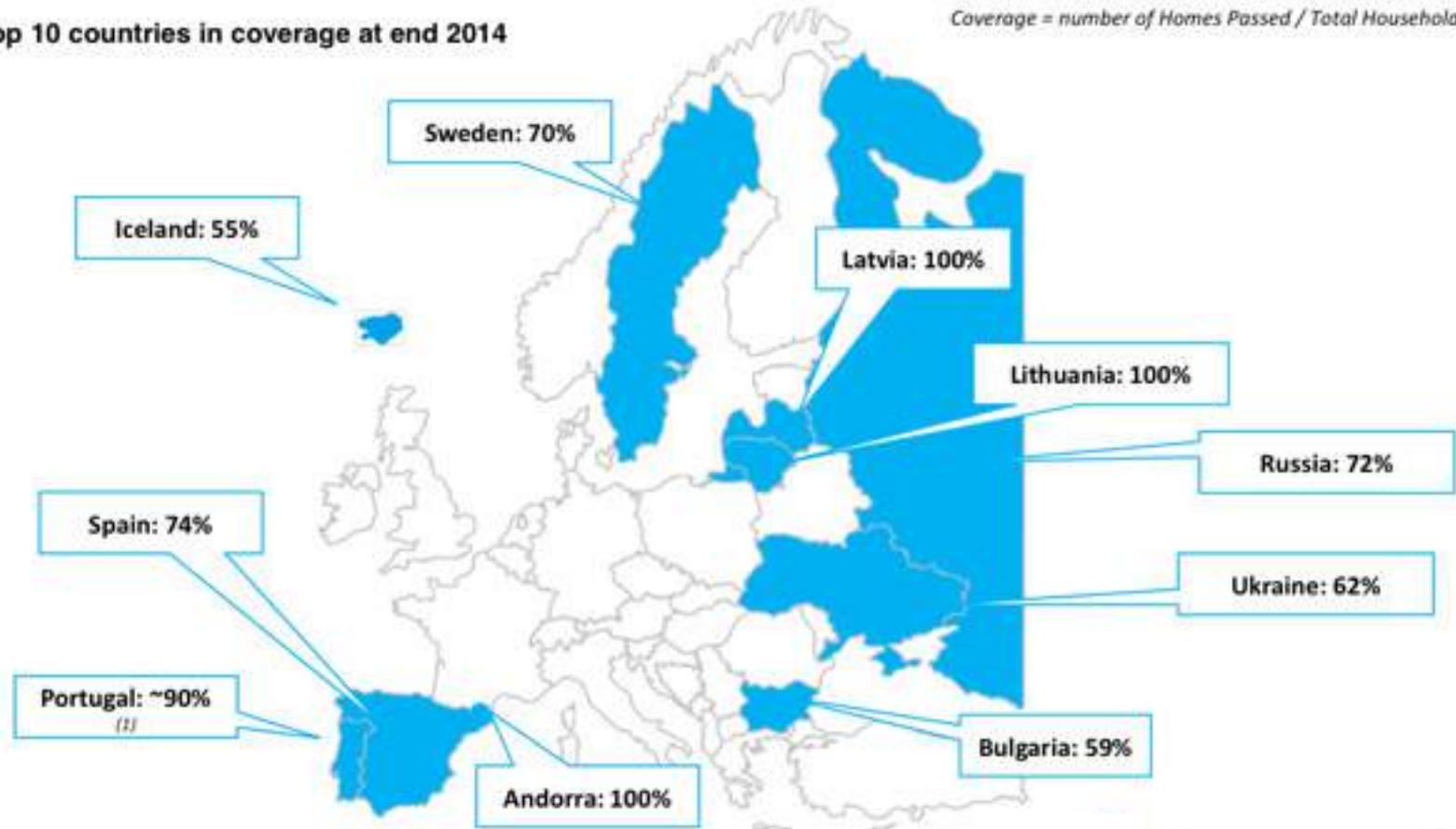


# Optical communications

## Penetration of FTTH

Top 10 countries in coverage at end 2014

Coverage = number of Homes Passed / Total Households



Source: IDATE for FTTH Council Europe

# Applications - the cashless society

## Multifunction ATM

- Very popular (14 000)
- Cash dispensers
- Payments (water, electricity, ...)
- Tax payment
- Money transfer
- Buy tickets for trains, cinema, ...
- Compatible with points of sale



# Applications - the cashless society

Points of Sale (POS) — 274 000



Cards (credit and debit) — 20 000 000



Transactions per year — 20 000 000 000

# Applications - the cashless society

## Electronic tolls

- Buy or rent a small device
- Fix it to your car windscreen
- Drive through all motorways (without stopping at toll gates)
- Toll will be debited automatically
- May be used in many car parks and gas stations



# Applications - personalised TV

Using a high debit digital communication network viewers may:

- select at any time, any TV program broadcasted in any of hundreds of channels up to one week old
- create their own channel, uploading videos, photos, ...





## 4. Conclusions

## Some ingredients for success in ICT

1. Basic and fundamental R&D are key for disruptive innovation and require public (and private) funding
2. Time & Trust are essential (10-15 years is the typical time lag from discovery to product on the market)
3. Standards are vital to achieve market success
4. Regulator action (mainly in telecommunications) should not be over protective preventing new ideas to reach the market
5. Public authorities openness promotes the use of new technology



Thank you very much for  
your attention



Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Discussion

Perspectives and Conclusions

Chair: Prof. Günter Stock



**ALLEA General Assembly**  
**23|24 April 2015**  
**Academy of Sciences of Lisbon**  
**PROGRAMME**

Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda

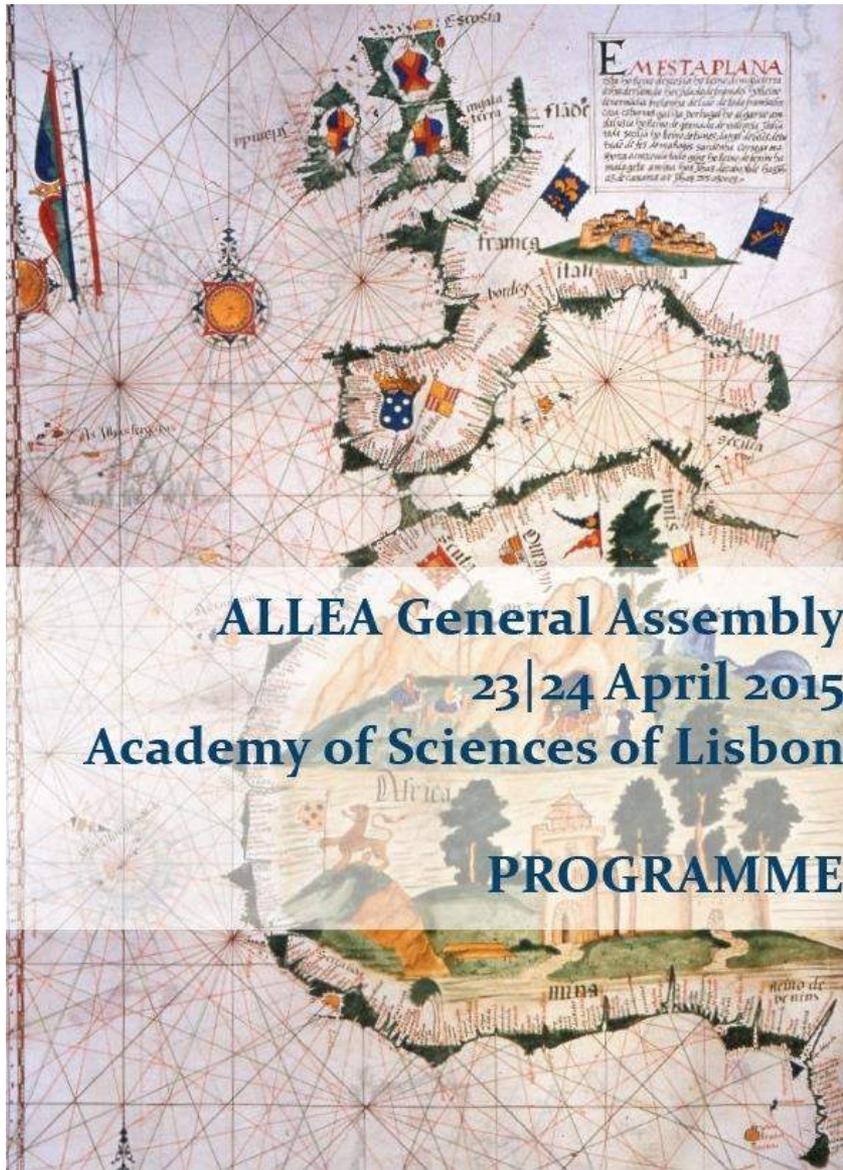


Keynote Lecture

**Competitive Europe: Funding and Excellence in the ERA**

Prof. Emilio Lora-Tamayo

*President, Spanish National Research Council - CSIC; Vice-President, Science Europe*



Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Panel

**European Universities in 2015 and Beyond**

*European Universities in 2015 – the view of LERU*

Prof. Kurt Deketelaere (Secretary-General, League of European Research Universities - LERU)

*Portuguese Universities in 2015 and beyond*

Prof. Ana Costa Freitas (Rector, University of Évora; former member of BEPA)

*The Special Case of Younger Universities in Portugal: Braga*

Prof. António Magalhães Cunha (Rector, University of Minho, Braga)



UNIVERSIDADE DE ÉVORA

Ana Costa Freitas

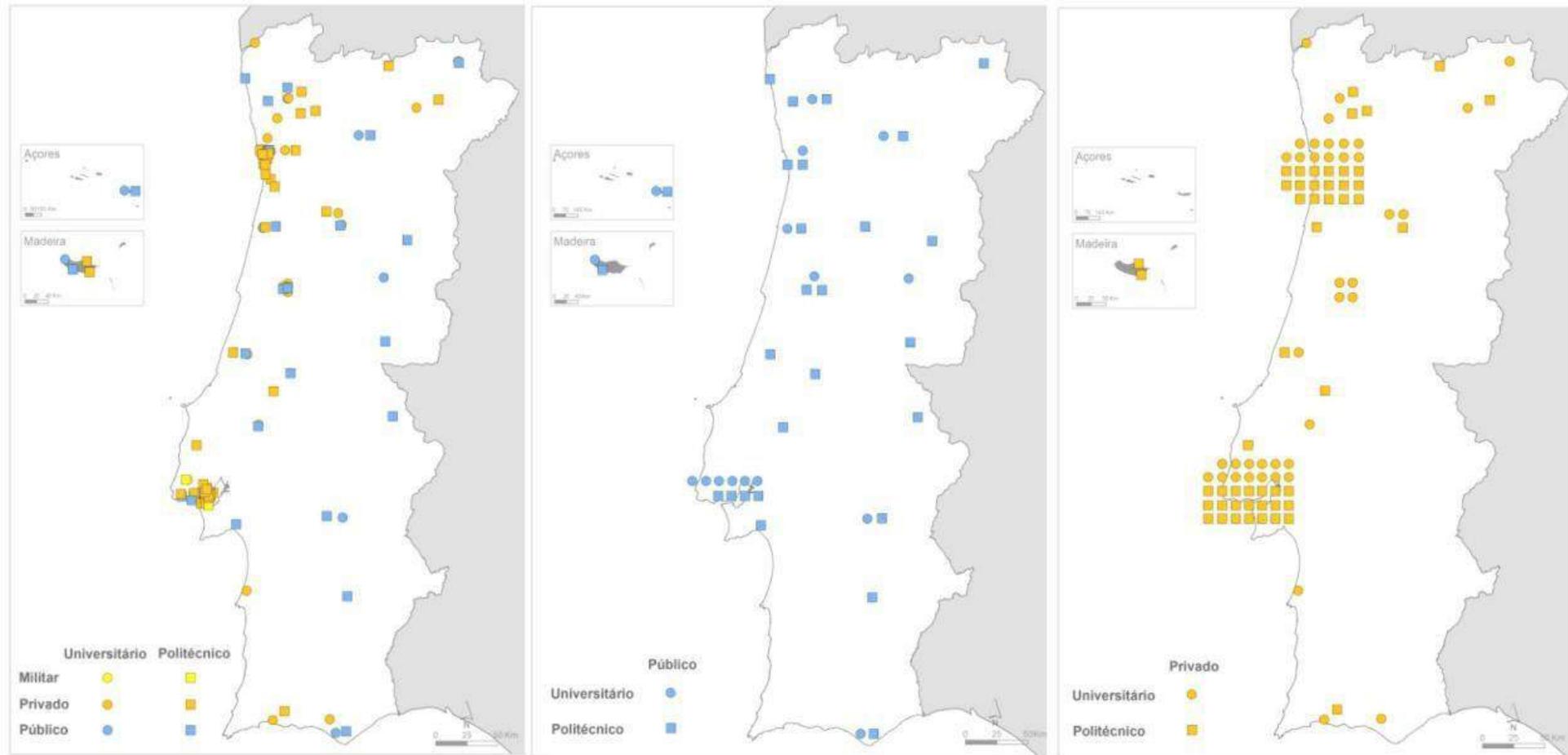
# PORTUGUESE UNIVERSITIES IN 2015 AND BEYOND

Academia das Ciências de Lisboa

23 abril 2015



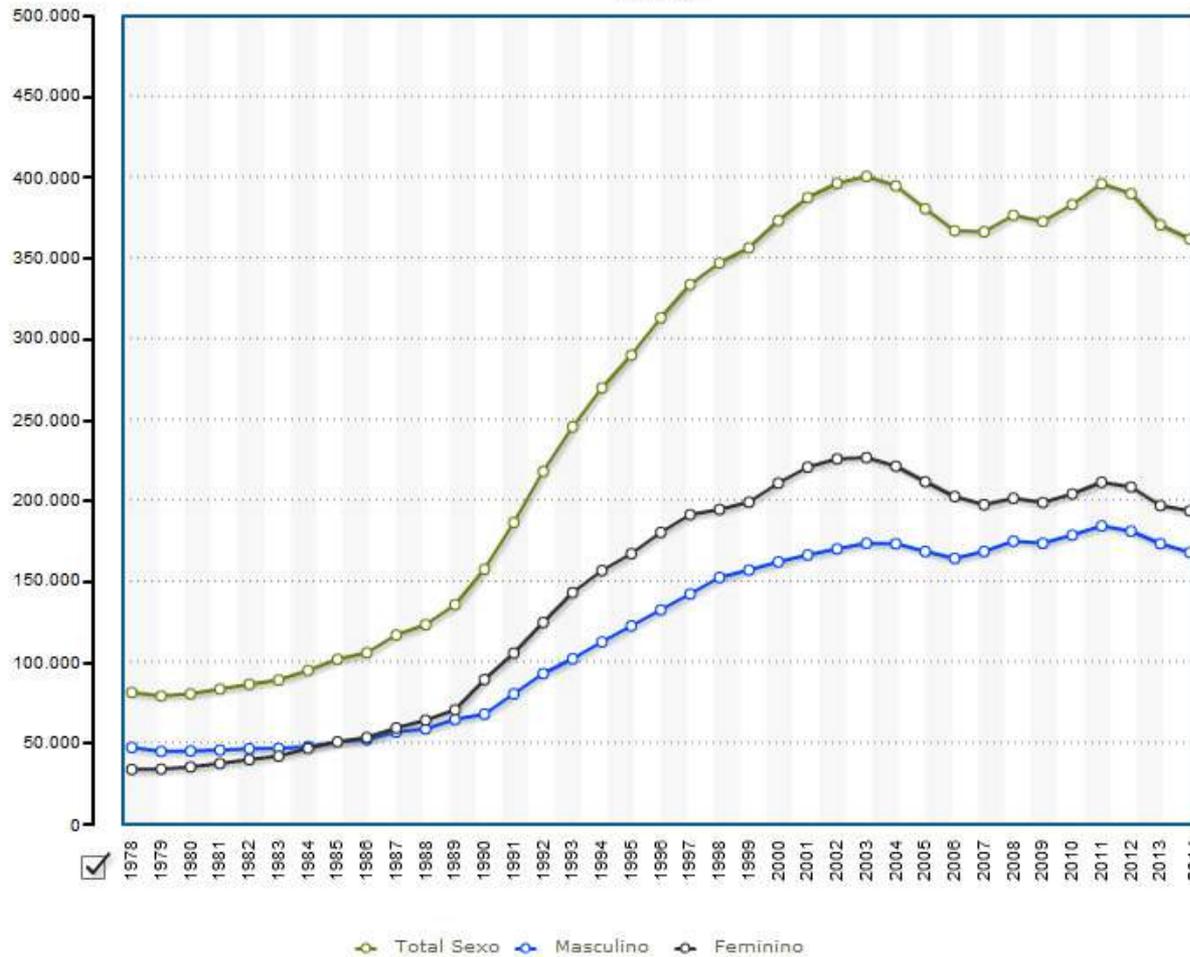
## Portuguese Universities in 2015 and beyond



# Portuguese Universities in 2015 and beyond

Alunos matriculados no ensino superior: total e por sexo

Indivíduo

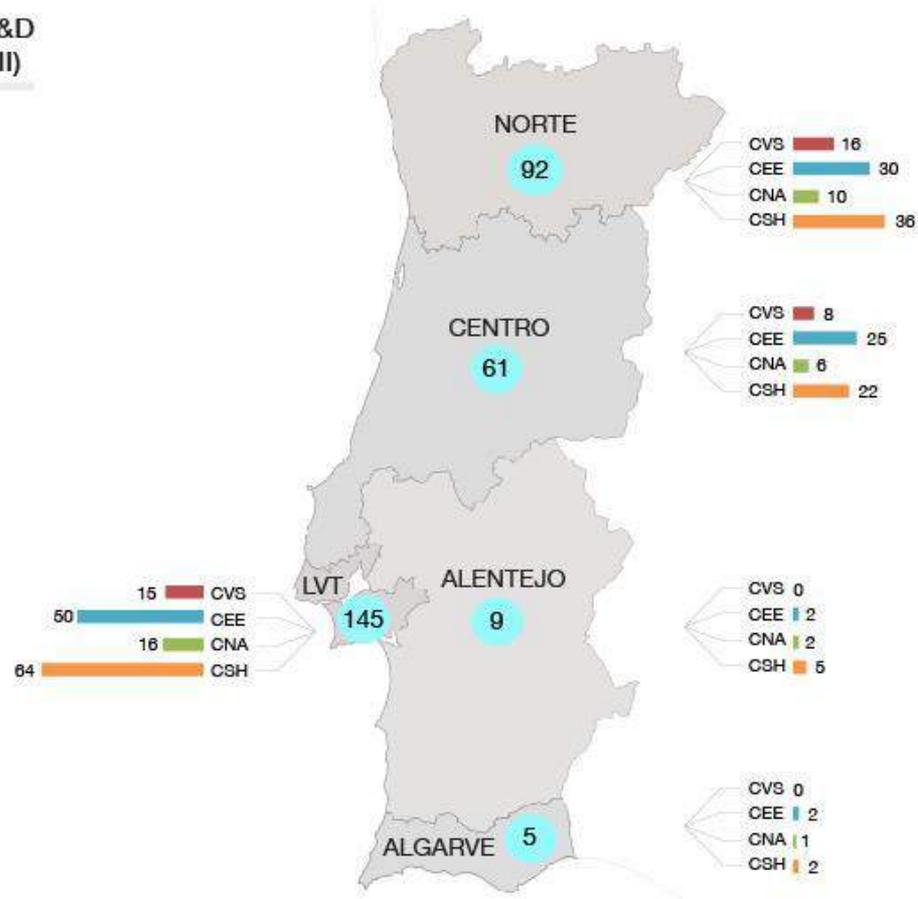
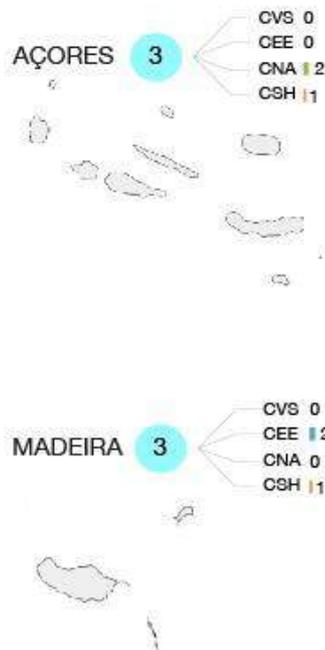




## Portuguese Universities in 2015 and beyond

### Distribuição de Instituições de I&D em Portugal por regiões (NUTS II)

- CVS - Ciências da Vida e da Saúde
- CEE - Ciências Exactas e da Engenharia
- CNA - Ciências Naturais e do Ambiente
- CSH - Ciências Sociais e Humanidades







## Portuguese Universities in 2015 and beyond

In spite the clear increase in research and the high number of institutions ...we are still far from the goals for E2020, in education % and we are still a medium innovator country.

