

# Strategic Plan



## **Context and Purpose**

In an era shaped by interlinked geopolitical tensions, polarised societies, environmental and climate crises, threats to liberal democracy, and extraordinary levels of social inequalities, the role of research and evidence-based knowledge remains critical. To address complex societal challenges, there is growing need for bold, curiosity-driven research, robust research policy standards and frameworks, impartial and trustworthy scientific advice and enhanced cross-disciplinary collaboration.

Threats to academic freedom and liberal democracies are growing, driven by an unprecedented power of a few individuals and multinational corporations, while the spread of misinformation and the ethical challenges of rapid advancements in artificial intelligence are on the rise.



It is imperative for academia to counter these trends and take a decisive stand on the ownership and governance of public intellectual discourse and to maintain public trust in science

As a pan-European federation, ALLEA places emphasis on Europe in its geographic and cultural sense, going beyond the political concept of the EU, and is a vital part of the European Research Area (ERA) ecosystem. Highlighting science as encompassing all scholarly fields and as a universal public good, ALLEA provides a strong voice across various domains, from research policy to science diplomacy, contributing a European perspective





## **About ALLEA**

Established in 1994, ALLEA serves as the European Federation of Academies of Sciences and Humanities, advocating for the role of science as a global public good and promoting interdisciplinary collaboration among its Member Academies and beyond. ALLEA's statutory purpose is to promote science and research in Europe and globally.

ALLEA provides a forum for scientific exchange across borders, thereby consolidating the collective voice of European academia and contributing a European perspective to international discourse. As such, ALLEA is widely recognised as renowned academic stakeholder at the European science-policy-society interface and is frequently consulted as a trusted source of expertise for policymakers, media and the public.



A charitable non-profit association formally registered as *All European Academies* (*ALLEA*) e.V. under German law, ALLEA has its own legal personality and therefore remains fully independent of political, religious, and commercial interests. ALLEA's operations are funded by annual subscription from its Member Academies who furthermore contribute in-kind or through ad-hoc donations to ongoing projects. To expand its activities, ALLEA also receives grants and endowments from public institutions, charitable foundations, or other like-minded organisations.



## **ALLEA Member Academies**

ALLEA brings together 60 academies from 40 EU and non-EU countries. As such, it is the most comprehensive and inclusive umbrella organisation of academies in Europe and stands out through its truly interdisciplinary remit. Member Academies encompass all scientific disciplines, including the humanities and social sciences, as well as the natural and life sciences. Collectively, they represent a vast repository of academic excellence, experience, and multidisciplinary knowledge.

ALLEA's inclusive membership approach allows for multiple academies per country, thereby respecting the diverse, historically developed academic landscapes that are characteristic of Europe. By defining Europe in a broad manner, in alignment with the concept put forth by the Council of Europe, ALLEA ensures that the full diversity of perspectives contributes to its collective goals.



Acknowledging the vital role of emerging scientists in driving future innovation and scientific excellence, ALLEA's membership encompasses young academies, thereby fostering collaboration across generations that enhances our work and strengthens the academic community for the future.

## **ALLEA Member Academies**

#### \*listed in alphabetical order by country

Academy of Sciences of Albania Armenian Academy of Sciences Austrian Academy of Sciences Royal Academy of Sciences, Letters and Arts of Belgium Royal Academy for Dutch Language and Literature Royal Flemish Academy of Belgium for Science and the Arts Young Academy of Belgium (Flanders) Academy of Sciences and Arts of Bosnia and Herzegovina **Bulgarian Academy of Sciences** Croatian Academy of Sciences and Arts Cyprus Academy of Sciences, Letters, and Arts Czech Academy of Sciences The Learned Society of the Czech Republic Royal Danish Academy of Sciences and Letters Estonian Academy of Sciences Council of Finnish Academies Young Academy of Finland Georgian National Academy of Sciences German National Academy of Sciences - Leopoldina Union of the German Academies of Sciences and Humanities German Young Academy - Die Junge Akademie Academy of Athens Hungarian Academy of Sciences Hungarian Young Academy Royal Irish Academy Israel Academy of Sciences and Humanities Accademia Nazionale dei Lincei Academy of Sciences of Turin Kosova Academy of Sciences and Arts Latvian Academy of Sciences Lithuanian Academy of Sciences Academy of Sciences of Moldova Montenegrin Academy of Sciences and Arts Royal Netherlands Academy of Arts and Sciences Macedonian Academy of Sciences and Arts Norwegian Academy of Science and Letters The Royal Norwegian Society of Sciences and Letters Polish Academy of Sciences Polish Academy of Arts and Sciences Academy of Sciences of Lisbon