### THE FACT IS:

Higher education has not traditionally been seen as a leading player in the development arena.



## Portuguese Universities in 2015 and beyond

### **BUT CLEARLY:**

Universities are central to any sustainable effort to develop social and economic wellbeing.

**In the world beyond 2015, will and should things be different?**

Are we aware of the need to change?

The answer is clearly **YES!**



## Portuguese Universities in 2015 and beyond

Universities are expected to play an increasingly prominent role in addressing societal issues, however society, and some times governments (and the Portuguese is no exception) still perceive UNIVERSITIES as remote, elite institutions detached from everyday life.

**AND this has changed TOTALLY!**



## Portuguese Universities in 2015 and beyond

Universities in the world, and again Portugal is not an exception, are involving themselves more and more with society.

### HOW?

- ✓ By establishing partnerships with different organizations to ensure they reach and serve the right stakeholders in the right way.
- ✓ Ensuring knowledge transfer (not just technology transfer) is accomplished and competitiveness increases.



## Portuguese Universities in 2015 and beyond

### However:

In Portugal (and I just want to talk **in fact** of Portugal), Universities are facing growing constraints on their budgets following the 2008 recession.

And these constraints are slowly (not so slowly in fact) are spreading, as well, into the research budgets.

**THIS is a NON SENSE!**



## Portuguese Universities in 2015 and beyond

### **BUT:**

- ✓ We are aware of our mission(s)!
- ✓ We are fighting for diferenciaded fundings!
- ✓ We are sustaining, to our limits, the QUALITY of the system!
- ✓ We know that the future depends on US!



## Portuguese Universities in 2015 and beyond

Now let me talk for a while on the problems, or the challenges, faced by small and “regional” Universities

Which means:

- ✓ In PORTUGAL the system is not equal!
- ✓ The challenges are different!



## Portuguese Universities in 2015 and beyond

Small and “regional” universities need to take into account “regional” needs but they need to balance local needs with the pressure for international visibility.

Is it possible to do both to the benefit of all?

**YES!**

International partnerships, in this global world in which we live, are A MUST.



## Portuguese Universities in 2015 and beyond

To ensure their mission BEYOND 2015 Universities need:

1. To address a multiplicity of missions
2. To engage with different stakeholders
3. Ensure Internationalization if they want to play the "global competition" (there is no other way . Globalization is a fact!)



## Portuguese Universities in 2015 and beyond

All of these changes, we are aware of, need to be considered whilst:

1. The funding crunch IS A FACT!
2. Competition is increasing!
3. Students are more demanding!
4. WWW is real, information travels faster and faster!
5. Traditional disciplinary boundaries have collapsed!
6. Teaching and Learning has changed!
7. Knowledge transfer is an obligation!
8. Excellence has to be a priority!



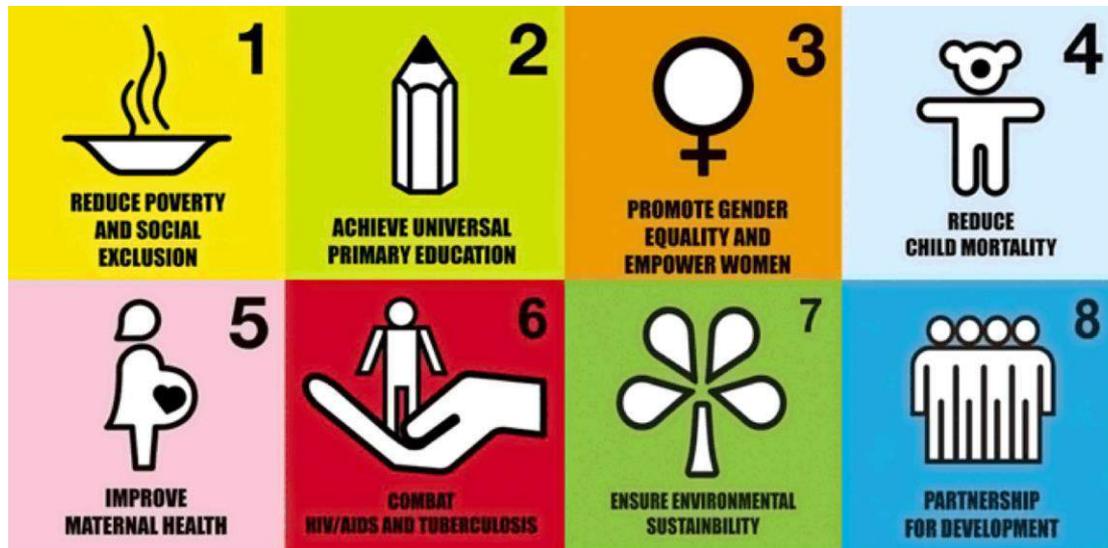
## Portuguese Universities in 2015 and beyond

- ✓ We prepare the future!
- ✓ Our **QUALITY** determines the Quality of our **FUTURE!**
- ✓ **There is no FUTURE without EDUCATION!**



## Portuguese Universities in 2015 and beyond

THANK YOU!

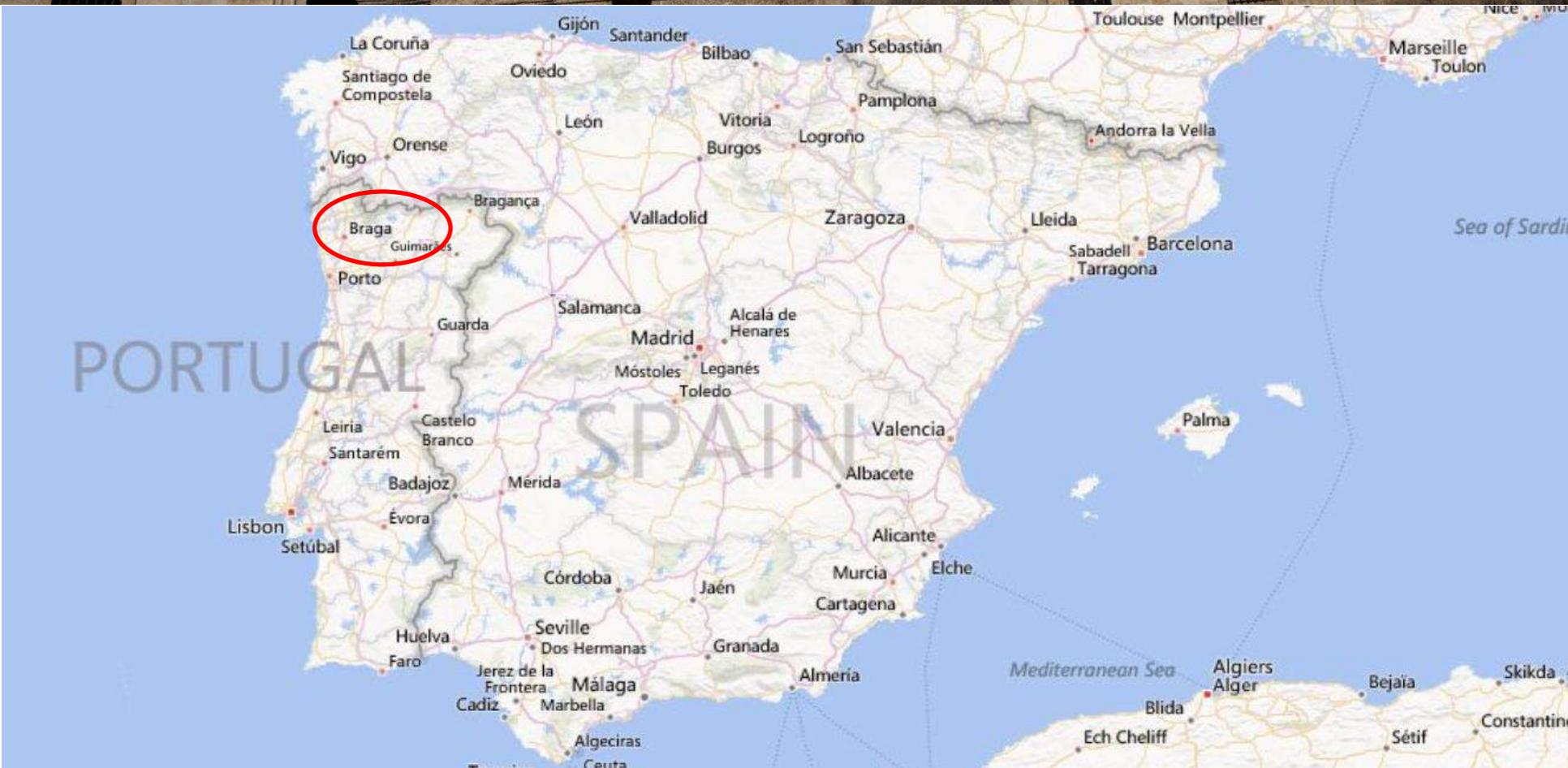




**universidade do minho** | [www.uminho.pt](http://www.uminho.pt)



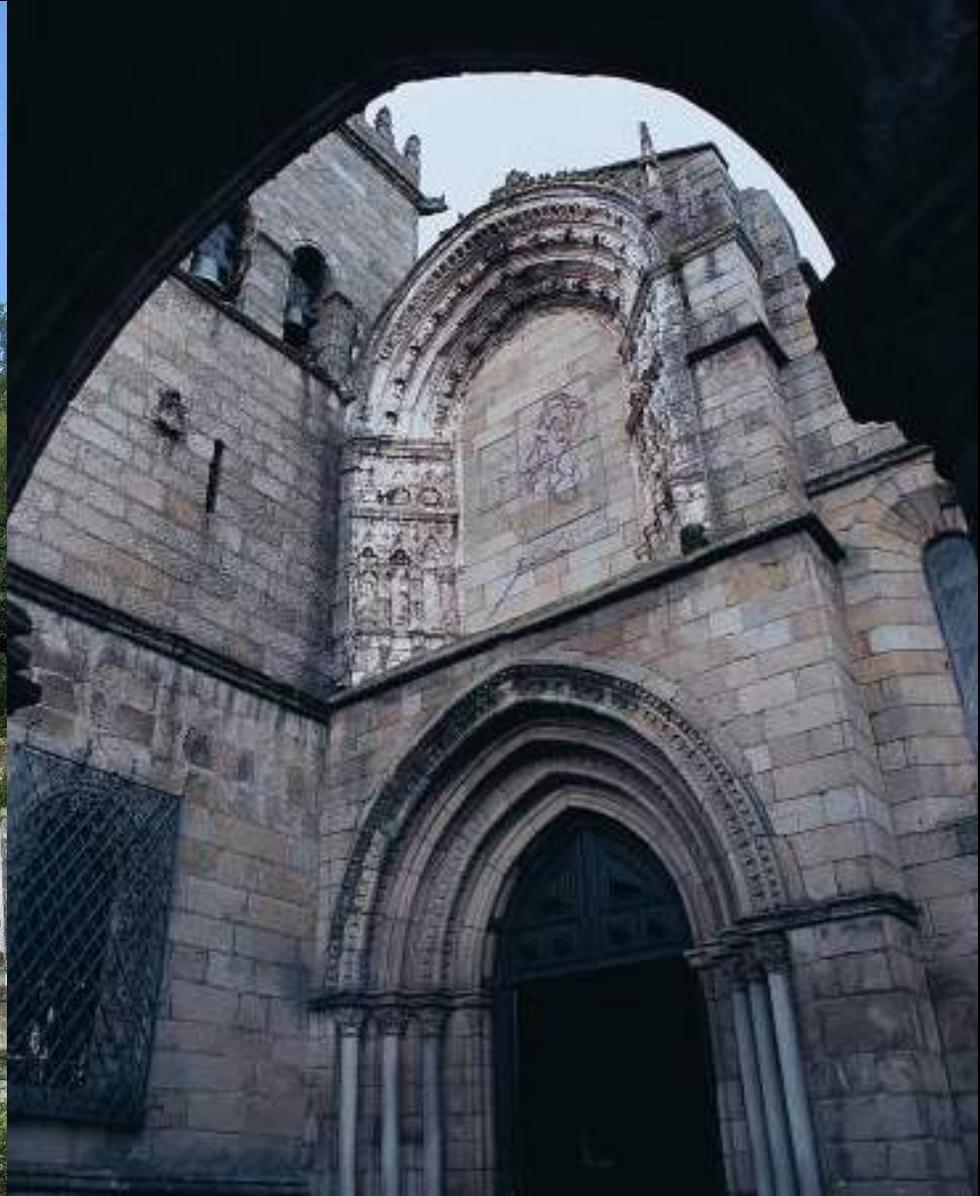
Universidade do Minho





## Braga

the ancient and 3<sup>rd</sup> Portuguese city

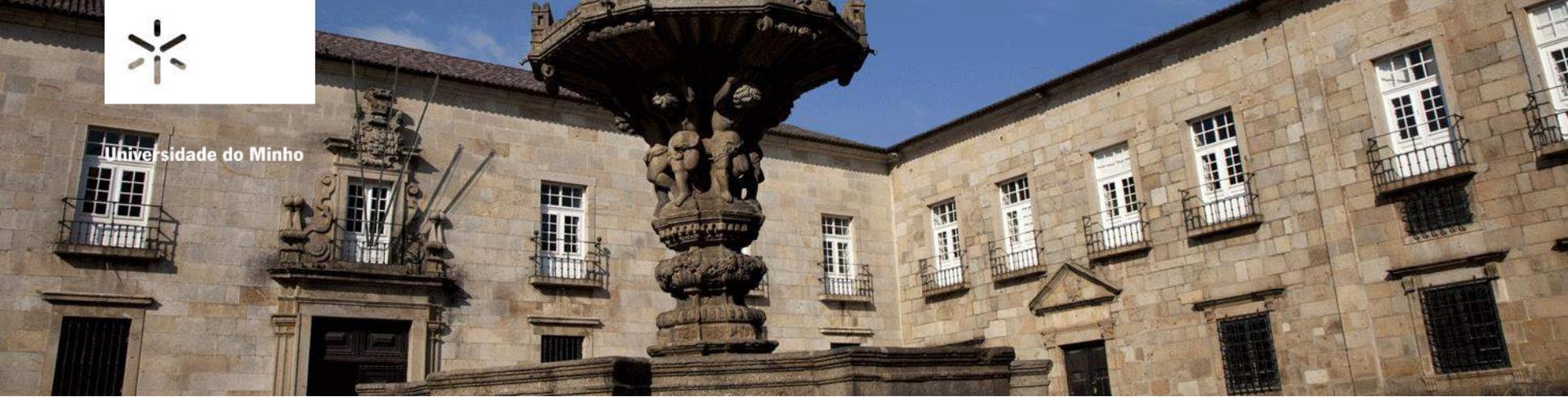


## Guimarães

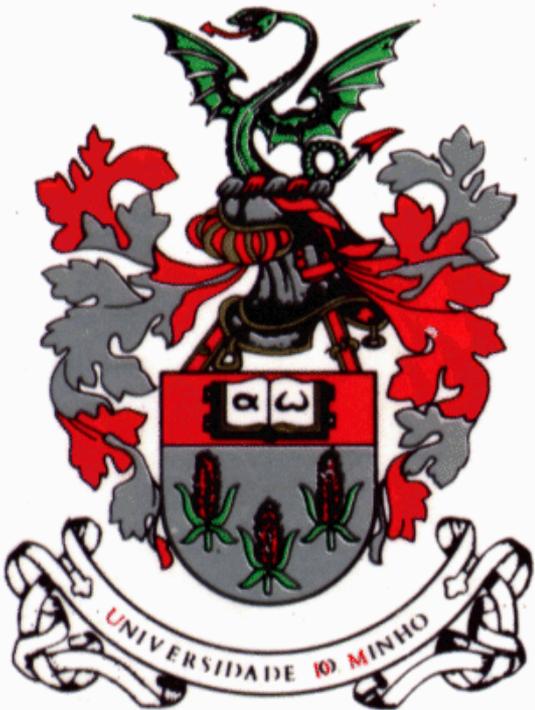
the cradle of the Portuguese Nation  
UNESCO Human Heritage



Universidade do Minho



universidade do minho / university of minho





**Universidade do Minho**





Universidade do Minho



## people

- **19 100 students**
- **1 300 faculty**  
900 as full-time academic staff (96% PhD)
- **850 technical and administrative staff**
  - 250 grant-holding researchers working in R&D projects and units
  - 900 students holding research grants working in the University's Research Centres
  - 30 tenured full time researchers
  - 50 post-doctorate scholarship researchers





## infrastructures

### 2 main *campi*

- Campus of Gualtar (38 ha)  
Braga  
3<sup>rd</sup> Portuguese city
- Campus of Azurém (27 ha)  
Guimarães  
cradle of the Portuguese Nation



Gualtar Campus , Braga

Azurém Campus , Guimarães



Universidade do Minho



## 4 multi-functional complexes

- Rectorate  
Historical building, Braga
- *Congregados*  
Historical building, Braga  
Music
- *AveParque*  
Science & Technology Park  
Laboratories; Incubator
- *Couros*  
Guimarães,  
Post-graduation Centre  
Design Institute





Couros Campus , Guimarães



AvePark



## **schools / faculties**

- Architecture
- Arts and Humanities
- Economics and Management
- Education
- Engineering
- Law
- Medicine
- Nursing
- Psychology
- Sciences
- Social Sciences





Universidade do Minho



## Mission

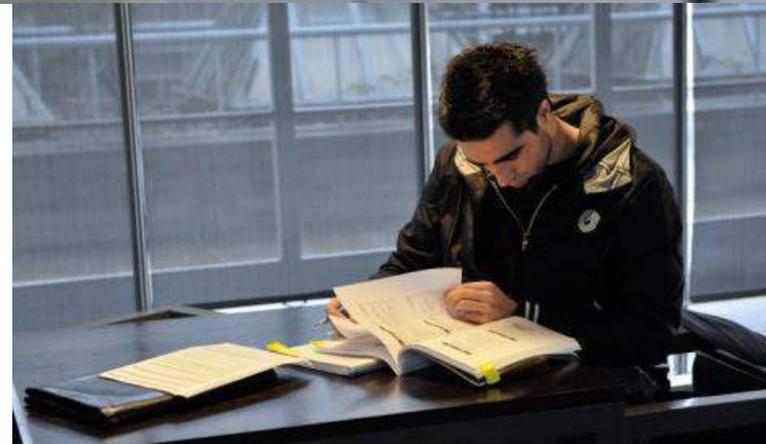
**The University's mission shall be the creation, dissemination and application of knowledge, under the spirit of freedom of thought and plural critical judgments, through the promotion of higher education and the construction of a society paradigm based on humanistic principles, and having knowledge, creativity and innovation as cornerstones for growth, sustainable development, welfare and solidarity**



Universidade do Minho

## teaching

- 55 undergraduate and integrated master degrees
- 110 master courses
- 40 doctoral courses
  
- advanced training courses
  
- 19 100 students
  - 8 000 undergraduate students
  - 4 500 integrated masters degree students
  - 4 500 master students
  - 2 100 doctoral students





Universidade do Minho



## Inter-institutional teaching projects

- Students mobility (700 in/out, 300 protocols worldwide)
- 25 joint programs at master and doctoral level
  - Europe
  - EUA (MIT and CMU) and China
  - Brazil, Angola, Mozambique, Cape Verde and East-Timor
- Erasmus Mundus / Erasmus+ Masters
- Double diplomas (Portugal and Europe)
- European doctorate and master degrees







Universidade do Minho



**UNU**  
**Operating Unit**

**e-governance**



**UNITED NATIONS UNIVERSITY**

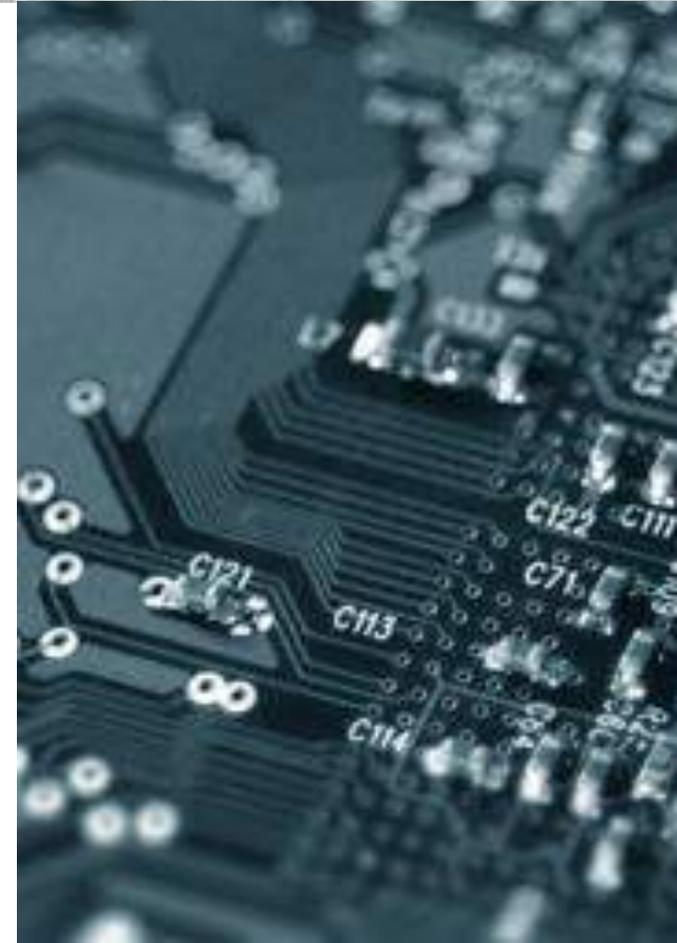


Universidade do Minho



## research units

- 27 Research Centres
- 15 ranked as *Outstanding, Excellent or Very Good* (80% researchers)
- Associated Labs: bioengineering  
computing  
medicine & biomaterials  
particle physics  
polymers & nanomaterials
- European Institute of Excellence in Tissue Engineering and Regenerative Medicine





Universidade do Minho



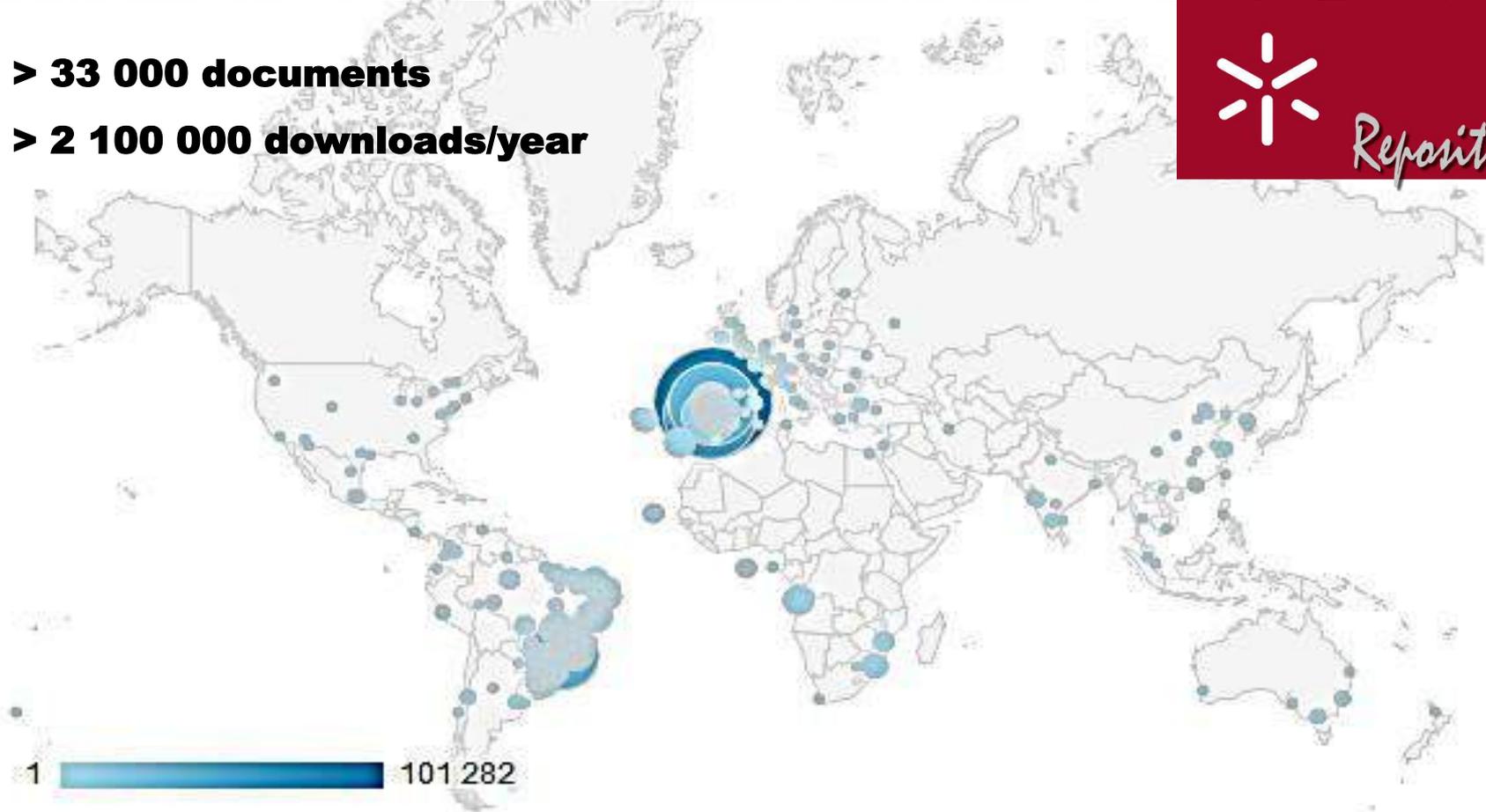
## research results

- > 22 000 scientific papers produced at UMinho:
  - 1 512 ISI-WoS in 2014
  - 1 900 Scopus in 2014
- > 33 000 academic publications stored in **RepositoriUM**  
(University's Open Access Institutional Repository)
  - > 2 100 000 downloads/year
- 150 registered patents since 2000
  - 2014: 35 applications





**> 33 000 documents**  
**> 2 100 000 downloads/year**





Universidade do Minho



## innovation and knowledge valorisation

**AvePark** - Science and Technology Park

**Spinpark** - Technology-based Incubator

- Valorisation of knowledge
- 50 companies in the areas of communication and information technologies, biotechnology/environment and new materials
- 500 people involved
- Customised training for enterprises; support and protection of industrial property, patent registration
- **TecMinho**: intellectual property management and entrepreneurship promotion

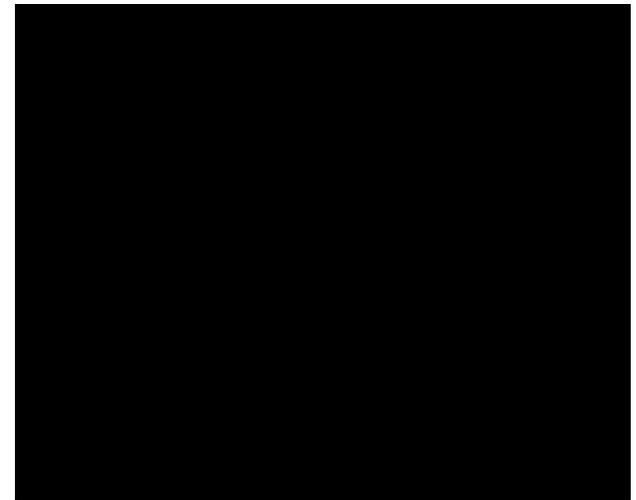




Universidade do Minho

## interface units

- Centro Clínico Académico, **2CA**  
*Academic Clinic Centre* 
- Centro de Computação Gráfica, **CCG**  
[www.ccg.pt](http://www.ccg.pt) *Centre for Computer Graphics and Virtual Reality* 
- Centro para a Valorização de Resíduos, **CVR**  
[www.cvresiduos.pt](http://www.cvresiduos.pt) *Centre for Residue Valorisation* 
- Instituto para Bio-Sustentabilidade, **IB-S**  
*Sustainable solutions* 
- Instituto de Design, **IDG**  
*Design Institute* 
- Inovação em Engenharia de Polímeros, **PIEP**  
[www.piep.pt](http://www.piep.pt) *Innovation in Polymer Engineering* 



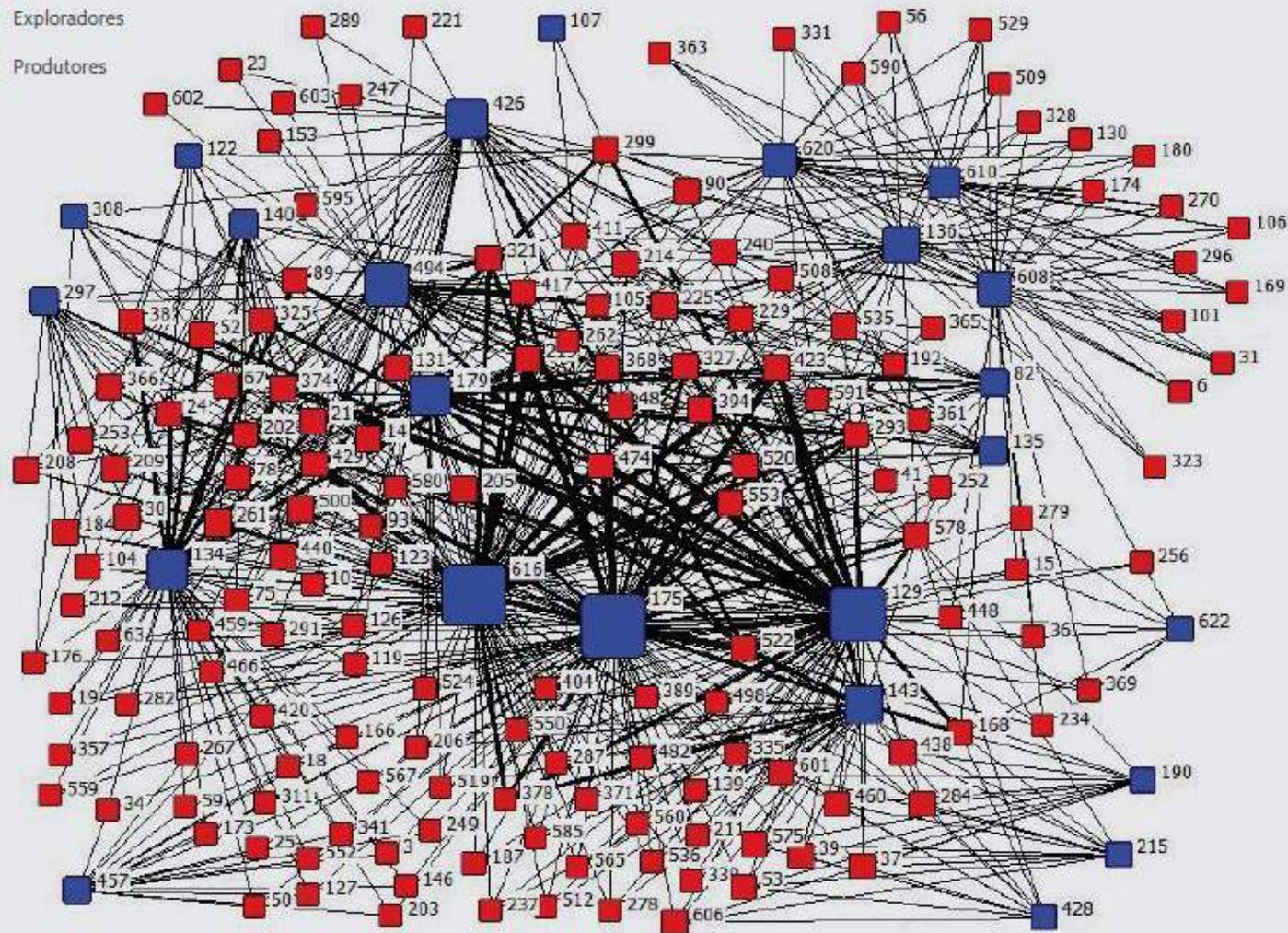
# UMinho ecosystem for entrepreneurship and innovation



## Rede de Exploradores e Produtores

■ Exploradores

■ Produtores



As entidades com maior centralidade na rede são a **Universidade do Minho** (175), a Faculdade de Engenharia da Universidade do Porto (616) e a Universidade de Aveiro (129). Fazendo um segundo círculo, mais alargado, de centralidade na rede, encontramos ainda a Universidade de Coimbra (143), a Universidade da Beira Interior (179), o Centi – Centro de Nanotecnologia e Materiais Técnicos, Funcionais e Inteligentes (494) e o Instituto Superior Técnico (134).

Innovation projects

New Head-Up-Displays

New sensors

New testing

New manufacturing and logistic processes

New mechanical and electronical concepts



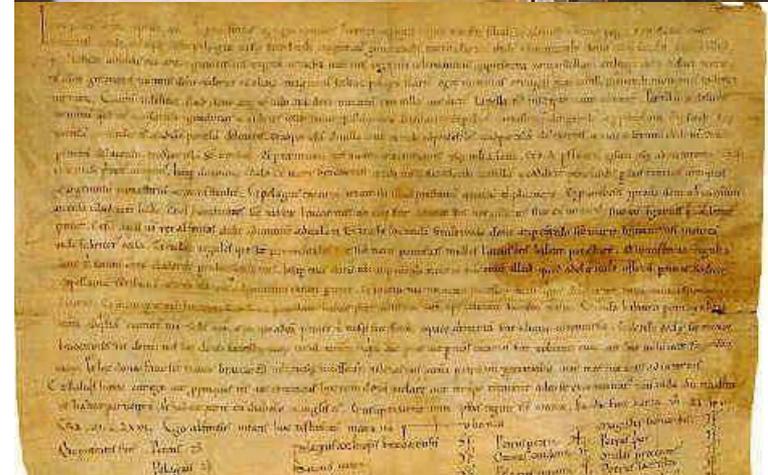


Universidade do Minho



## cultural and special units

- the District Archive of Braga
- the Public (historical) Library of Braga
- the House Museum of Monção
- the *Lusíadas* Study Centre
- the Nogueira da Silva Museum
- the Archaeology Unit
- the Adult Education Unit
- **Lúcio Craveiro da Silva Library**
  - partnership with the Braga City Council
  - > 1 300 visitors/day





**University Orchestra**



## sports

- 471 students with international experience
- 112 medals in national and international competitions
- European champion in Judo, Taekwondo, Handball (2012, 2013, 2014)
- > 7 000 students enrolled in sport activities
- > 140 sport events in the university each year

(2014 figures)



best European university in sports  
(EUSA ranking 2013)





Universidade do Minho

## Quality assurance

- Quality Assurance System

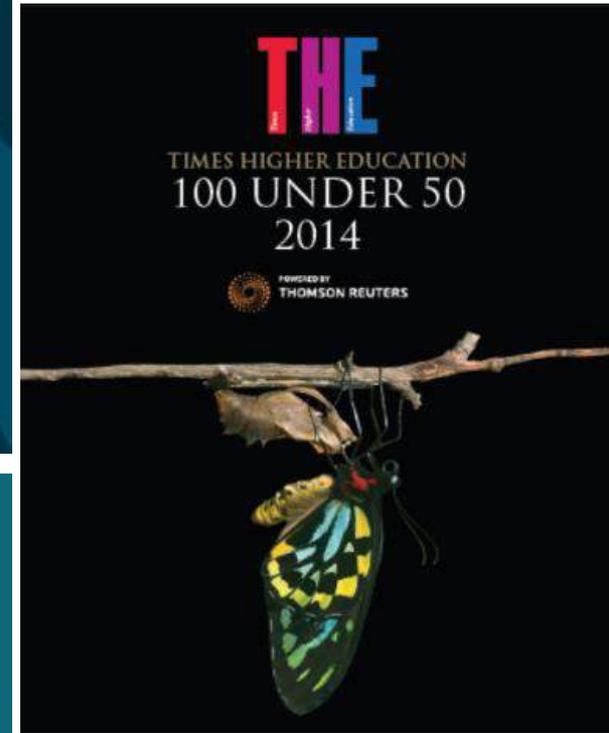
SIGAQ-UM

A3ES Certified



**Política para a  
qualidade**

Estratégia e planos.