Romanian Academy Serbian Academy of Sciences and Arts Slovak Academy of Sciences Slovenian Academy of Sciences and Arts Royal Academy of Exact, Physical and Natural Sciences Royal Academy of Sciences and Arts of Barcelona Institute of Catalan Studies Young Academy of Spain Royal Swedish Academy of Letters, History and Antiquities Royal Swedish Academy of Sciences Young Academy of Sweden Swiss Academies of Arts and Sciences Turkish Academy of Sciences The Science Academy (Bilim Akademisi) National Academy of Sciences of Ukraine The British Academy The Learned Society of Wales The Royal Society The Royal Society of Edinburgh Young Academy of Scotland

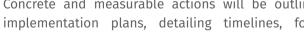


## **About the Strategic Plan**

This Strategic Plan outlines ALLEA's high-level strategy for 2025-2030. It is intended to guide ALLEA's actions towards clear priorities and enhance the federation's overall impact.

Through this strategy, together with its members and partners, ALLEA aims to contribute to broader international frameworks such as the UNESCO Decade of Science for Sustainable Development and the United Nations Sustainable Development Goals (SDGs) where possible. This ensures that the federation's activities support global priorities in scientific advancement and sustainability.

Concrete and measurable actions will be outlined in implementation plans, detailing timelines, formats, target audiences, expected outcomes, and impact. These plans will consider emerging opportunities and risks, resource availabilities, as well as evolving factors that may influence priorities. Active engagement from members in ALLEA's committees, task forces, projects and initiatives will be key for achieving the strategic objectives and ensuring the impact, dissemination and uptake of ALLEA's outputs.





## **Mission**

ALLEA represents the European Academies at the intersection of science, policy, and society, with a vision to create a future where science remains independent from undue interference and is respected as a global public good. ALLEA champions science not only for its benefits in addressing societal challenges but also for its intrinsic value to human culture and intellectual advancement, while recognising the foundational role of scientific evidence for societal cohesion and progress.

By fostering the full cycle of knowledge production and uptake, from fundamental research to informed decision-making and innovation, ALLEA ensures that the valuable contributions of European academies are effectively recognised and have a notable impact on policy and society, and on the framework conditions in which science and research are being exercised.



Recognising the institutional diversity of its members – including young and senior academies, academies from EU and non-EU countries, academies performing as learned societies, research networks, or grant givers – ALLEA works towards creating benefit for all parts of its membership, including capacity building and protection of their autonomy where needed.

This diverse membership represents a unique wealth of valuable insights and experiences from various research and innovation systems. ALLEA provides its members a dialogue platform to exchange experiences, discuss and analyse different approaches, and share knowledge and insights with counterparts across Europe.

In a rapidly changing geopolitical landscape, ALLEA actively engages with EU Institutions, including through the Scientific Advice Mechanism (SAM), and connects European research efforts to global frameworks. We facilitate interdisciplinary and cross-border scientific

collaboration, reflecting our distinctive role in the European Research Area (ERA). Committed to defending academic freedom, promoting ethical research practices, and strengthening the role of science, we address critical issues in research policy, academic integrity, and public trust in science.

ALLEA strives to foster a scientific culture of inclusivity, responsibility, sustainability, and quality while delivering science-based solutions to the pressing challenges of our time for the benefit of society, therewith reinforcing Europe's leadership in research and innovation.



## **Principles**

The following principles and ambitions underpin ALLEA's strategic objectives:



## Independence and Integrity:

Ensuring the autonomy of scientific research and maintaining high standards of ethical conduct.



#### Excellence and Impact:

Promoting excellence in all types of research, from curiosity-driven to applied, to provide sustainable solutions to societal challenges.



## Interdisciplinary and International Cooperation:

Encouraging collaboration across various disciplines and geographical borders.



## Inclusivity and Engagement:

Supporting diversity within the scientific community and fostering engagement with society to build mutual understanding and trust.