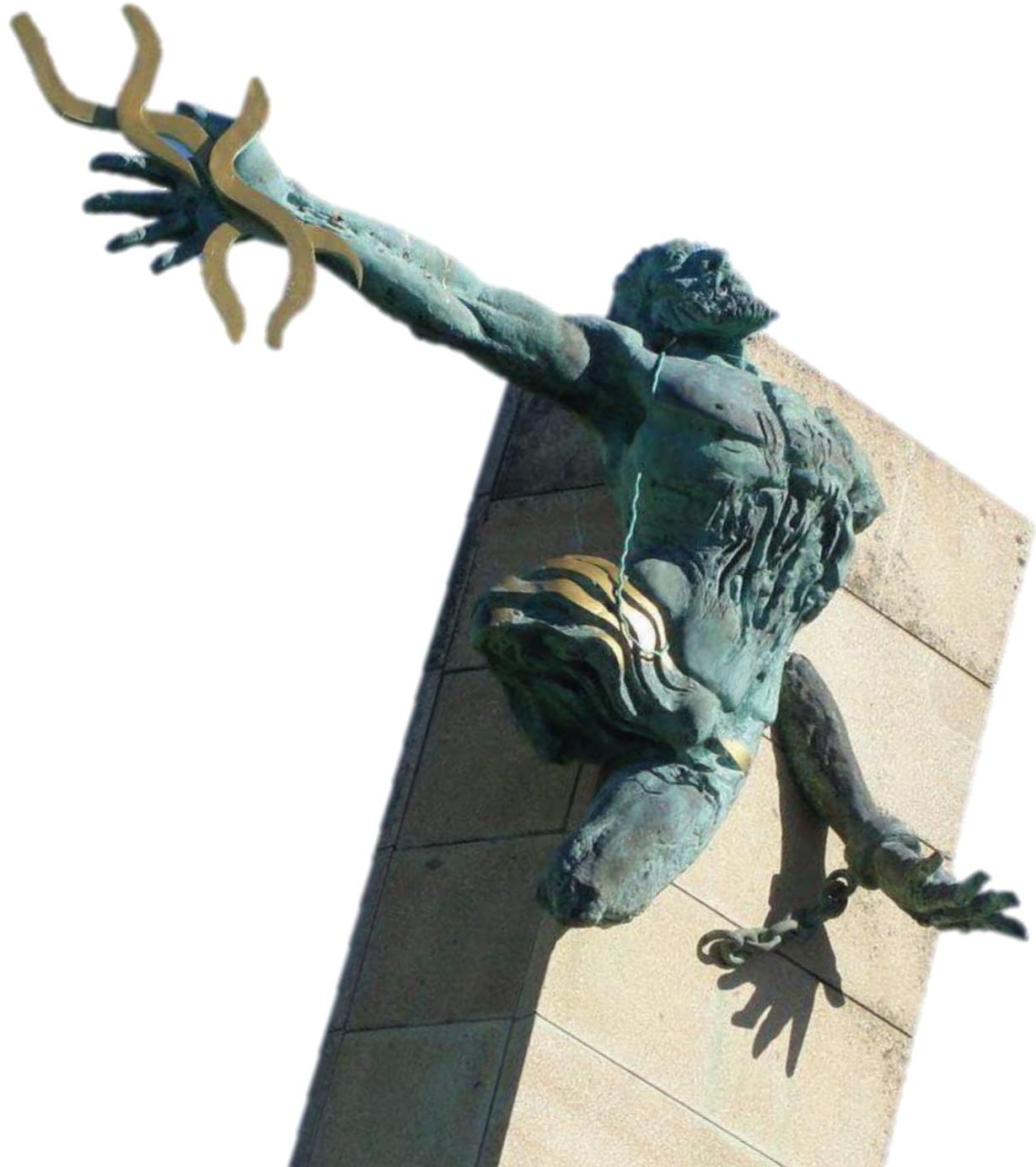
Universidade do Minho

# the future

Challenges

Opportunities

Strategy





Universidade do Minho

# the future

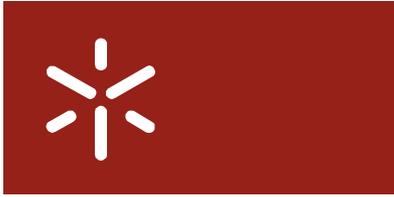
- UMinho 2020,  
Strategic Plan

*Sustainable growth  
to win the future*

## PLANO ESTRATÉGICO UMINHO 2020

*crescimento sustentado para cumprir o futuro*

[Versão VP1]



# UMinho strategy 2020

Universidade do Minho

## objectives

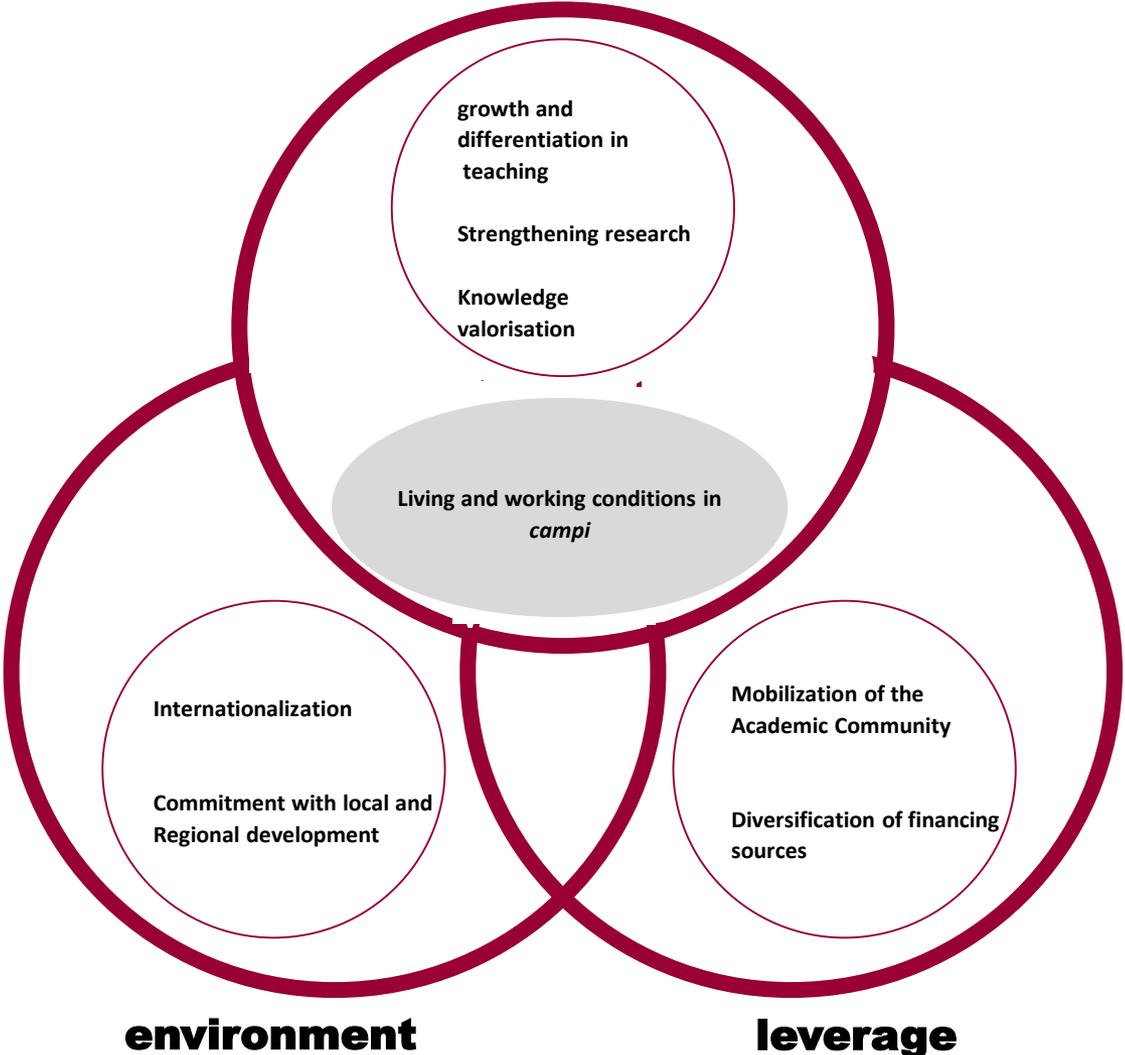
### Objetives UMinho 2020

25.000 students  
(45% Msc & PhD)  
development on-line  
teaching

international reference  
in research

Portuguese university  
with higher impact in  
social & economic  
development

top Portuguese university  
in major performance  
indicators

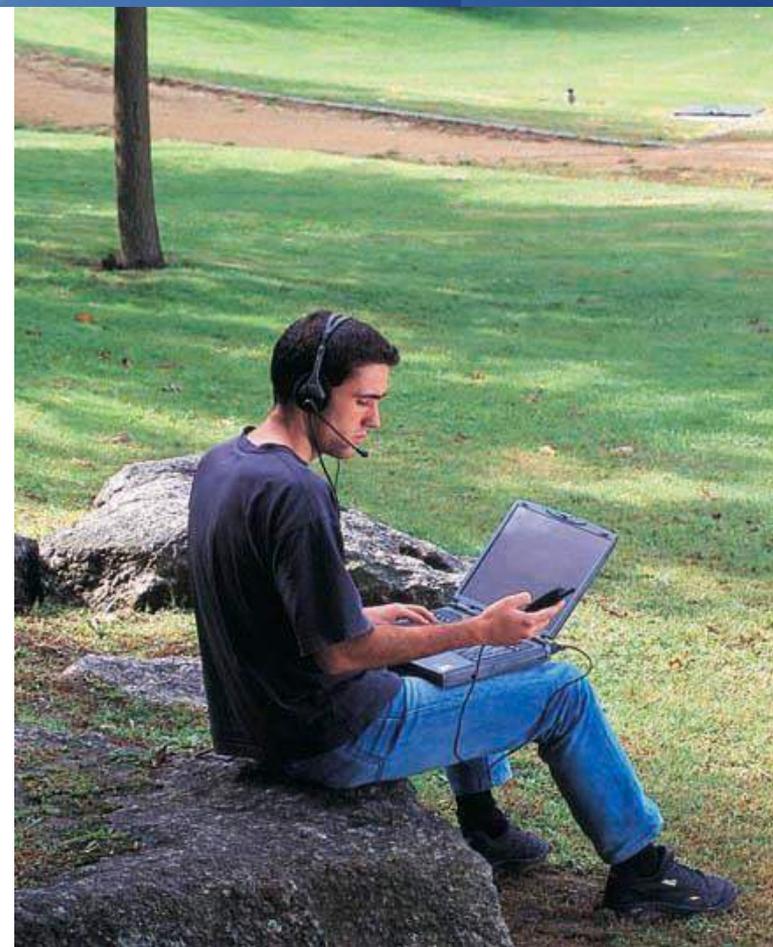




# FUTURE AHEAD

## the future (... in teaching)

- Teaching-research coupling
- Internationalization
- New publics and e-learning
- Emerging areas
- Teaching (also) in English
- Teaching Support Center





# FUTURE AHEAD

## the future (... in research)

- International partnerships
- Groups of excellence
- Multidisciplinary areas with societal relevance
- Mobility of students and researchers



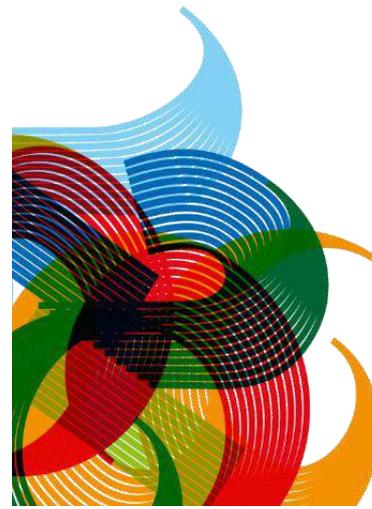


FUTURE AHEAD

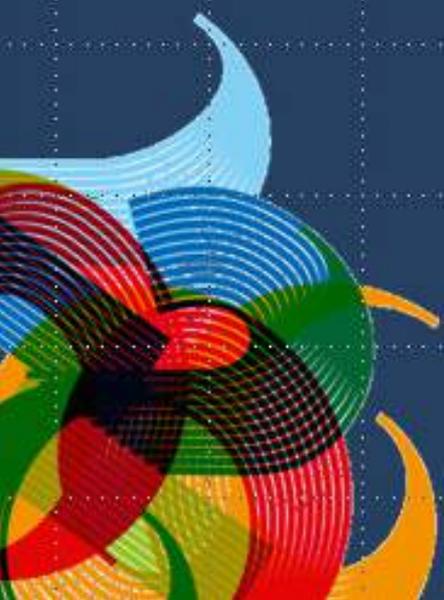
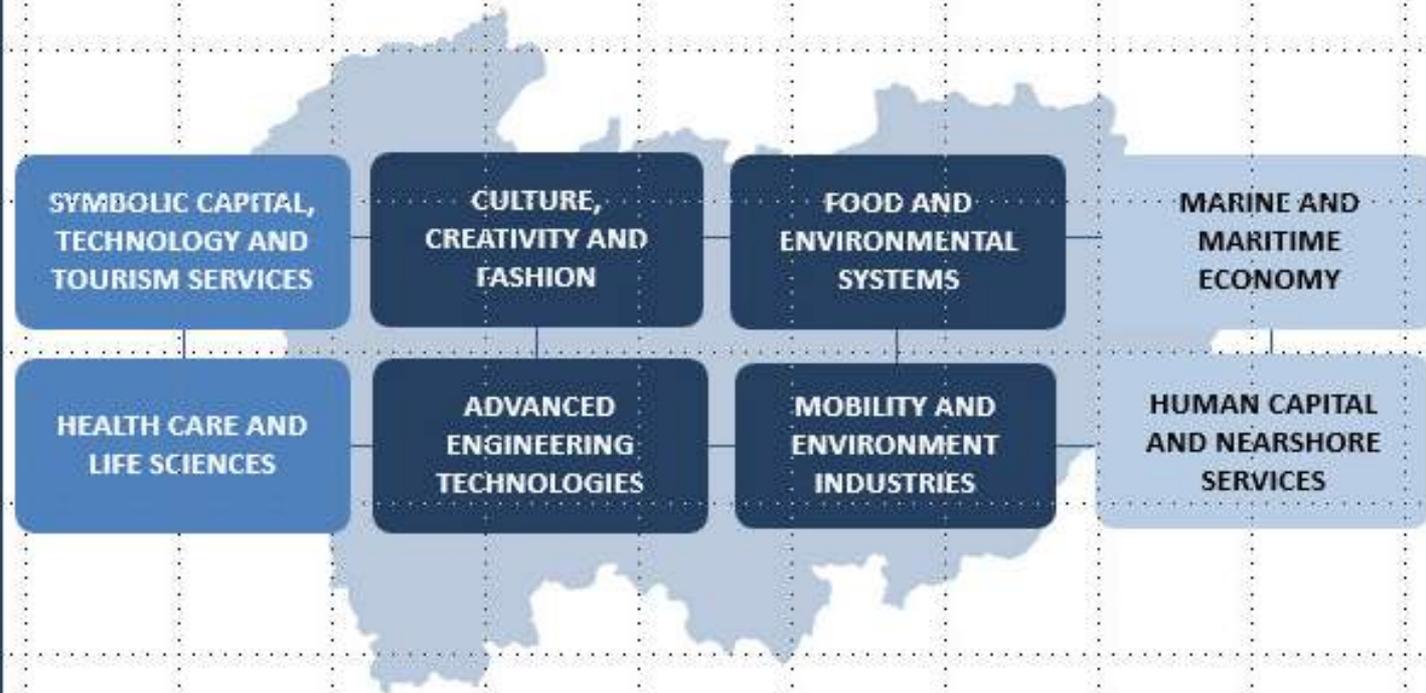
## the future (... of the Region)

- development of UMinho / Regional innovation ecosystem
- engagement in the economy of creativity
- commitment with intelligent specialization strategies .... EU2020 / RIS3
- cultural promotion and production

NORTE  
2020



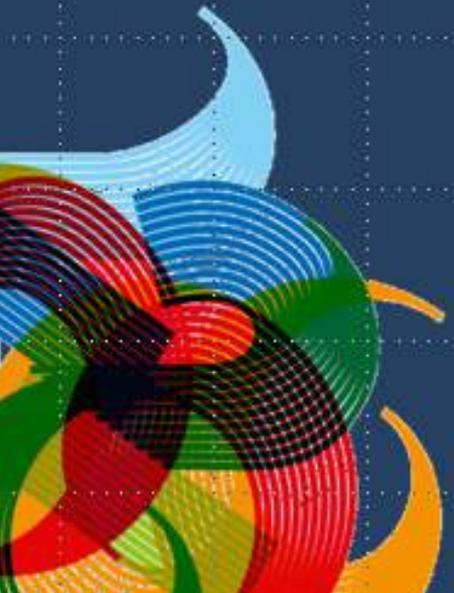
## *Priority Domains*



## University-Regional partnerships for Smart Specialization

Northern Portugal  
University Consortium  
UNorte.pt

- University of Minho (UMinho)  
19 000 students
- University of Porto (UPorto)  
31 000 students
- University of Trás-os-Montes e Alto Douro (UTAD)  
8 000 students





Universidade do Minho

# key concepts

## Openness

- Open access / Open innovation / Open education

## International

## Coupling education and research

## Creativity

## Ethics





**universidade do minho** | [www.uminho.pt](http://www.uminho.pt)



Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Showcase

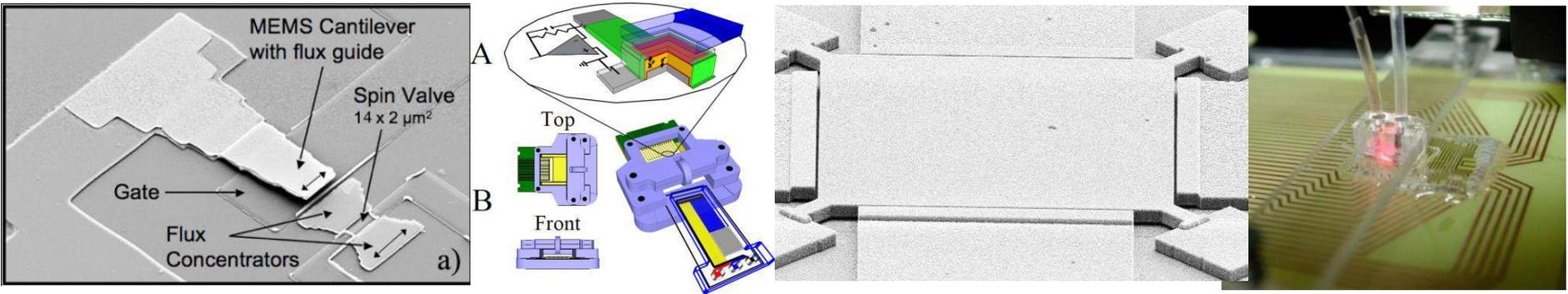
Excellent Science in Portugal

Prof. João Pedro Conde

*Instituto Superior Técnico, Lisbon*

Prof. Nuno Ferrand

*University of Porto*



## Showcase: Excellent Science in Portugal - Nanotechnology

*João Pedro Conde*

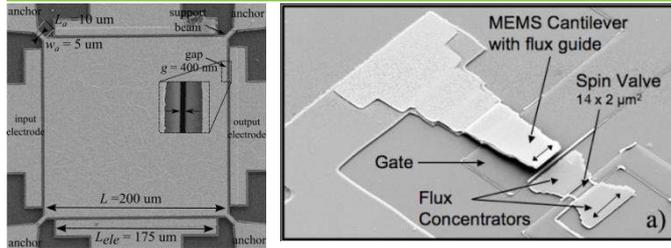
INESC Microsistemas e Nanotecnologias and IN - Institute of Nanoscience and Nanotechnology, Lisbon, Portugal

Dept. of Bioengineering, Instituto Superior Técnico, University of Lisbon, Lisbon, Portugal

# Thin-film MEMS and BioMEMS group at INESC-MN

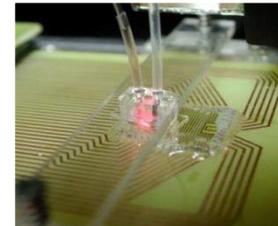
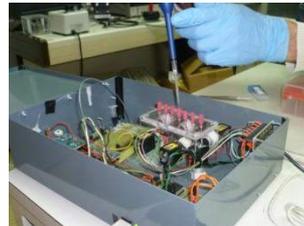
## Thin-film silicon MEMS and NEMS

- Amorphous and nanocrystalline silicon MEMS and NEMS
- Large area applications
- CMOS integration
- Electromechanical biosensing



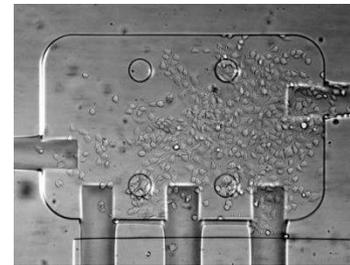
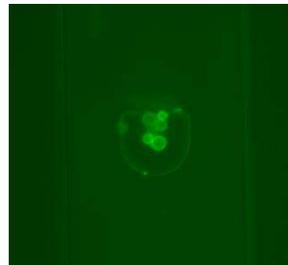
## Lab-on-chip biosensing systems

- Integration of optical detection
- Electrical detection
- Integrated multiplexed systems for toxin and biomarker detection
- Integrated sample preparation
- Capillary fluidic handling

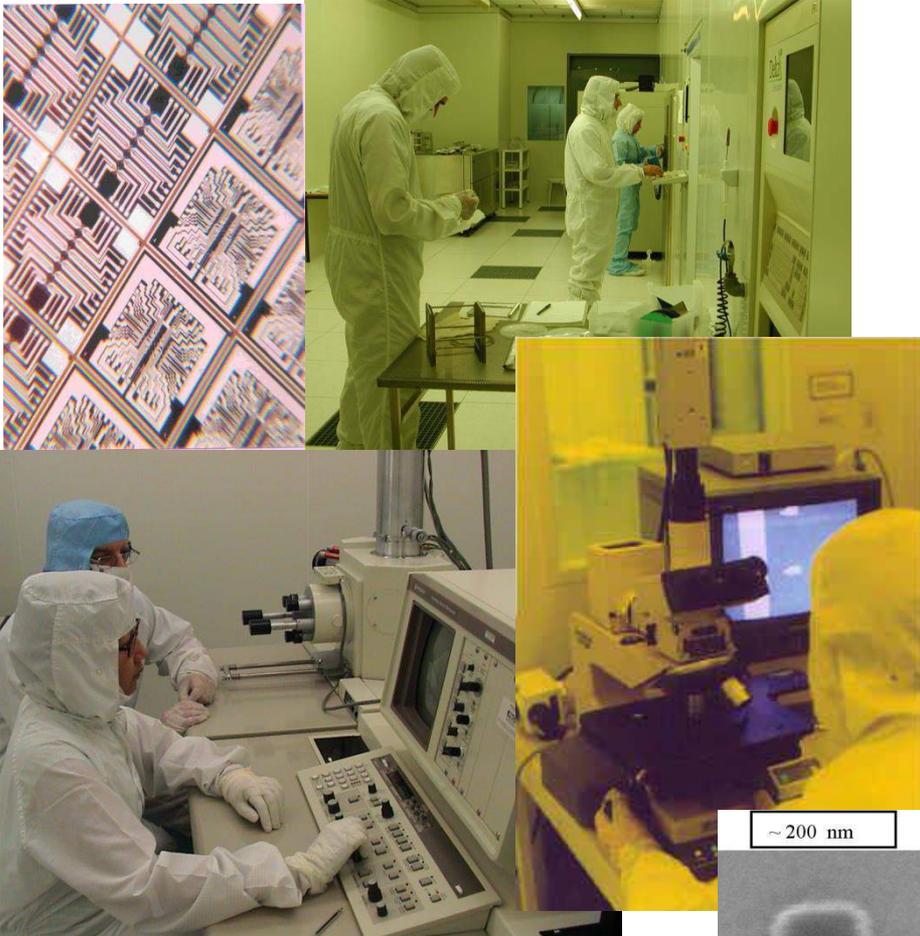


## Cell-chips for biomedical research

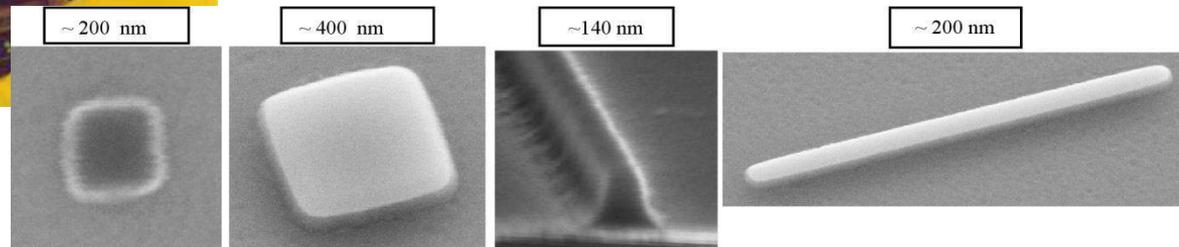
- Cell-culture in microfluidics
- Single cell tests for Parkinson's disease
- GPCR high-throughput testing
- Cell-cell communication
- Electronic "Petri-dish"



# INESC Microsistemas e Nanotecnologias – INESC MN the infrastructure for micro and nanofabrication



- Class 100/10 cleanroom ( $\sim 100 \text{ m}^2$ ) constructed in 1992/1993
- Micro and nanofabrication for feature sizes down to  $1.2 \mu\text{m}$  (optical) and  $20 \text{ nm}$  (e-beam)
- Chemical wetbench for biological processing in Class 100 cleanroom
- Class 10,000 area for support equipment and film deposition laboratory ( $\sim 150 \text{ m}^2$ )
- Laboratories for film and device characterization (electronic, optical, micromechanical and biological)
- Laboratory for soft-lithography





Football (approximately 22 cm)

The main idea:  
there is plenty of room at the bottom  
and this room is different!



carbon 60 (0.7 nm)  
R. Drautz

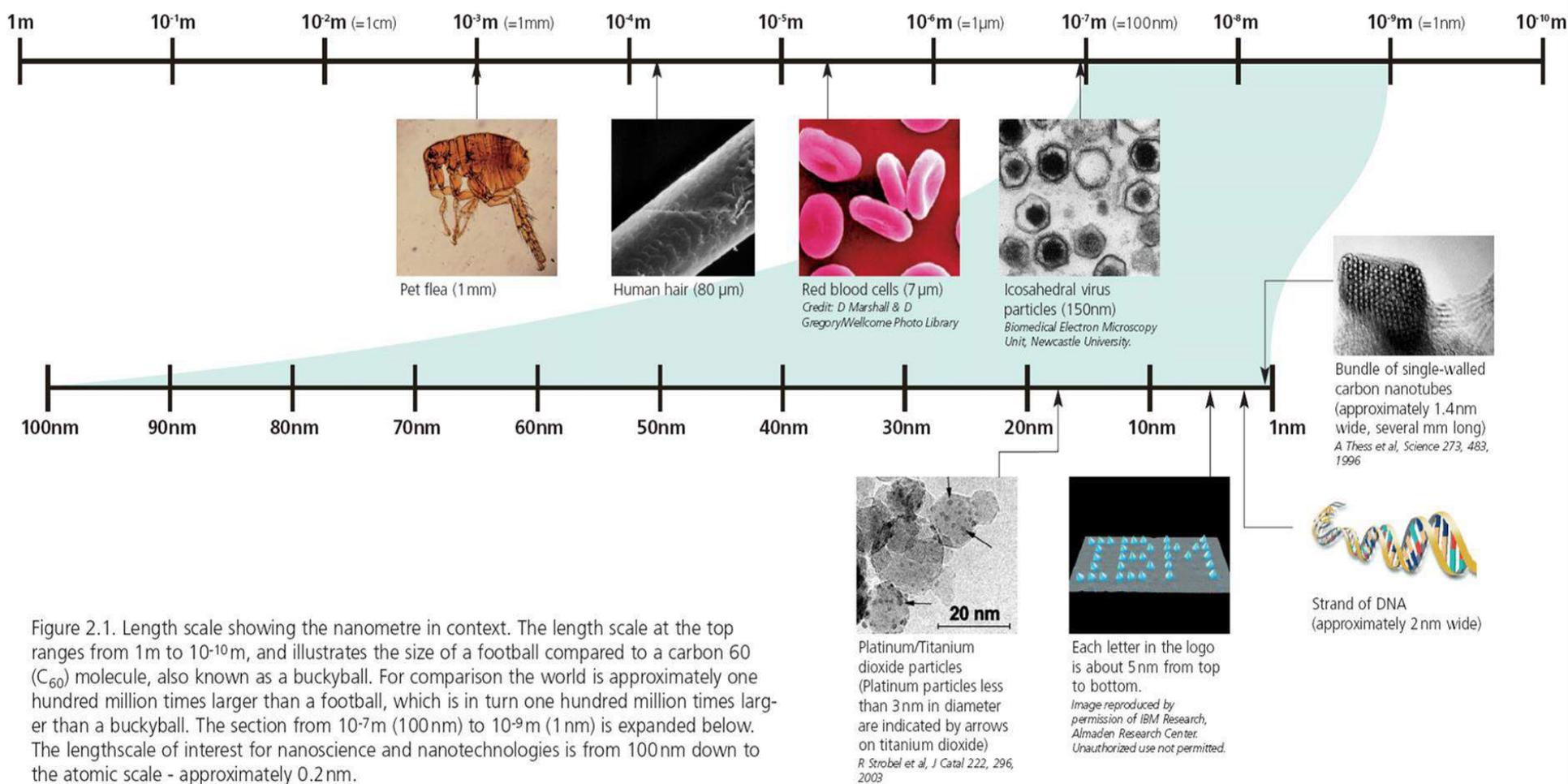
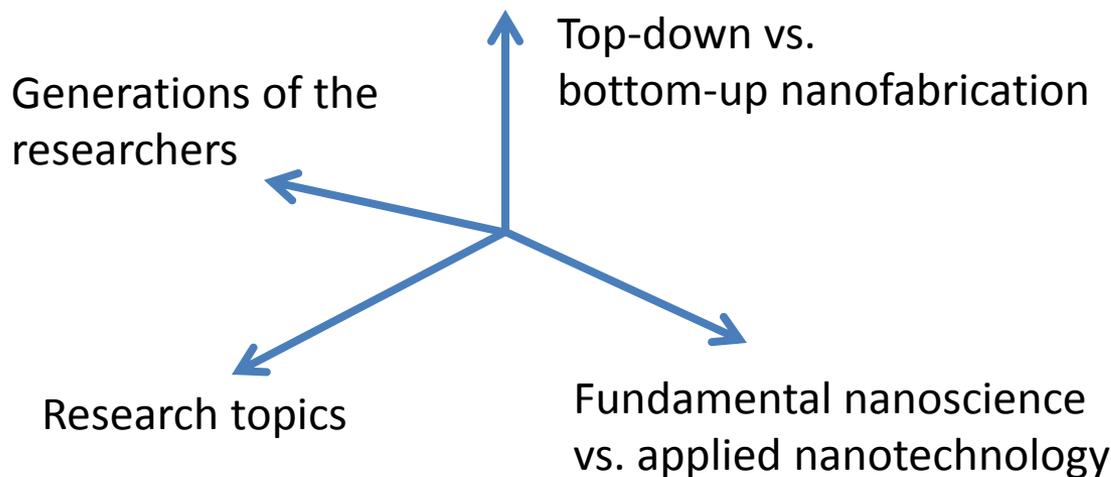


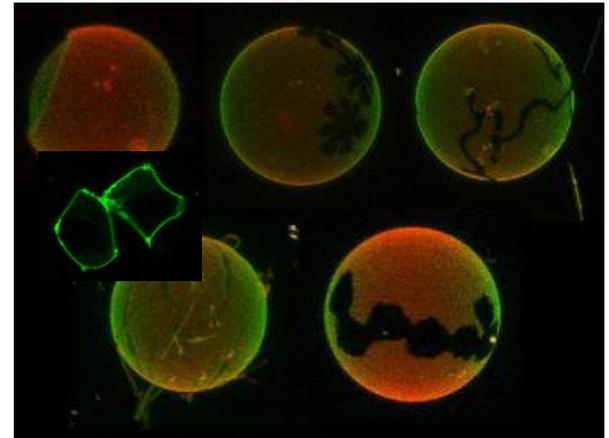
Figure 2.1. Length scale showing the nanometre in context. The length scale at the top ranges from 1m to 10<sup>-10</sup>m, and illustrates the size of a football compared to a carbon 60 (C<sub>60</sub>) molecule, also known as a buckyball. For comparison the world is approximately one hundred million times larger than a football, which is in turn one hundred million times larger than a buckyball. The section from 10<sup>-7</sup>m (100nm) to 10<sup>-9</sup>m (1 nm) is expanded below. The lengthscale of interest for nanoscience and nanotechnologies is from 100nm down to the atomic scale - approximately 0.2nm.

# What is nanoscience and nanotechnology?

- **Nanoscience** is the study of phenomena and manipulation of materials at atomic, molecular and macromolecular scales, where properties differ significantly from those at a larger scale.
- **Nanotechnologies** are the design, characterization, production and application of structures, devices and systems by controlling shape and size at nanometre scale.

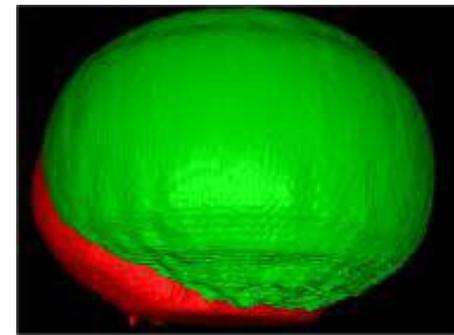


Interdisciplinary !



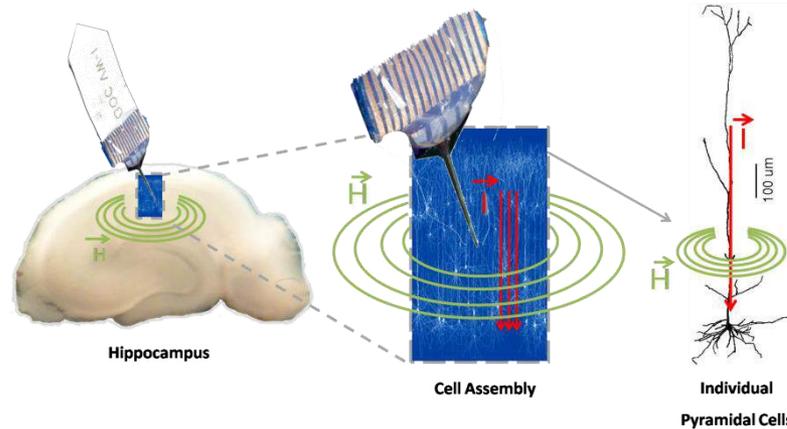
Projection of giant unilamellar vesicles (GUVs) obtained using confocal microscopy, using different lipid mixtures and showing the presence of several phases.