## **Strategic Objectives**

**SETTING AND PROTECTING STANDARDS** 

## **Strategic Objective:**

**Promoting Autonomy, Integrity, and Trust in Science** 

ALLEA is committed to defending academic freedom and promoting research integrity, values that are increasingly under pressure both in Europe and globally, facing political and technological challenges such as a growing need for research security and the use of generative artificial intelligence in research.

Through initiatives like the European Code of Conduct for Research Integrity, recognised by the European Commission as the reference document for all EU-funded research projects, ALLEA will advocate for open, inclusive, and responsible research, upholding and promoting best-practice standards. Targeted activities will give special attention to the role and needs of early and mid-career researchers.

ALLEA will further raise awareness of undue political or ideological interference with research, speak up for the autonomy of scientific institutions in Europe and beyond, and provide support for researchers at risk. A particular focus will continue to be collaborations with relevant partners in support of Ukrainian science and research.

Trust in science and a healthy, open, and inclusive research culture are the indispensable foundations for progress, innovation, and equity. ALLEA will continue to investigate and work towards strengthening public trust in science and scientific reasoning, actively countering mis- and disinformation where necessary.



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FACILITATING EXCELLENT RESEARCH

## **Strategic Objective:**

# Improving Conditions for Research

In light of the rapidly evolving research environment, characterised by security concerns, limited resources, and increased competition ALLEA is dedicated to advocating for open, stable and supportive research conditions in Europe. Striving for a research culture that promotes curiosity, creativity, excellence, and innovation, ALLEA seeks to foster the impact of scholarly inquiry across disciplines and sectors.

ALLEA will continue to advise the European Institutions on the framework programmes for research and innovation, as well as on other policy and legislative initiatives in the context of the European Research Area (ERA), promoting the broad dissemination of and access to excellent research through open science.

By uniting European academies and joining forces with relevant partners, ALLEA amplifies their collective voice in shaping the European research policy and fosters open, secure, inclusive and resilient conditions for scientific progress to benefit public life and drive social, cultural, and economic development.

In collaboration with like-minded organisations, ALLEA will centre its activities around high-priority topics including in areas such as the role of curiosity-driven research, open science, scientific excellence, widening participation, research assessment, or the responsible use of Al.

ADVISING POLICY
AND SOCIETY



## **Strategic Objective:**

# **Providing Independent Science Advice**

ALLEA plays a pivotal role in the delivery of interdisciplinary and independent science-based policy advice in Europe and beyond, including as founding member and largest partner in the Scientific Advice Mechanism to the European Commission (SAM). Targeted communications activities seek to broaden the outreach and to increase the public understanding of evidence-based policy making.

To address today's complex, multi-faceted challenges, ALLEA will foster interdisciplinary and international research cooperation as exemplified by cross-border collaboration between academies.

ALLEA will persist in offering its members avenues for engagement in European science-policy debates and processes, thereby enhancing their representation at the EU level and providing robust and comprehensive policy input.

Initiatives will be launched with the member academies, addressing issues of particular relevance for policy and society, as well as emerging topics related to research conditions in Europe. Regular scoping activities and robust science-policy structures and workflows will enable member academies to inject ideas into science-policy debates at the European level and develop initiatives under the umbrella of ALLEA.



BUILDING AND ENGAGING COMMUNITIES

# **Cross-cutting Strategic Objective:**

Engaging with Members, Partners and the Public

As an association of academies guided by inclusivity, the overarching strategic objective of ALLEA is to represent and advocate on behalf of its diverse constituency of member academies. Collaboration and engagement with relevant partners in the research community will be key to address the complex challenges of our time, create synergies, and enhance the impact of our work.

To enhance impact, ALLEA will engage with members, provide support for multilateral initiatives led by member academies, and implement a structured

process to foster collaborative projects that leverage the expertise of its network. As such, ALLEA will provide members and partners with a forum to elevate and jointly develop their initiatives from the national to the European and global levels.

To support member academies in their efforts to achieve international benchmarks in scientific excellence, ALLEA will provide best practice guidelines and offer capacity building where needed. Topics of particular relevance for ALLEA's member academies, such as equity, diversity, and inclusion (EDI), climate sustainability, or inquiry-based education and scientific literacy will be given special attention.

Speaking on behalf of its members, ALLEA will work to amplify the voice of science in society and for researchers, reaching diverse audiences and promoting informed debate to foster public engagement with and trust in scientific expertise.



#### **ALLEA Secretariat**

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