*Fluorescence and Biosystems Group – CQFM/Técnico/UL and IN – Manuel Prieto*

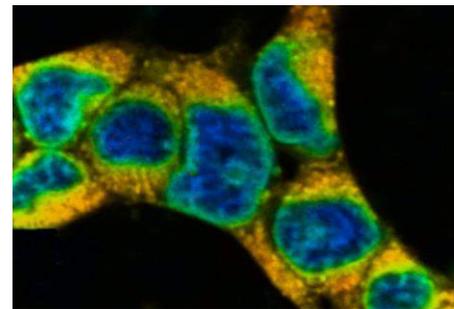


# Science and applications of nanotechnology

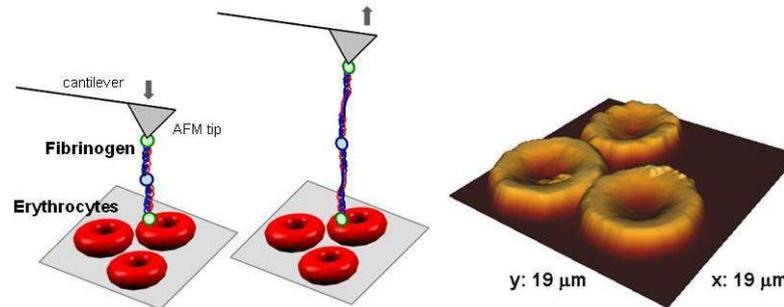
- Nanostructured products, nanomaterials
- Electronics, optoelectronics and information and communication technology
- Lab-on-a-chip and chemical micro process engineering
- Nanobiotechnology and nanomedicine



Magneto-resistive sensors for measuring neuronal activity  
*INESC MN and IN and INL – Paulo Freitas*



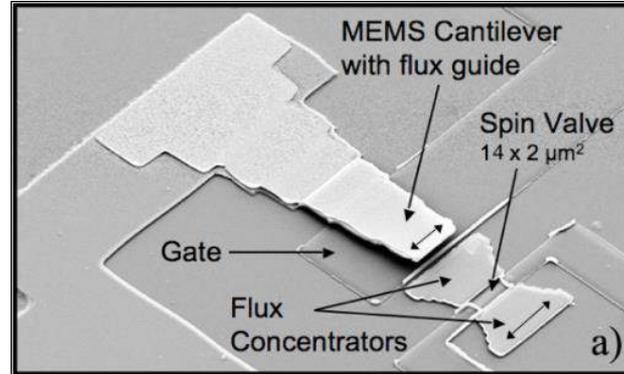
Hybrid nanoparticles for DNA testing  
*CQFM/IN/Técnico/UL – Gaspar Martinho*



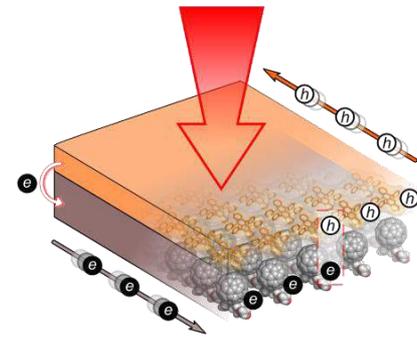
Fibrinogen-erythrocyte interactions in cardiovascular diseases  
*Biomembranes Research Unit IMM/UL – Nuno Santos*

# Top-down vs. bottom-up micro and nanofabrication

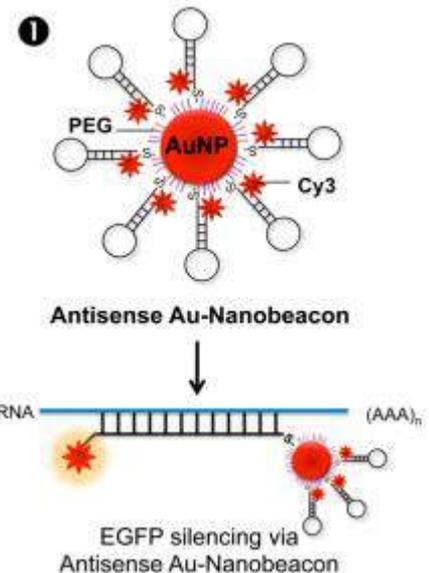
**Top-down**  
Micro and nanofabrication cleanroom-based technology



High sensitivity magnetic sensor integrated with a thin-film silicon MEMS field modulator  
*INESC MN and IN – Paulo Freitas and João Pedro Conde*



Photovoltaics – Hybrid metal nanostructures and organic charge-transfer interfaces  
*Optical and Multifunctional Materials Group – CQFM/Técnico/UL and IN – Gaspar Martinho*



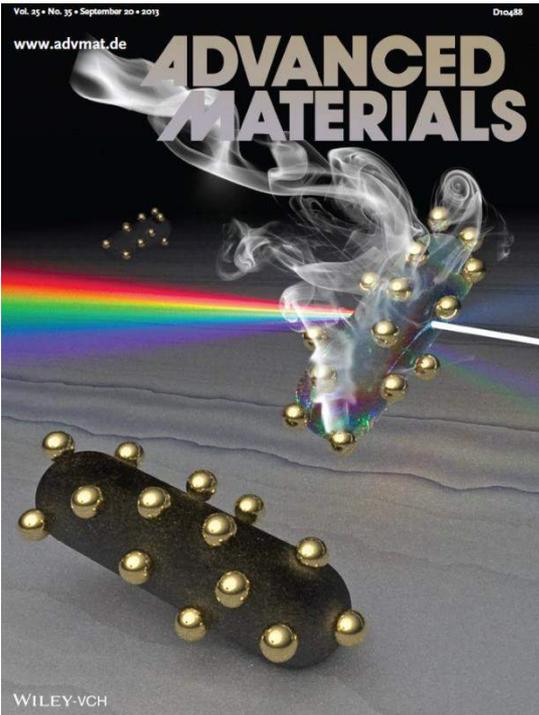
**Bottom-up**  
Self-Assembly  
Nanoparticles  
Self-assembled monolayers

Nanodiagnostics EGFP silencing via Antisense Au-Nanobeacon  
*Nanomedicine@FCT/UNL – Pedro Baptista*

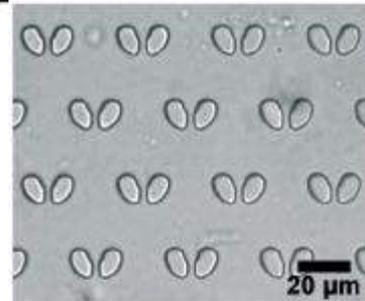
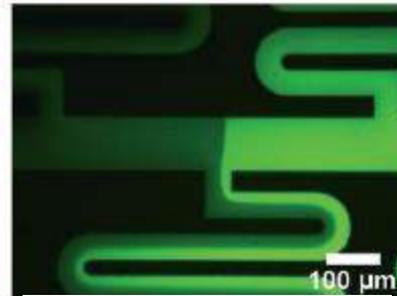
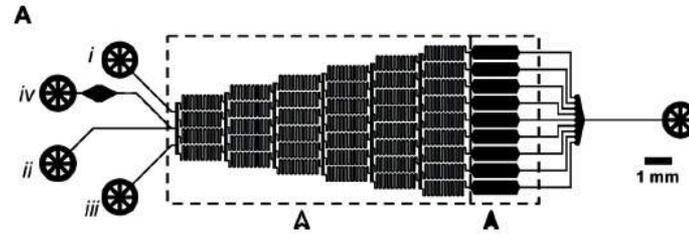
# Fundamental nanoscience and applied nanotechnology

Fundamental

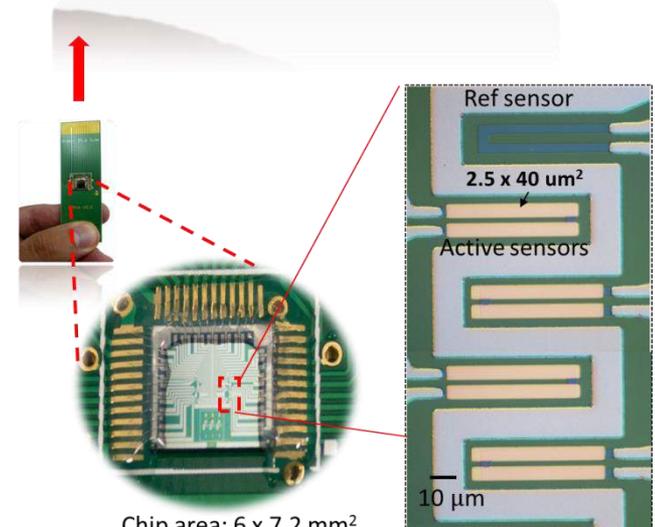
Applied



Au NP surface-decorated (Gd,Yb,Er) $2O_3$  nanorods as a thermometer nanoplatform  
*Ciceco/U Aveiro – L.D. Carlos*



Lab –on-chip system for medical research  
*INESC MN and IN – João Pedro Conde*

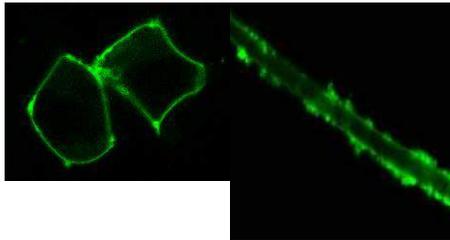


Point-of-care MR biochip diagnostic platform  
*INESC MN and IN – Paulo Freitas*

# A topic for all generations of researchers

PhD

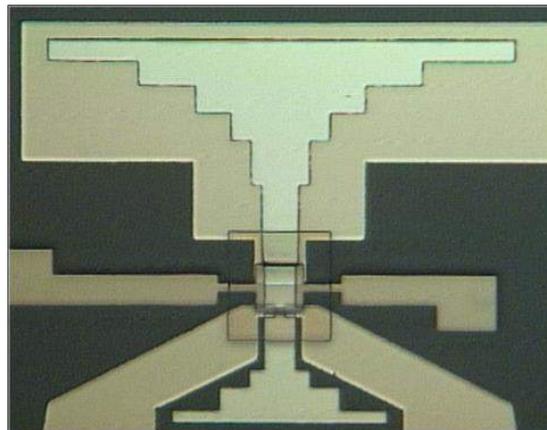
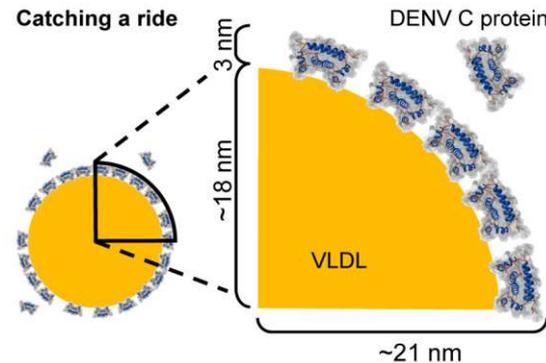
80's



Nanoscale organization of lipids  
in biomembranes  
*Fluorescence and Biosystems  
Group – CQFM/Técnico/UL and IN  
– Manuel Prieto*

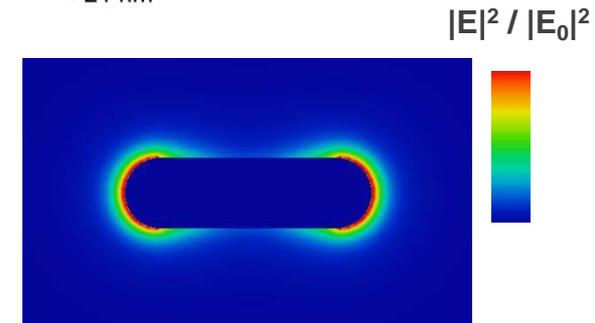
90's

Dengue virus  
capsid protein:  
towards a novel  
drug target.  
*Biomembranes  
Research Unit  
IMM/UL – Nuno  
Santos*



Spintronic-MEMS hybrid  
*INESC MN and IN – Paulo Freitas  
and João Pedro Conde*

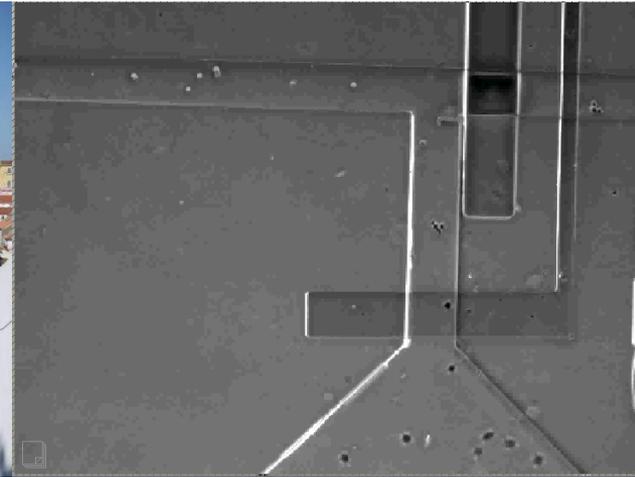
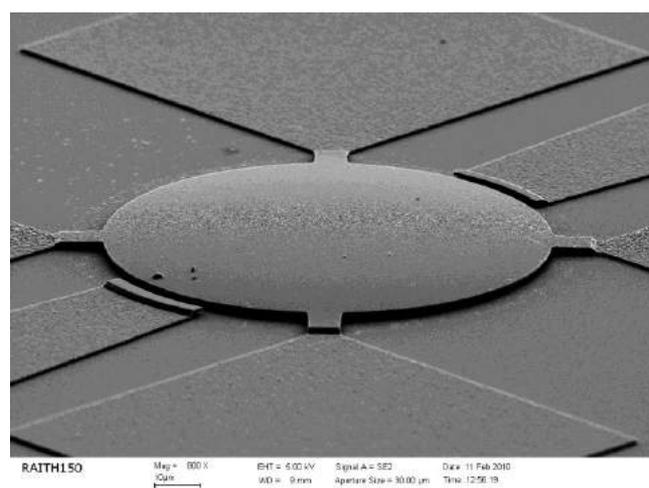
00's



Plasmonic  
nanorods for  
fluorescence  
enhancement  
*Molecular  
Photochemistry  
CQE/Técnico/UL –  
Pedro Paulo*

# A set of final comments from Lx, PT

- Science and research in Europe is not a level playing field
  - Resources
  - Industrial environment
  - Organization and focus
- Necessary to give opportunities for independent research to younger scientists and researchers
  - At the universities need Assistant Professor jobs with start-up funds and strong tenure reviews
  - Increase mobility
- Excellent students/young researchers/scientists
  - Fear extensive departures at 2<sup>nd</sup> cycle and doctoral level without being able to attract corresponding European candidates
- Increasing entrepreneurial activity
  - Need to support communication between university and industry



# Thank you!

[joao.conde@tecnico.ulisboa.pt](mailto:joao.conde@tecnico.ulisboa.pt)  
[www.inesc-mn.pt](http://www.inesc-mn.pt)



## Lisbon Strategy 2000



**Teaching and research should be better coordinated at the European level**

**This can be achieved by creating networks of national and joint research programmes**



RESEARCH NETWORK

Biodiversity and Evolutionary Biology



UNIVERSIDADE DOS AÇORES

# Mission Statement

**Advance scientific knowledge**

in the field of biodiversity and evolutionary biology

**Improve and Integrate**

taxonomic and biogeographic knowledge at different scales

**Use Scientific Data**

from wild and domestic breeds to improve species management

**Apply scientific knowledge**

to propose conservation priorities and management tools

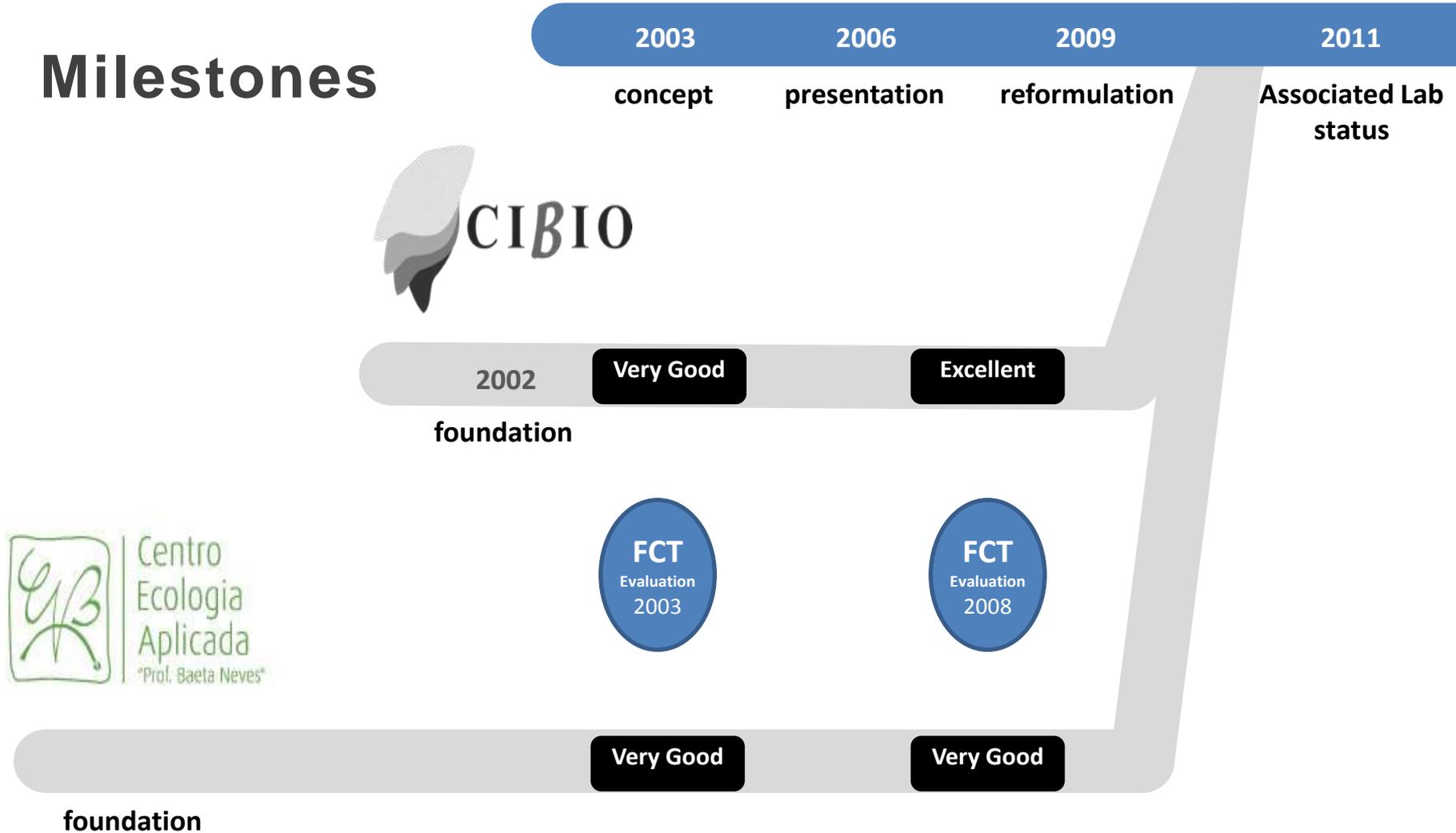
**Provide top level MSc & PhD programs**

in evolutionary and conservation biology

**Foster public awareness,**

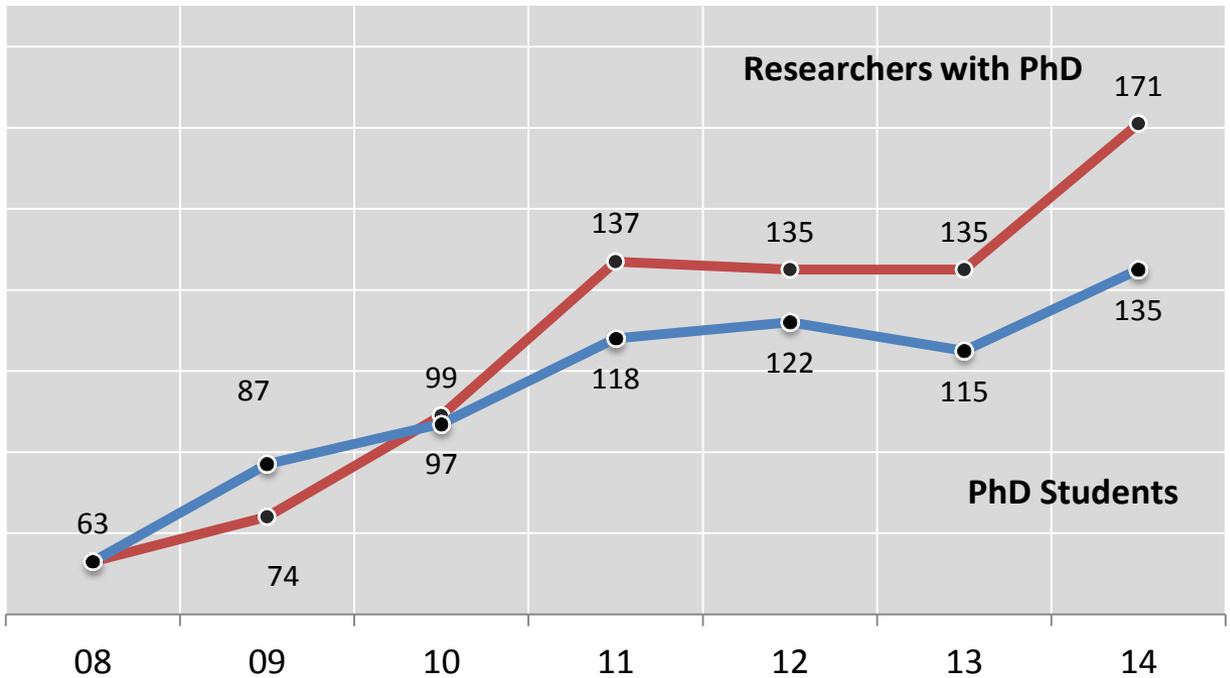
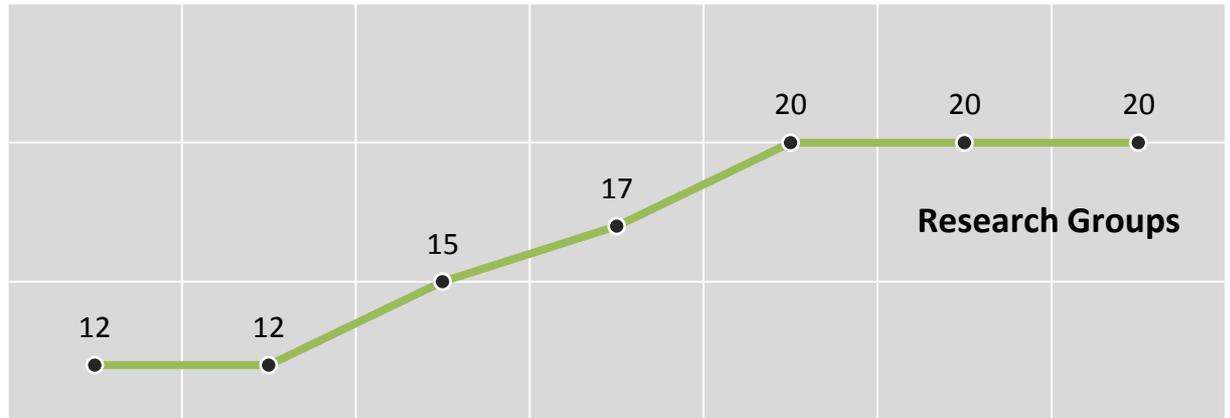
understanding and appreciation of biodiversity

## Milestones

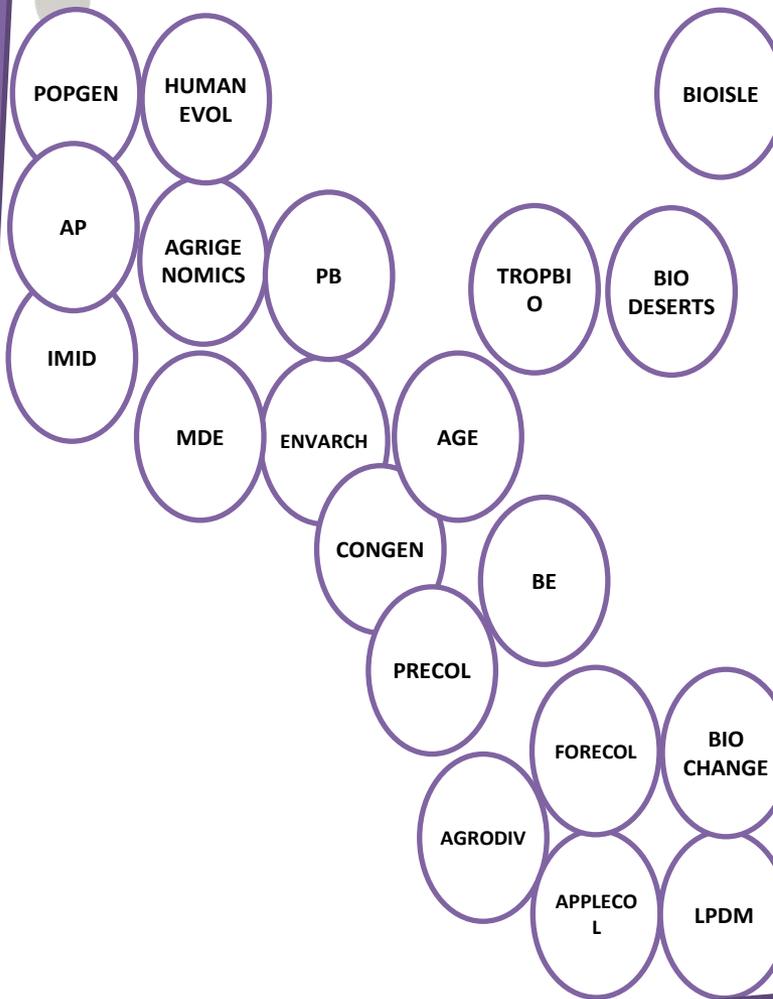
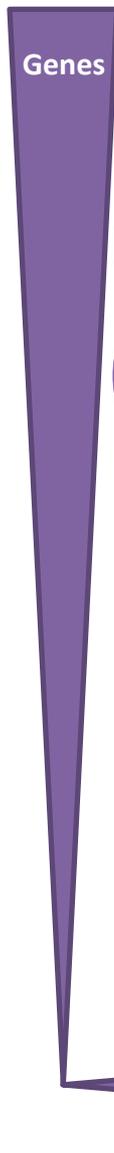


## Brief history

# Human Indicators

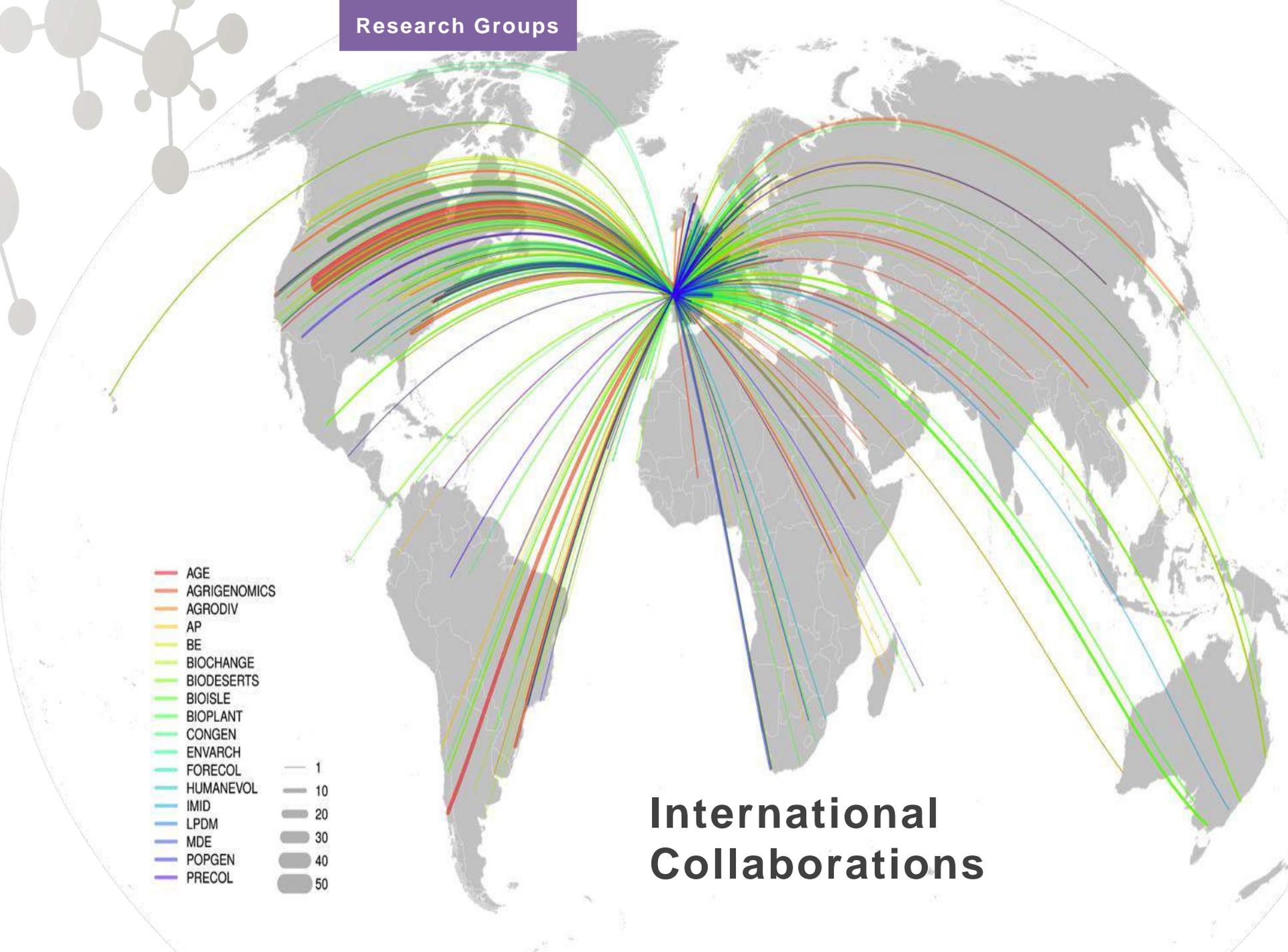


# Research Groups



- AP** Applied Phylogenetics
- POPGEN** Population Genetics, Hybridization and Speciation
- AGRIGENOMICS** Livestock Genomics and Conservation
- BIOISLE** Infectious Diseases
- IMID** Immunogenetics, Microbes and
- HUMANEVOL** Human Evolutionary Genetics
- MDI** Microbial Diversity and Evolution
- PB** Plant Biology
- ENVARCH** Environmental Archaeology
- CONGEN** Conservation Genetics and Wildlife Management
- BE** Behavioural Ecology
- AGE** Ecology and Evolution of Aquatic Organisms
- TROPBIO** Tropical Biology
- BIODESERTS** Biodiversity of Deserts and Arid Regions
- AGRODIV** Biodiversity of Agricultural and Forest Ecosystems
- BIOISLE** Biodiversity and Islands
- APPLECOL** Applied Population & Community Ecology
- PRECOL** Predictive Ecology
- LPDM** Landscape Planning, Design and Management

# Research Groups

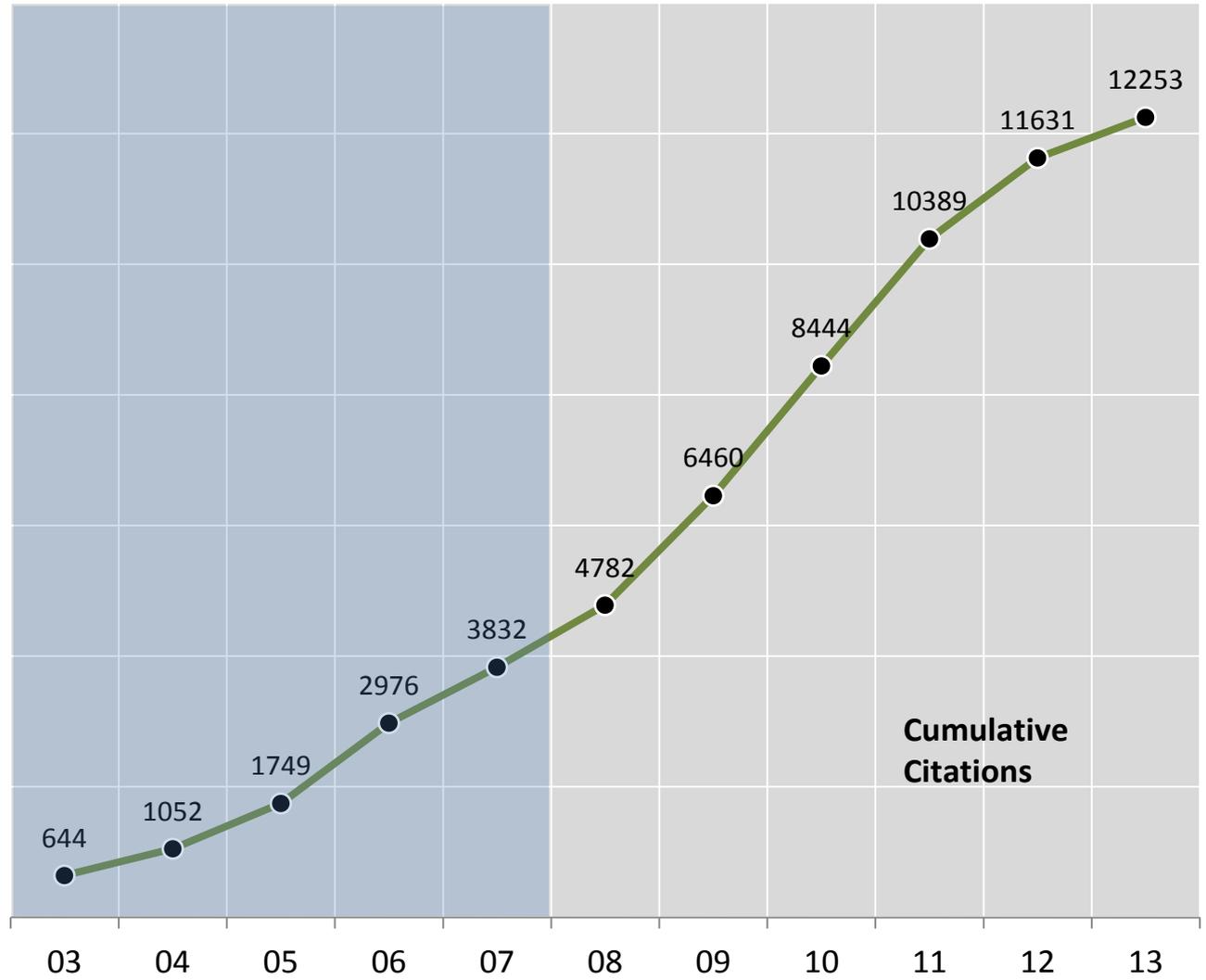


# International Collaborations



## Impact of Research

**Articles**  
Citations



# Transfer Technology

variety of services to the community, through contracts with enterprises and other public and private entities

**CTM**  
provides Molecular & Genetic Expertise & Services

**GEPE**  
provides Ecological Expertise & Services



# Hall of Biodiversity

4 M€ grant (2012-14)

- May 2015 Symbolic opening
- Feb 2016 Museum Centenary
- Jun 2017 ECSITE Conference

Inauguration Hall of Biodiversity

U.PORTO

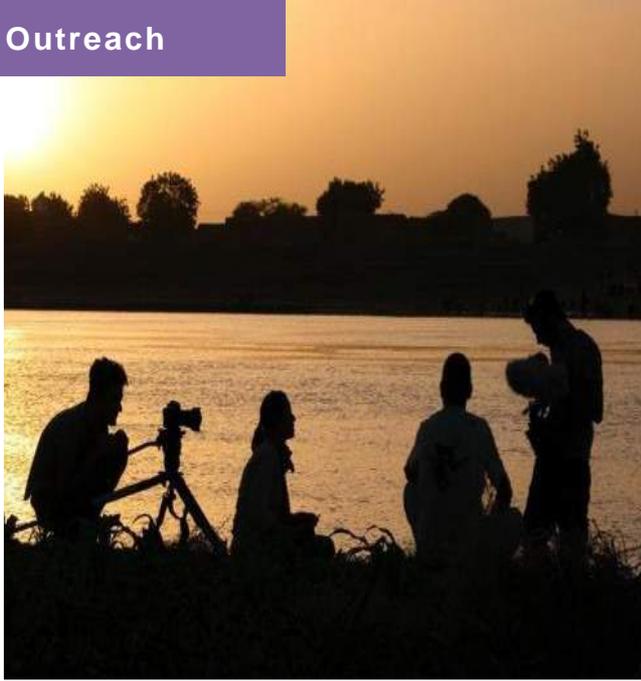
MUSEUS

MUSEU DE HISTÓRIA NATURAL DA UNIVERSIDADE DO PORTO



Outreach

# Documentaries



26 docs (30 min each)

International dissemination

First broadcast early 2015

Human resources

IF  
13

Invited  
Chairs  
10

Companies  
3

InBIO

EU + Regional  
Projects  
26

Basic FCT  
Funds  
12



Redes Energéticas Nacionais

# EnvMetaGen

Capacity Building at InBIO for  
Research and Innovation Using  
Environmental Metagenomics



**Environmental DNA**

Lakes/ponds

Streams

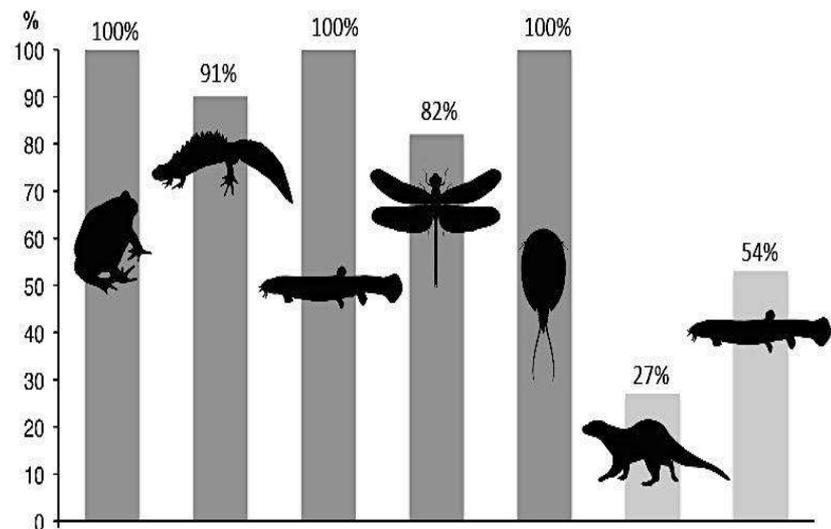


European  
Research Area

**ERA-Chair (2015-20)**



European  
Commission



## Advanced Training Doctoral Programs



### In 2013 and 2014

12 PhD scholarships

- + 250 applications
- + 40% foreign applicants
- + 30 countries

### In the next 4 years:

- 36 PhD scholarships (FCT)
- 16 PhD scholarships for Angolan citizens

## SusFOR

### In 2013

8 PhD scholarships

- 52 applications
- 2 foreign grantees

### In 2014

- 8 PhD scholarships
- 36 applications
- 2 foreign grantees

# PORBIOTA

8.9 M€ (2.5 InBIO)

e-Infrastructure for Information, Research and Services  
on Portuguese Biodiversity, Ecosystems and Biological  
Resources

## Infrastructures

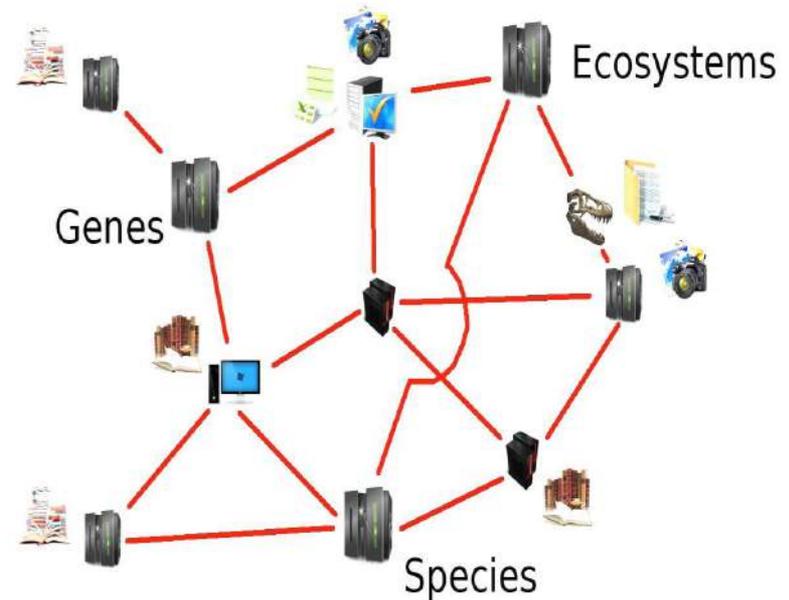
ESFRI  
*LifeWatch*

C/BIO  
New-Gen



Next Generation  
Sequencing platform

3.6 M€



# GenomePortugal

Next Generation Sequencing

9 M€ (1.1 InBIO)

# Internationalization

Twin Labs

Morocco  
Mauritania  
Cape Verde  
Guiné-Bissau  
São Tomé e Príncipe  
Angola  
Mozambique  
Brasil



# Internationalization Twin Labs



InBIO



Morocco

Mauritania

Cape Verde

Guinea-Bissau

Brazil

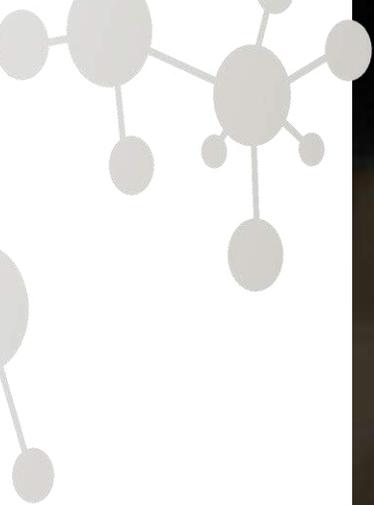
São Tomé & Príncipe

Angola

Mozambique

You are all welcome!





**José  
Mariano  
Gago**





**ALLEA General Assembly**  
**23|24 April 2015**  
**Academy of Sciences of Lisbon**  
**PROGRAMME**

Scientific Symposium

Science and Research in Europe

Past, Present and Future: 15 Years of Lisbon Agenda



Panel

**Challenges, Demands and Perspectives -  
Conditions for Early Career Scientists in Europe**

Prof. Ana Margarida Fortes  
*University of Lisbon*

Dr. Rossana Henriques  
*Centre de Recerca en Agrigenòmica (CRAG),  
Barcelona*

# *Challenges, Demands and Perspectives – Conditions for Early Career Scientists in Europe*

Ana Margarida Fortes



Academy of Sciences, Lisbon  
April 2014

- 
- Lines of research and impact
  - Challenges, demands and perspectives
  - Portuguese scenario

## Market-driven research: the need for wine industry relying on scientific knowledge

According to wine producers, the main constrains in wine industry are:

- \* irregular ripening among berries of the same cluster and among seasons,
- \* the high costs resulting of disease management and yield losses due to pathogenic fungi diseases.

By identifying genes responsible for the control of ripening and resistance to fungal diseases (capable of being used in future breeding programs), the research addresses two challenges faced by agriculture in this century:

**food security and agriculture sustainability.**



Reduction in the use of agrochemicals  
Improve productivity and quality of grapes and wine

## Main lines of research

1- identification of the regulatory or structural genes controlling grape development and ripening as a way to improve grape quality traits.



Grape ripening

Transcription factors

Hormones (Polyamine metabolism)

*Terroir*, secondary metabolism and grape quality

## Main lines of research

2- understanding biotic stress response in wine grape together with the investigation of the promoters of the genes involved in resistance.



Resistant/ tolerant and susceptible cultivars

Transcription factors and R genes

Fungal Infection and Wine quality

*Botrytis cinerea*, Powdery mildew

Biomarkers of infection

## Approaches

- Transcriptomics
- Metabolomics and targeted metabolic profiling
- Transgenic approaches and Fruit agroinfection
- Enzymatic studies

## Main collaborations

Dr. Joachim Kopka, Germany

Prof. Dr. Rob Verpoorte, The Netherlands

Prof. Dr. António Tiburcio , Spain

Dr. José Miguel Zapater, Spain

Prof. Antonio Granell, Spain





# The future of the postdoc

There is a growing number of postdocs and few places in academia for them to go. But change could be on the way.

**Kendall Powell**

07 April 2015

Top story

[http://www.nature.com/news/the-future-of-the-postdoc-1.17253?WT.mc\\_id=TWT\\_NatureNews](http://www.nature.com/news/the-future-of-the-postdoc-1.17253?WT.mc_id=TWT_NatureNews)

## Concluding aspects of the paper

- \* Not all the research is making it into high-profile journals so very difficult to apply for the few places in academia;
- \* Researchers end up trapped as 'permadoocs': doing multiple postdoc terms, staying in these positions for many years with insecurity and few benefits;
- \* Enforcing a rule that researchers could hold a postdoc for a maximum of 5 years but then which options? Also postdocs constitute a main driving force in labs;
- \* Some promoted to 'auxiliar or assistant researcher' but with a defined limit
- \* Postdocs are too expensive to be funded from research grants. So when the government funding disappears so many postdoc spots will also;
- \* Solution may be that planning has to start in graduate school;
- \* Ensure that the most talented in their own areas are always funded and for these create more staff-scientist positions.

---

## Main challenges and demands

- \* Lack of regular funding both for research and human resources
  
- \* Lack of a strong connection between private sector and academia
  
- \* Lack of any stability:
  - time consuming
  - difficult to consolidate a research group
  - difficult to engage in long-lasting but highly innovative projects due to constant demands for high productivity

---

## Perspectives for *Early Career Scientists in Portugal*



Waste of valuable and highly qualified resources that will emigrate dooming the country to a **serious delay** in the **scientific progress** and loss of previous investment



**Former Minister of Science  
& Technology**

We deeply thank you for  
your vision and efforts

**Professor Mariano Gago (1948-2015)**

---

## Acknowledgements

ALLEA and Academy of Sciences of Lisbon



Thank you for your attention!



**ALLEA General Assembly**  
**23|24 April 2015**  
**Academy of Sciences of Lisbon**

Rossana Henriques  
Career Track Fellow  
CRAG

Challenges, Demands and Perspectives

Conditions for Early Career Scientists  
in Europe

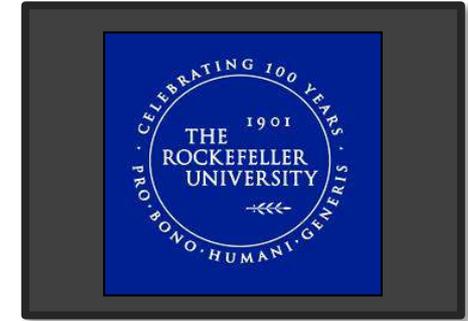
# Career path



- Identification of metal transporters in *Arabidopsis thaliana* and *Camellia japonica*
- Developing basic molecular biology tools in *Arabidopsis* and non-model species
- Learning basic tissue culture techniques
- Evaluation of phenotypes



- Function of protein kinases and transcription regulators
- Protein/protein interactions
- Study of the TOR signaling pathway



- Protein stability control in light signalling and the circadian clock
- Chromatin remodeling at the core of the clock

Europe – 8 years (PhD & Postdoc)

USA – 7 years ( Postdoc & RA)

# Current position

Career Track Fellow at CRAG, Barcelona, Spain

Ramón y Cajal Contract  
Career Integration Grant  
Finalist ERC CoG 2014



- Circadian regulation of growth and proliferation
- Non-coding RNAs regulated by the circadian clock



# Career perspectives

- The Ramón y Cajal program was conceived as a tenure track opportunity to attract young and excellent research talent to Spain
- Nowadays, this tenure track system has been blocked due to no or very few stable research opportunities
- The funding agencies in Spain design their calls towards “tenured researchers” and this prevents many RyC fellows from applying to projects and getting PhD students

# Career perspectives

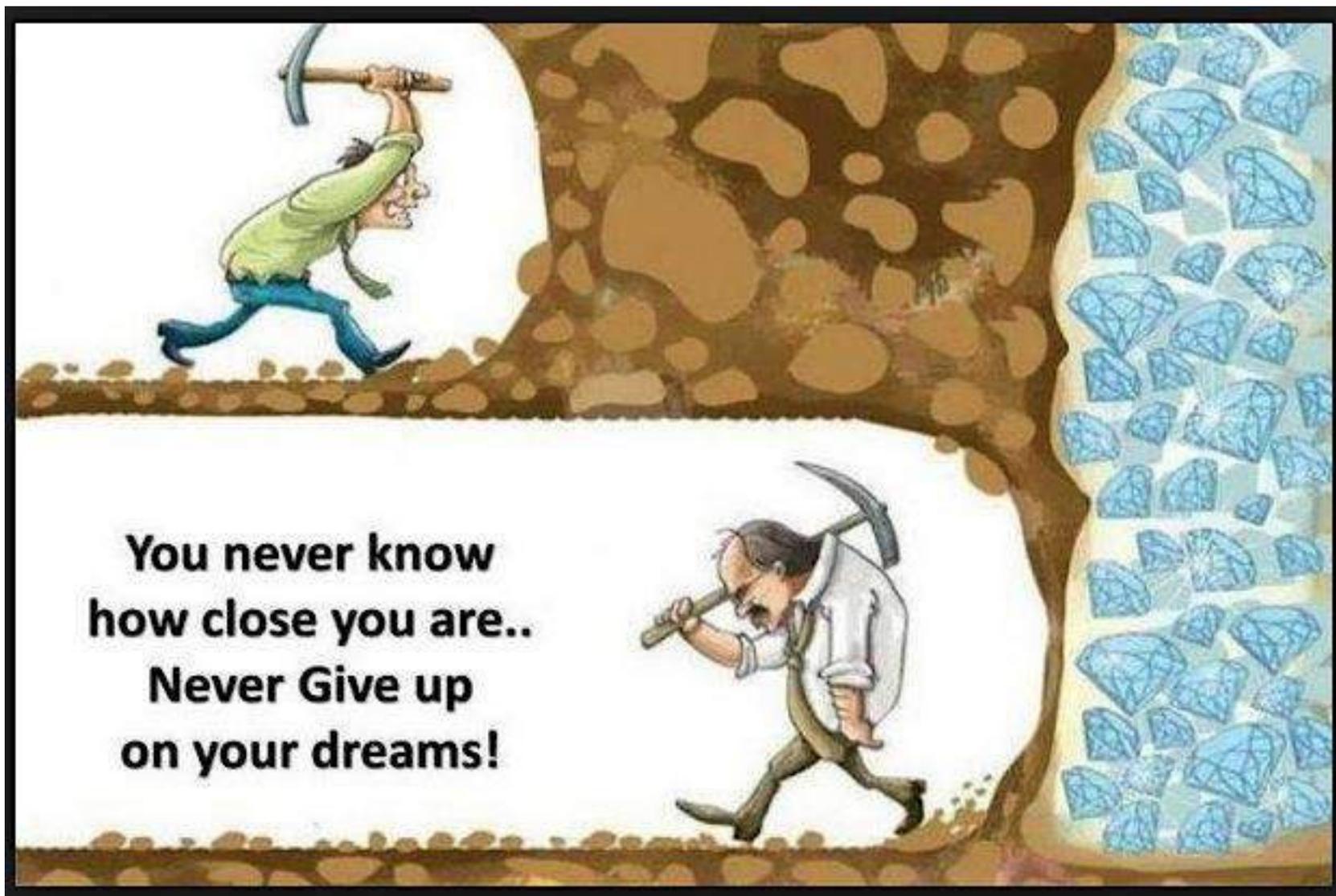
- It would be important to design real tenure track programs where researchers are evaluated in a clear and transparent way so that all this “critical mass” is not lost
- With the ageing of the last generation of “tenured researchers”, Spain and many other European countries risk to lose one or more generations of scientific talent

# What could be improved

- Implement a European research career
- Set up specific calls for funding for young researchers (not only ERCs)
- Promote European networks of young researchers
- Change the definition of young researchers – time from PhD or independence?
- Invest in young researchers and recognize their potential

# Concluding remarks

- Invest in young researchers and recognize their potential
- Ensure the renewal of scientific talent
- Expand European scientific excellence



**You never know  
how close you are..  
Never Give up  
on your dreams!**



**ALLEA General Assembly**  
**23|24 April 2015**  
**Academy of Sciences of Lisbon**  
**PROGRAMME**

Scientific Symposium

**Science and Research in Europe**

**Past, Present and Future: 15 Years of Lisbon Agenda**



Discussion

**Perspectives and Conclusions**

*Chair: Prof. Luís Aires-Barros*

Presentation

**Joint Declaration: 15 Years of Lisbon Agenda**

*Prof. Luís Aires-Barros and Prof. Günter Stock*

## All European Academies Joint Declaration “15 Years of Lisbon Agenda”



*issued at the Academy of Sciences of Lisbon, Portugal, on 23 April 2015*

**We, the European Federation of Academies of Sciences and Humanities (ALLEA)**, bringing together eminent scientists and scholars from 58 member academies in over 40 countries from the Council of Europe region, on the occasion of the General Assembly in Lisbon on 23/24 April 2015,

- *express* our conviction that the aims of the Lisbon Agenda and its successor, the Europe 2020 Strategy, remain necessary for sustainable economic growth, environmental balance, social cohesion and long-term prosperity in Europe,
- *welcome* that the majority of these targets continue to be incorporated into the current Europe 2020 strategy, particularly the aim to achieve a knowledge-based society and economy through fostering science, research and innovation,
- *assert* that a European Research Area must follow the principles of excellent research and science-led innovation encompassing both fundamental and applied research
- *realise* that the objectives of the Lisbon Agenda and Europe 2020 have not yet been fully achieved,
- *note* with great concern that recent proposals of the European Institutions towards boosting job creation and accelerating economic recovery entail significant cuts to the budget for research and innovation in Europe,
- *believe* that these cuts are not in the best interest of realising the goals established with the Lisbon Agenda and now reflected within the Europe 2020 Strategy,
- *affirm* the need to strengthen the role of evidence-based advice in the European Union’s decision-making process, namely by improving its institutional design, in order to deliver adequate responses to the multiple and complex challenges the EU is facing in this critical period of its history.

## All European Academies Joint Declaration “15 Years of Lisbon Agenda”



*issued at the Academy of Sciences of Lisbon, Portugal, on 23 April 2015*

**Therefore, ALLEA appeals both to the policymakers in the European Institutions and to the Member States** to follow through on the measures that are required for achieving the aims that were set out in the Lisbon Agenda and the Europe 2020 Strategy, namely to

- **continue to support the excellent Horizon 2020 programme at the level originally agreed in the Multiannual Financial Framework starting in 2014 in order to maintain Europe’s position at the forefront of research and ensure that newly designed funding schemes are developed that prioritise this goal,**
- **work to develop scientific and research capacity in all European countries such that they can each contribute to advances that tackle the challenges, which Europe is facing today,**
- **support and nurture the development of a generation of early career researchers and provide them with adequate career opportunities,**
- **take steps to enable and promote scientific excellence in Europe and therewith boost its international competitiveness, such as through the enhancement of the European Research Council,**
- **design and maintain sustainable research infrastructures, which are capable of keeping pace with innovation,**
- **build a system for reliable and impartial evidence-based policy advice in order to ensure that policy decisions are taken on the basis of scientific data and rational arguments.**